## MANAGING THE DEVELOPMENT OF ENTERPRISE PERSONNEL Ivakhnenko A.V., Nie Wei

## National Technical University «Kharkiv Polytechnic Institute», Kharkiv

Managing the development of enterprise personnel is a key aspect of ensuring its competitiveness and resilience in the market. In today's globalized world, enterprises face several challenges related to finding and retaining highly qualified professionals, as well as workforce migration. These challenges compel companies to develop innovative personnel development strategies to ensure a high level of employee competence, motivation, and loyalty.

One of the first steps in effective personnel development management is to create a system that allows for identifying and developing the necessary skills and competencies. This involves conducting regular skill assessments, identifying competency gaps, and developing training programs that align with the enterprise's strategic needs. Given the rapid technological advancements and changing market demands, personnel development systems must be flexible and adaptable to new conditions.

An important aspect of personnel development management is engaging employees in the process of self-development and learning. Companies must create an environment that encourages continuous learning and innovation, providing employees with opportunities for professional growth. This can be achieved through mentoring programs, participation in industry events, opportunities for knowledge exchange, and other initiatives that promote the development of human capital.

In light of current trends related to workforce migration, personnel development management must also include strategies for retaining key professionals. Competition for talent is becoming increasingly intense, and enterprises must find ways to retain highly skilled workers. This can be achieved by creating attractive working conditions, offering competitive compensation, and providing opportunities for career advancement. Enterprises can also focus on improving corporate culture, so employees feel part of a community and are motivated for long-term collaboration.

Personnel development management should include strategies to support diversity and inclusion, which not only fosters a better workplace climate but can also be a competitive advantage in the labor market.

Thus, managing the development of enterprise personnel is a complex process that requires a systematic approach, considering the contemporary challenges of finding and retaining highly qualified professionals and workforce migration. This approach should combine developing necessary skills, engaging employees in the learning process, strategies for retaining key professionals, and supporting diversity and inclusion. Only through such a comprehensive approach can enterprises ensure steady development of their personnel and enhance their competitiveness.