

Product Lifecycle Management strategy and vision

Milan EDL

Проект „Развитие международного сотрудничества с украинскими ВУЗами в
областях качества, энергетики и транспорта“

г. Харьков, 11/2018

Product

- The product is anything that can be offered on the market to meet the needs and wishes of the customer, this means that no products can not meet the needs of the customer.
- The marketing concept is not understood only as a product subject to its primary destination, but as a subject that contributes to satisfy customer needs.

Products can be

- material nature (e.g. engine, car, plane, ...)
- service (e.g. the hospitality, rental ...)
- thoughts (e.g. algorithm design, ...)
- person (e.g. a particular person ...)
- place (e.g. a particular place, ...)

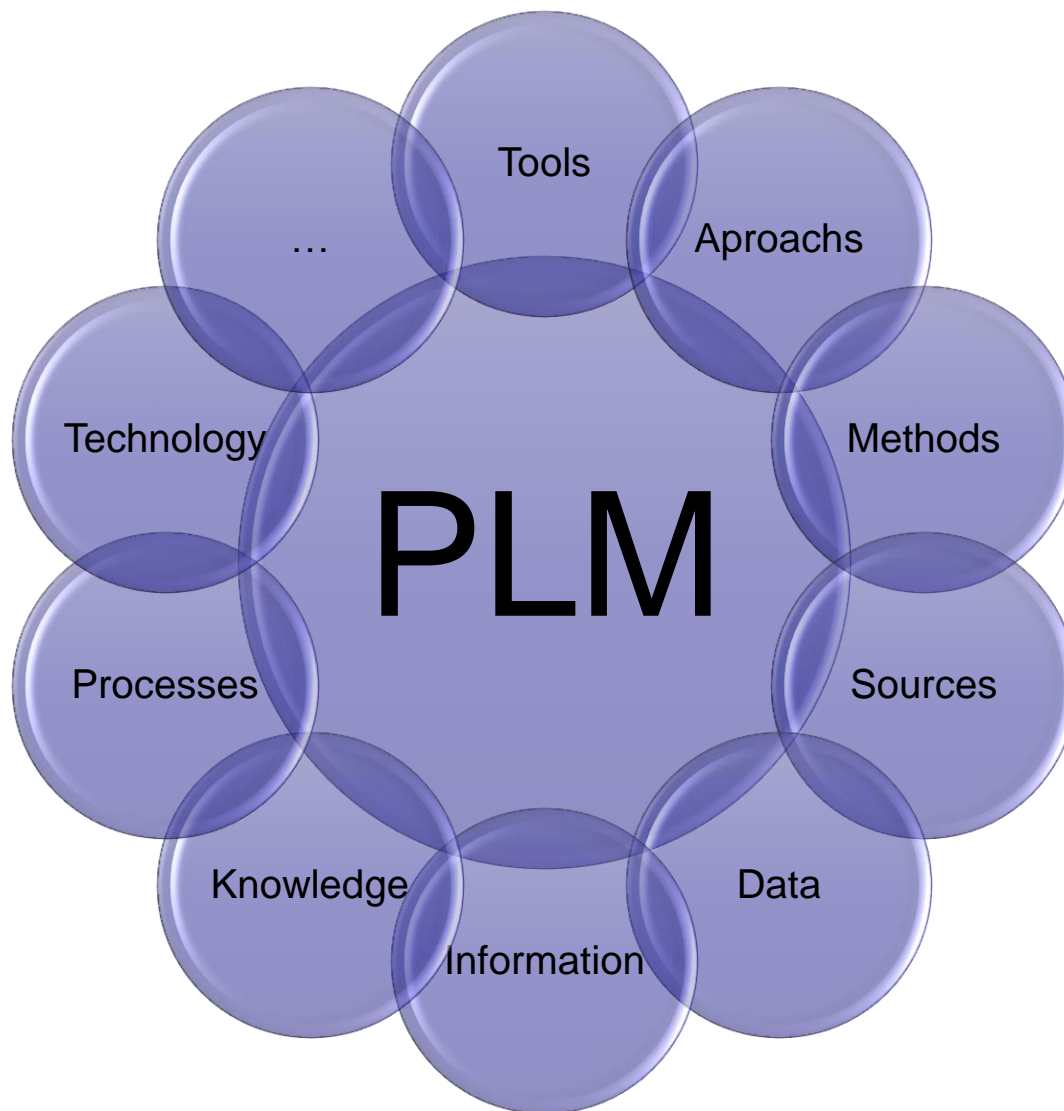
Product lifecycle management

- very often the idea of creating a product is that product management for end "gates" of the company, ie. from idea, product development to manufacturing and shipping to the customer
- management product continues through service to dispose of the product

- Product Lifecycle Management
- 產品 生命 週期 管理
- Управління життєвим циклом продукту
- 제품 수명 주기 관리
- Zarządzania cycle życia product
- 製品 ライフサイクル 管理
- Управления жизненным циклом изделия

Product lifecycle management

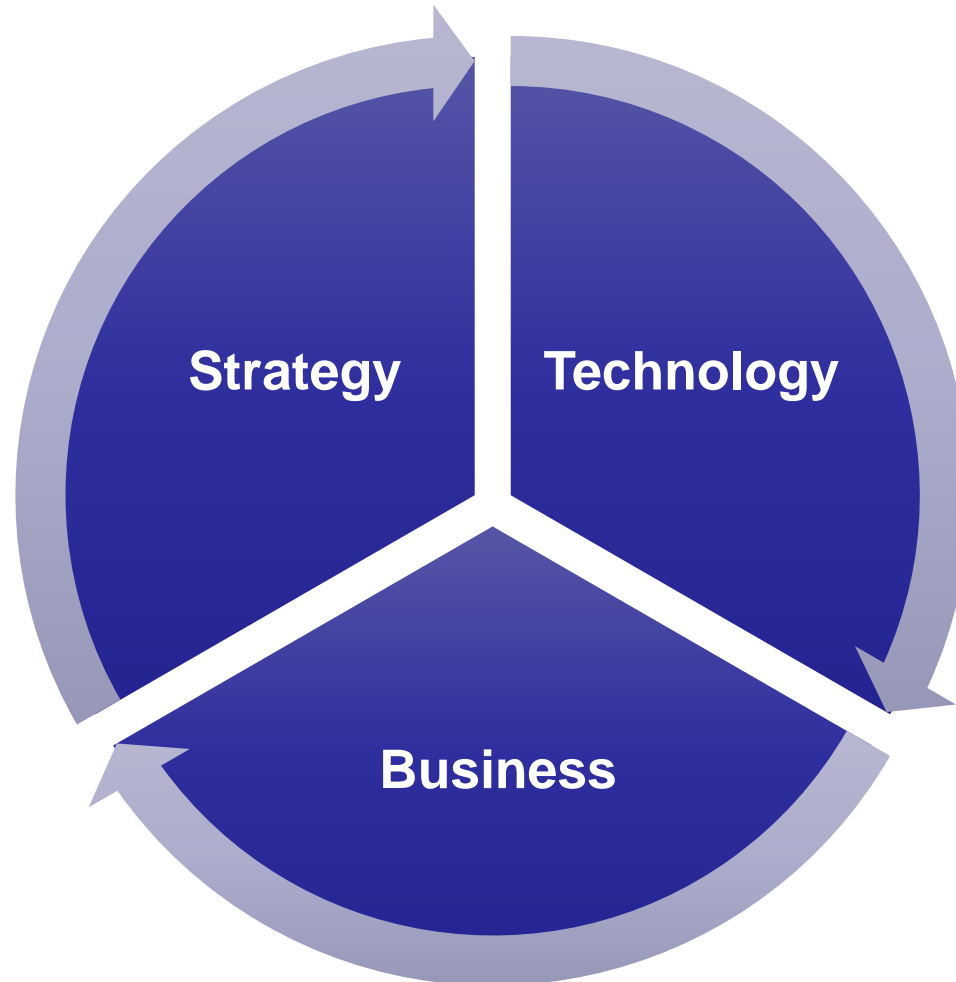
- PLM the management process of "life" of a product, from concept through production and service to disposal.
- PLM It is an information strategy.
- PLM the company's strategy.
- PLM integrates people, data, processes, systems management technology.
- PLM integrate systems, processes and tools for dealing with the implementation of new / innovative product.



Product lifecycle management

- A very important aspect of the entire PLM is the need for teamwork and integration of systems, tools and processes in the company and its surroundings, especially in **digital form**.
- As already described, product management throughout the lifecycle integration is very **heterogeneous processes**, which are implemented by a team of people at different levels of the company and the relatively long period of time.

Product lifecycle management



Views to PLM

- view in terms of marketing,
- view in terms of life of a product,
- view in terms of the place of realisation of individual products,
- view in terms of individual transformation processes,
- view in terms of the impact of the product on the environment,
- integrated view of the product life cycle.

View in terms of marketing

- development phase
- commissioning phase
- growth phase
- saturation phase
- phase decline

Phase developments

- initial idea
- product design
- high cost
- large influence future product
- zero sale

Phase introduction

- launch product sales
- first earnings
- the key is to create fees
- price may be higher soon

Phase growth

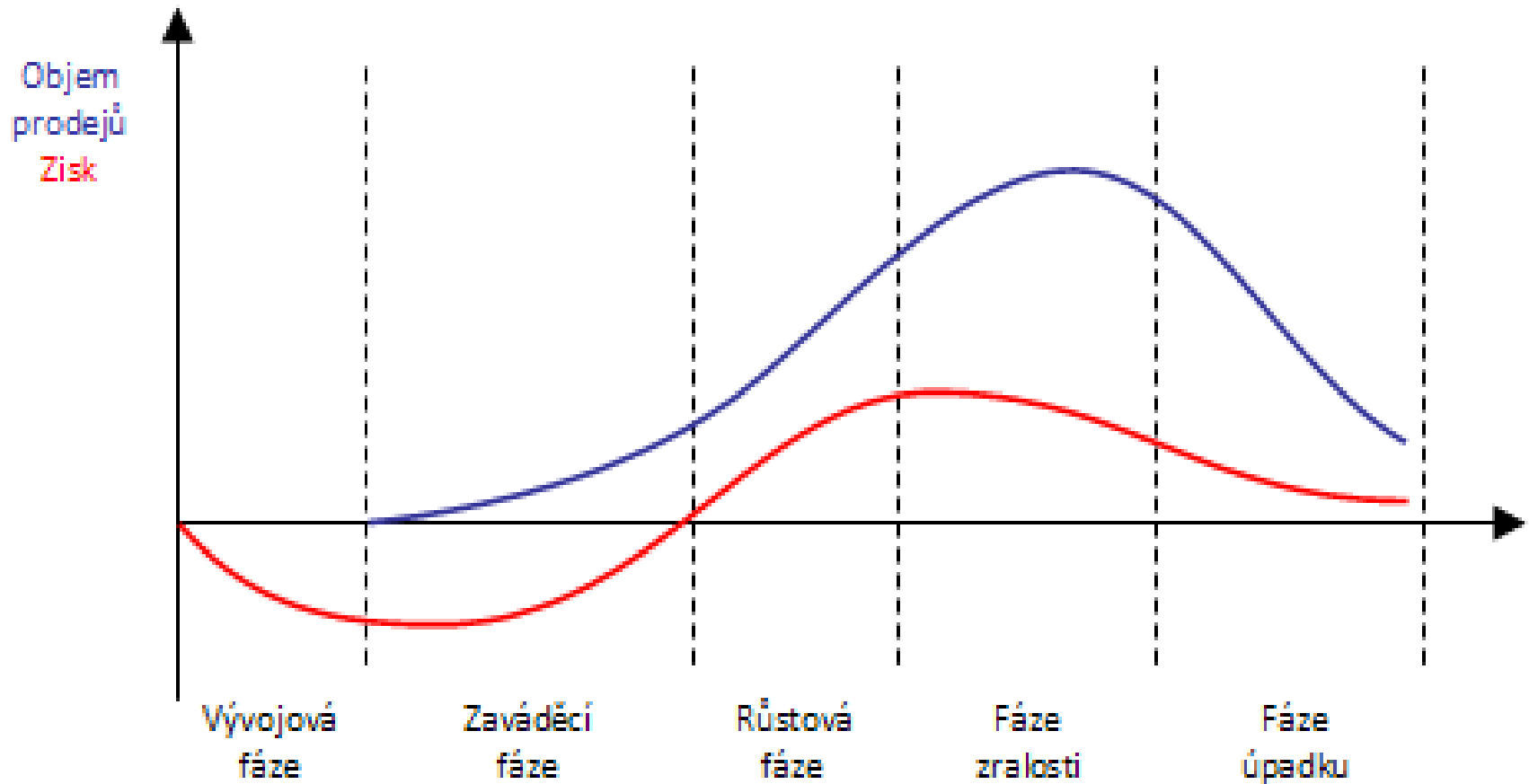
- incomes rise
- focus on increasing market share
- differentiation from competitors

Phase saturation

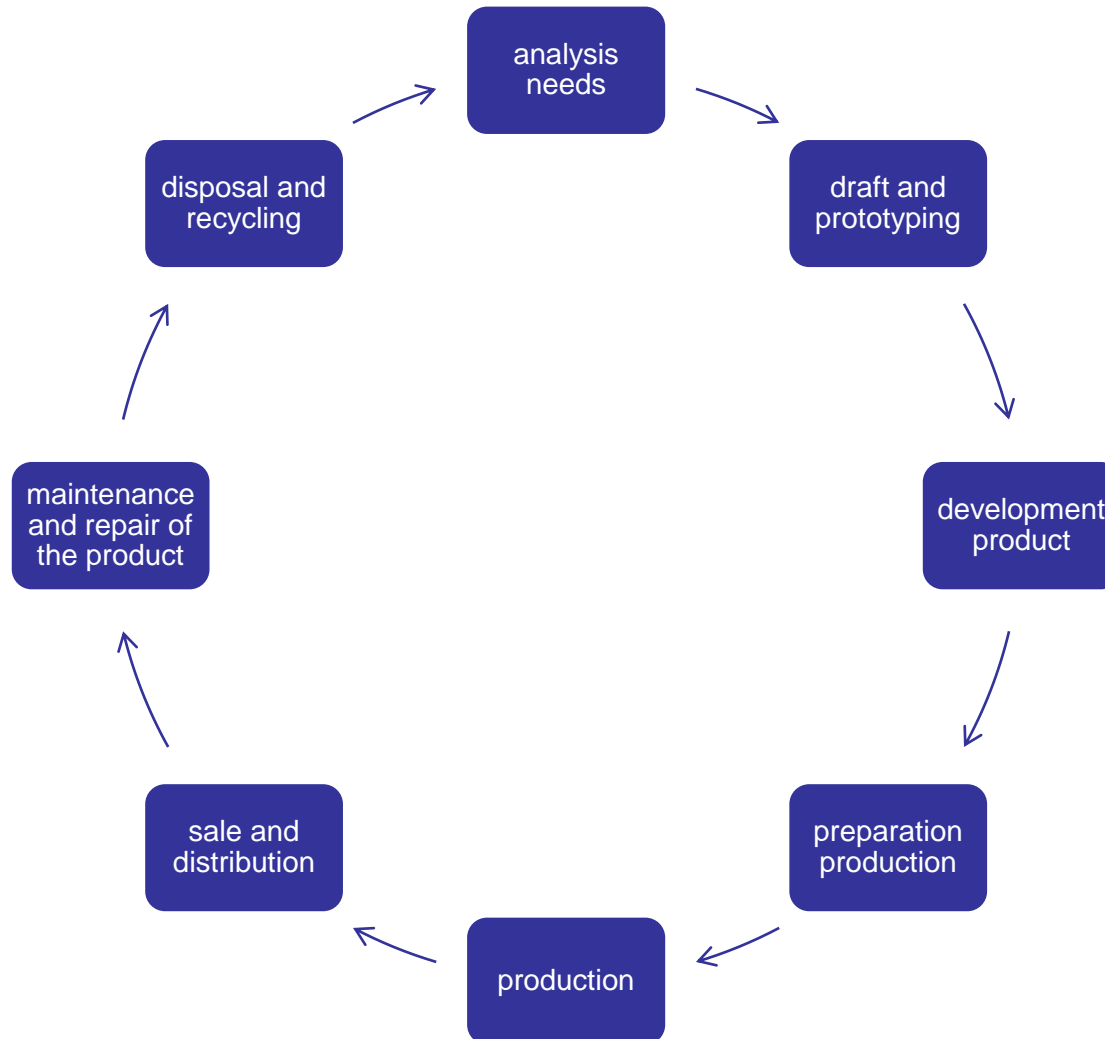
- market share at the highest level
- growth stops
- period of greatest gains
- gradually declining profit

Phase decline

- decisions about product download
- must be tackled warranty products sold



- analysis needs,
- draft and prototyping.
- development product,
- preparation production,
- production.
- sale and distribution,
- maintenance and repair of the product,
- disposal and recycling.

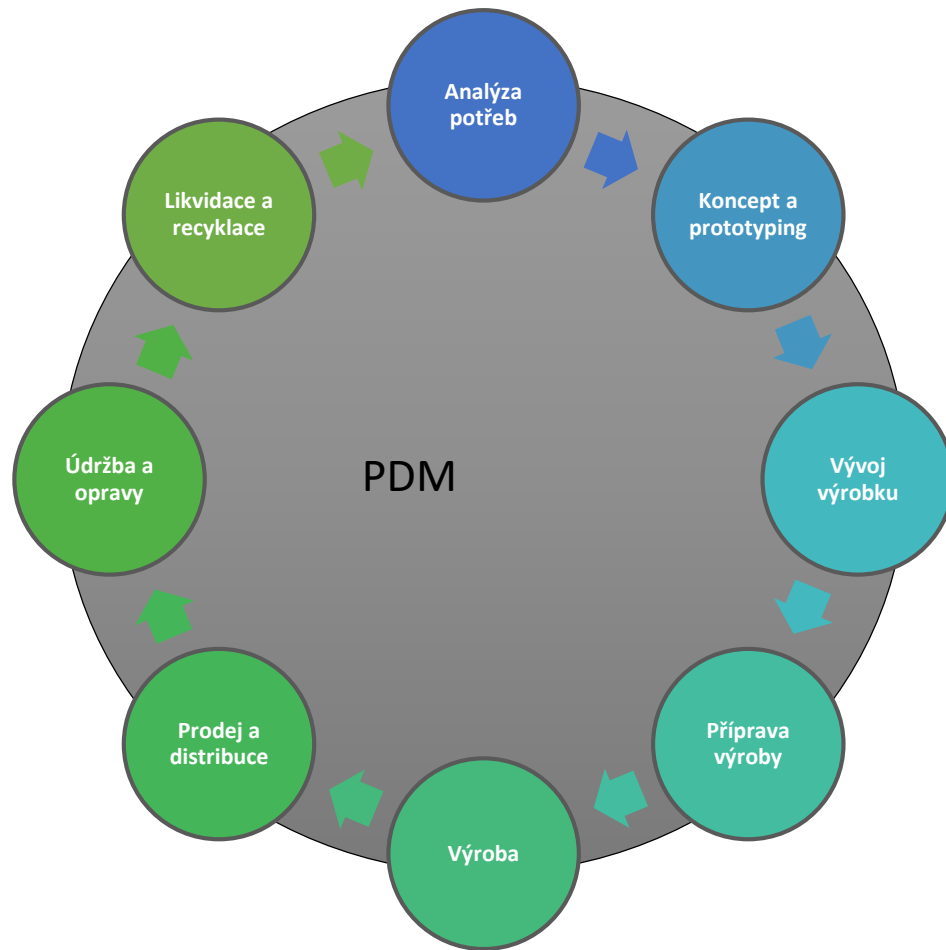


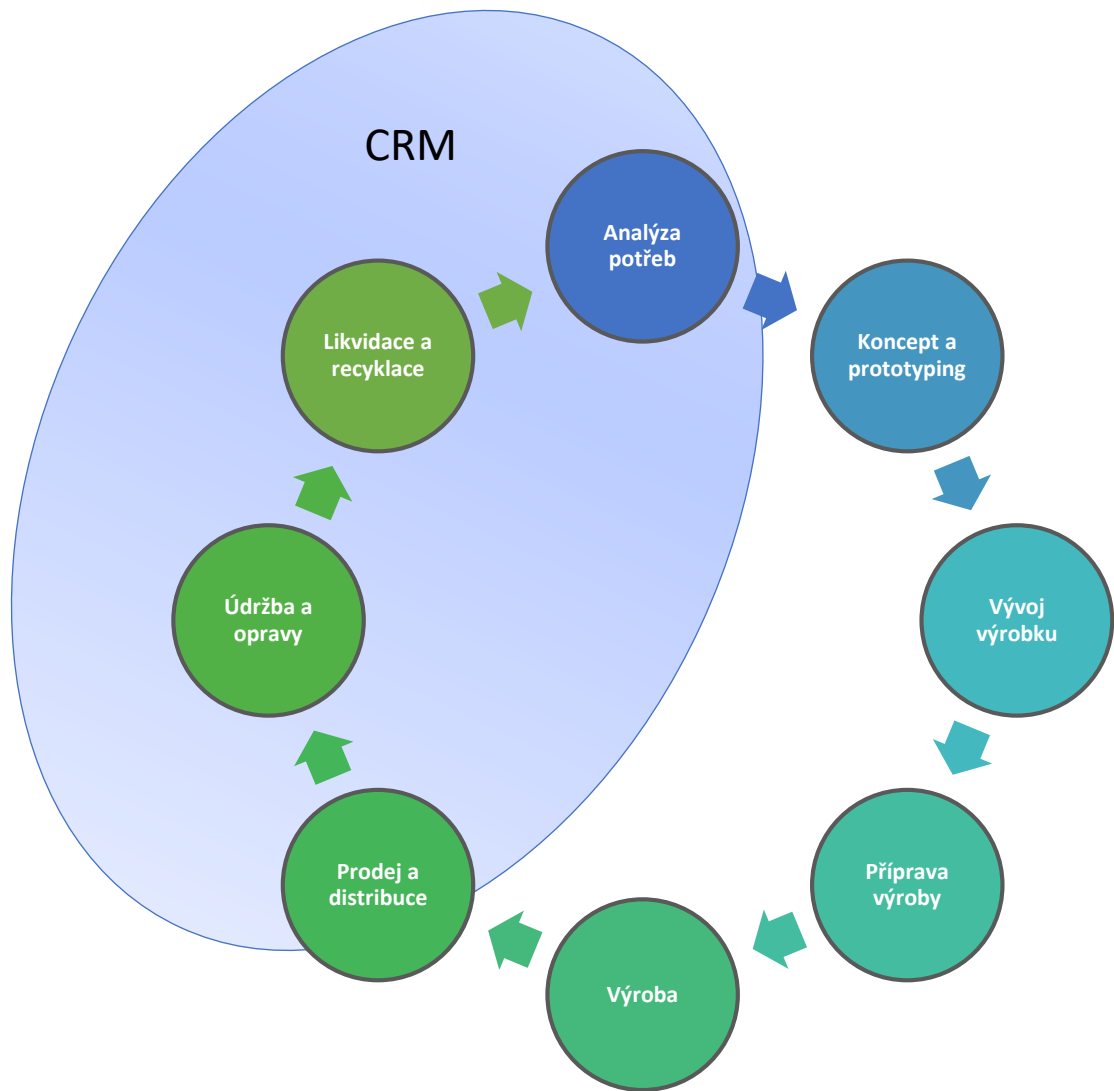
Integration with other systems

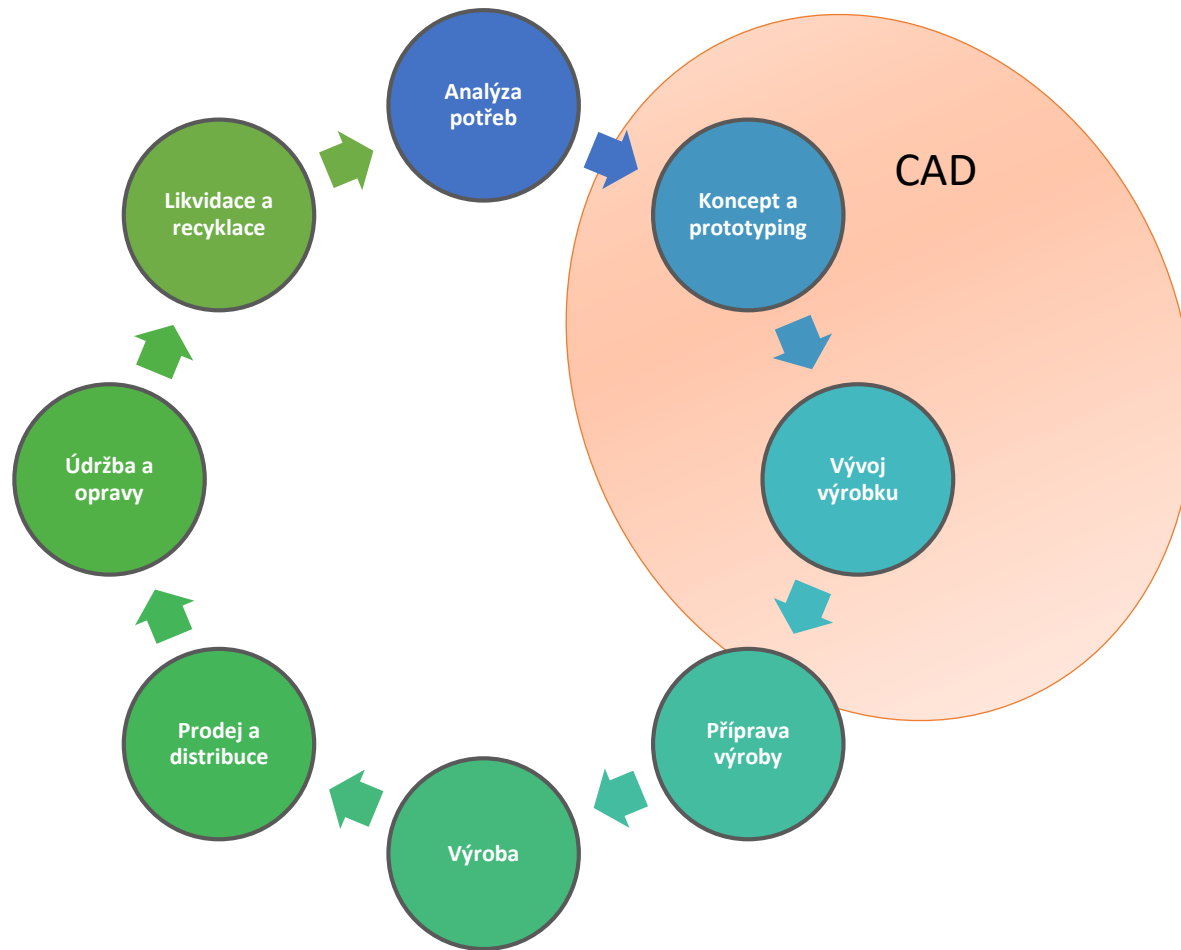
- **CAD (Computer Aided Design)** - it can be called a tool that allows you to create the concept, design, and product design, ie. Computer-aided designing new, but innovative product.
- **CAM (Computer Aided Manufacturing)** - can be characterized as tools for computer-aided manufacturing, ie. Tools to help prepare and validate various technological operations where the essential characteristic for PLM is taking over neprojektovaných drawings from CAD tools.
- **CAQ (Computer Aided Quality)** - can be determined as tools to promote quality management, ie. A tool that is used to support (data collection, data processing, data analysis), workplace inspections, it is also can be understood as a system enabling proper and timely circulation of documents in the company.

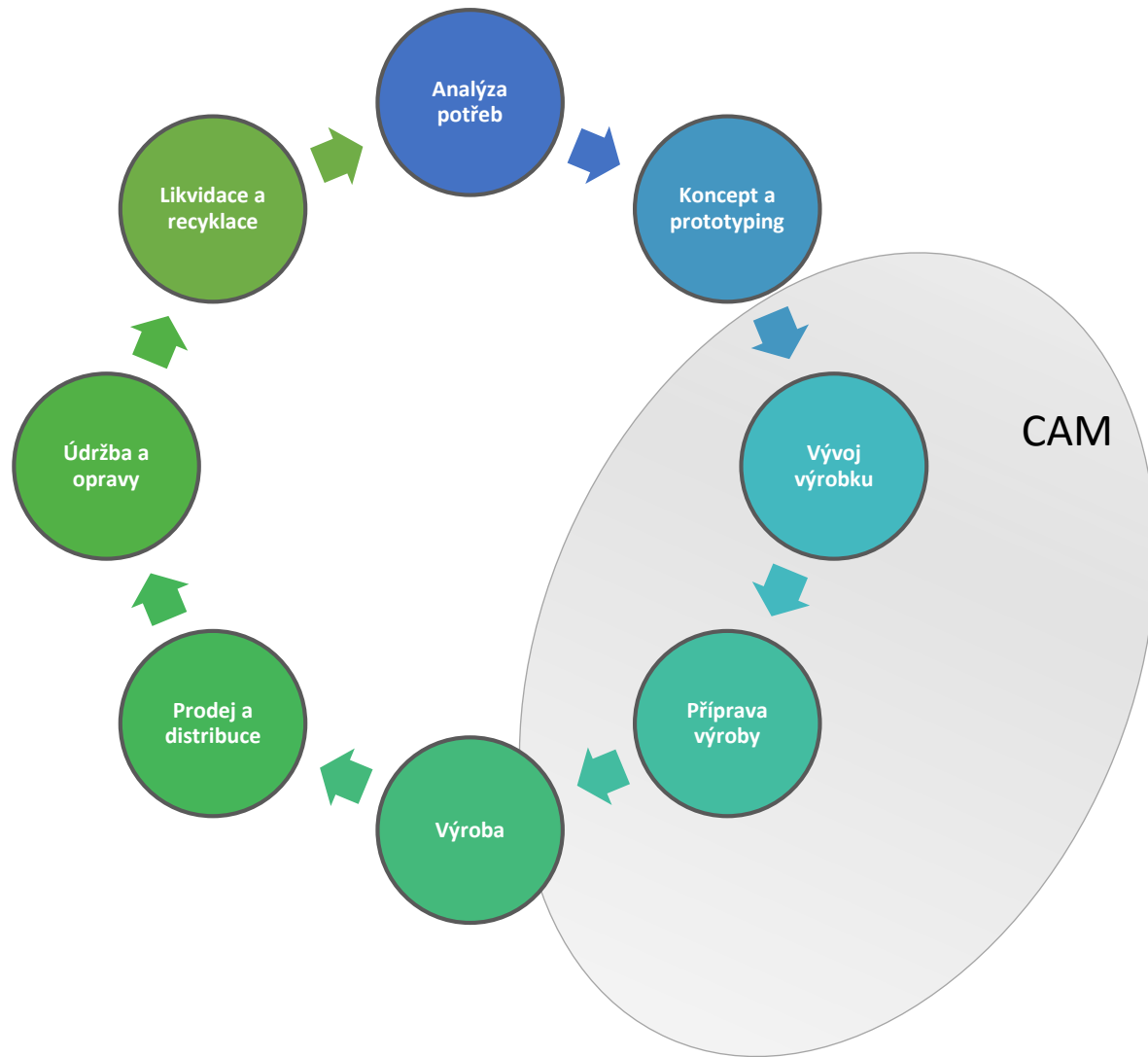
Integration with other systems

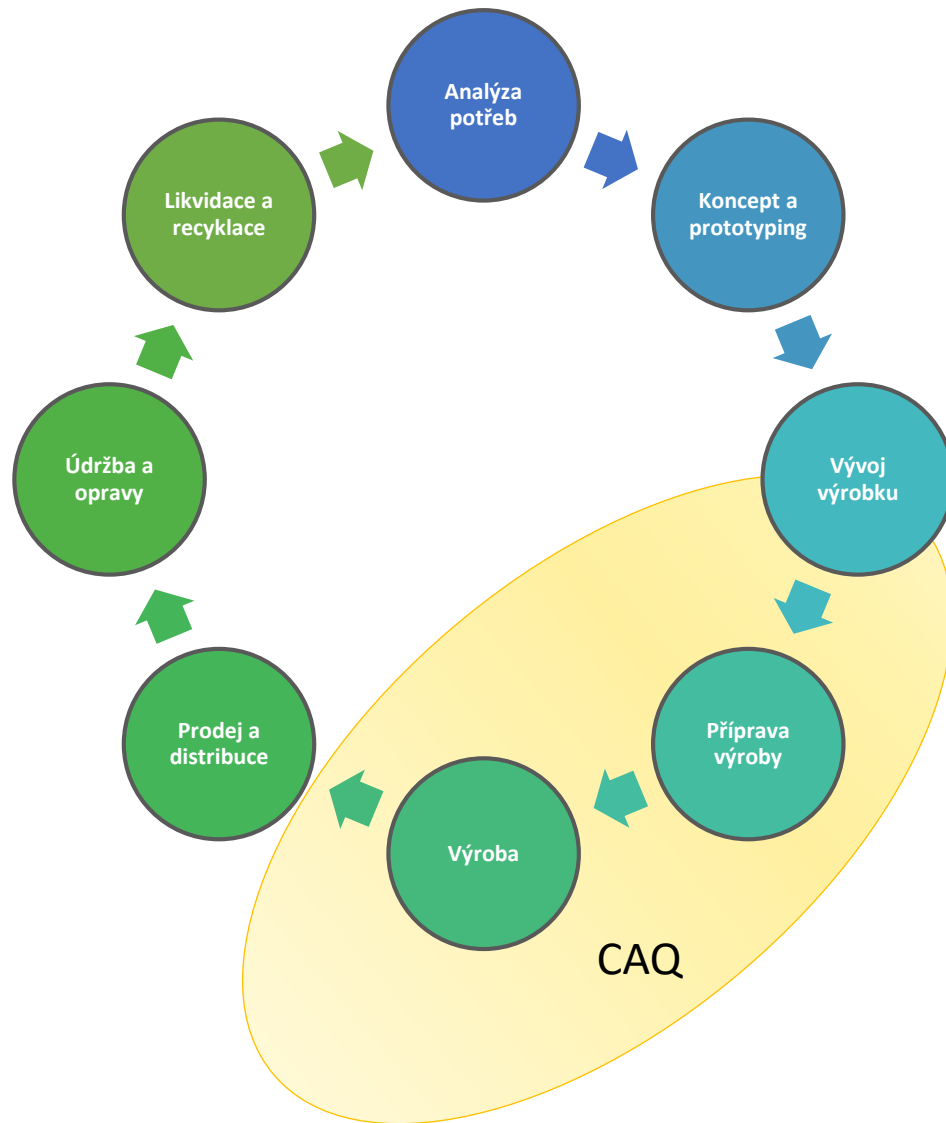
- **PDM (Product Data Management)** - it can be called a tool that lets you manage product data, ie. Allows you to manage, communicate, share, synchronize, archive and analyze data about products throughout their life cycle within the enterprise or business networks.
- **CRM (Customer Relationship Management)**- they can be called as a tool that is used to support communication and collaboration with customers, ie. A tool that focuses on the process of collecting, processing and evaluation of information about customers of the company, allowing to identify and, if necessary. reveal the needs and wishes of customers.
- **ERP (Enterprise Resource Planning)** - can be termed as enterprise resource planning, ie. An information system that works with corporate resources (financial, human, material and information) in order to effectively plan the activities in the company.

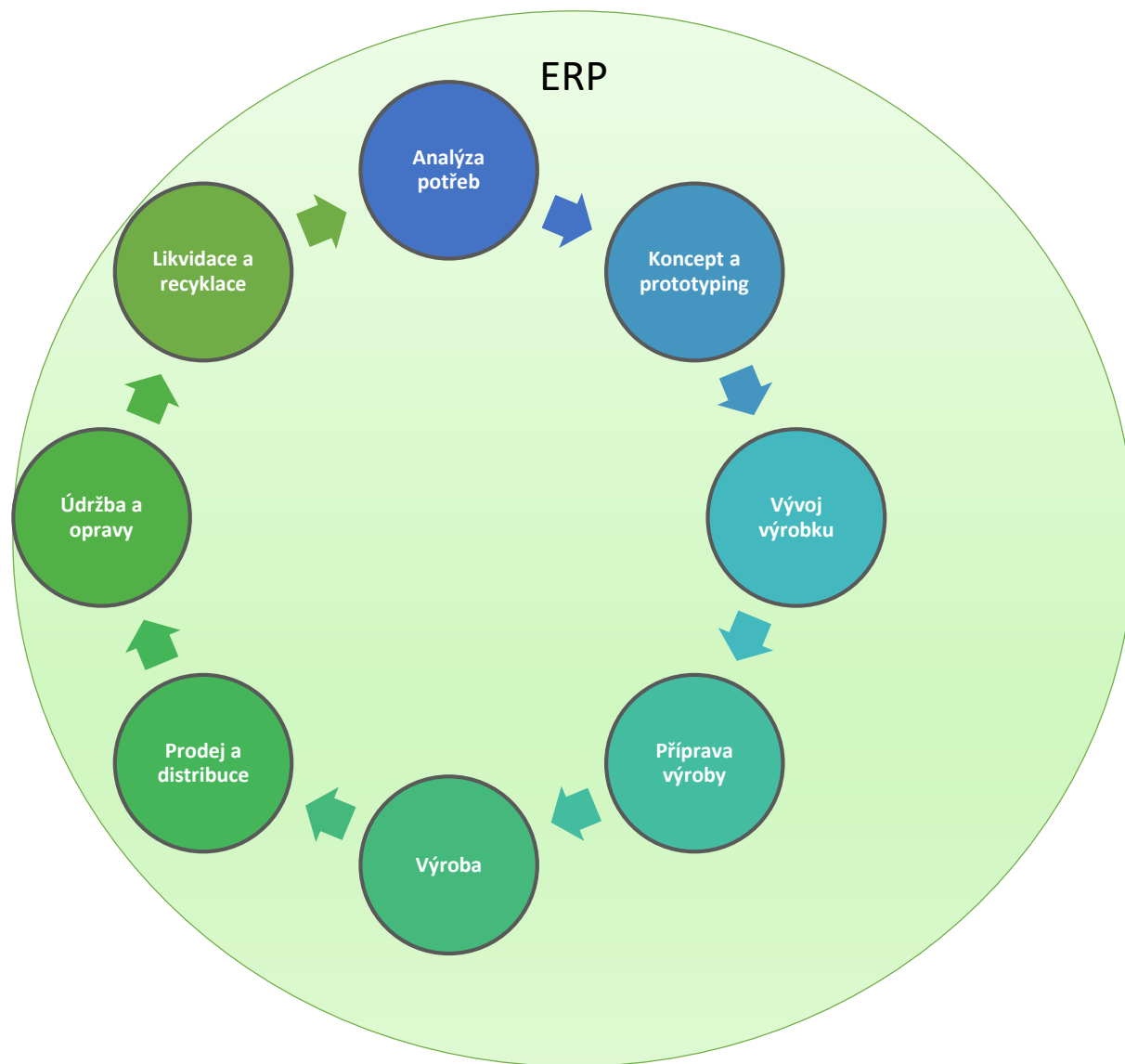


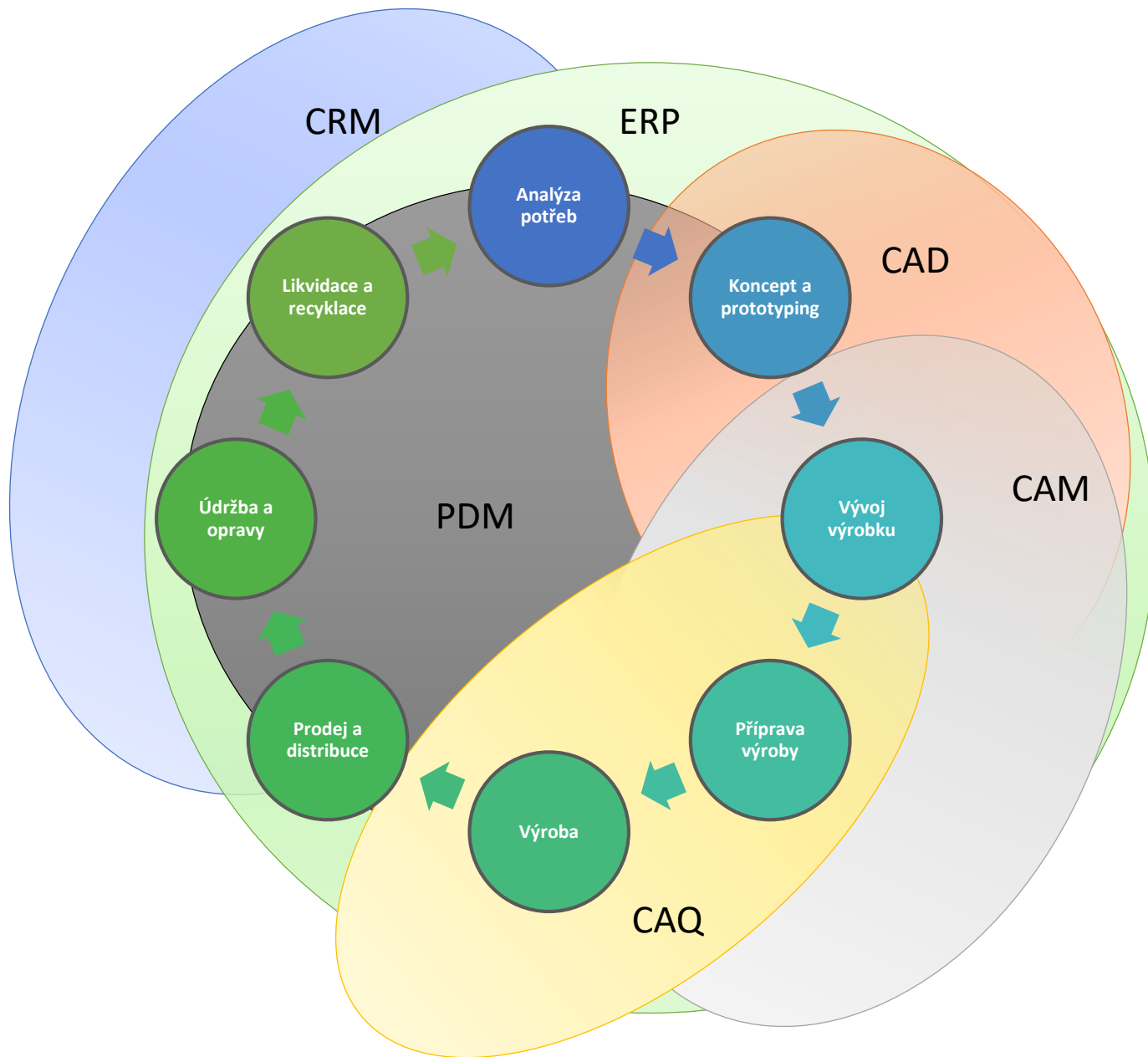












Integration with other systems

- **CAPP (Computer Aided Process Planning)** - Computer Support in processing technological documentation,
- **CAPPS (Computer Aided of Production Planning System)** - computer support systems planning and management,
- **CAMA (Computer Aided Maintenance)** - computer support maintenance of technical installations,
- **CAPE (Computer Aided Production Engineering)** - Computer Aided Manufacturing Engineering,
- **CATS (Computer Aided transport and Store)** - Computer Aided Management interoperable transport and storage,

Integration with other systems

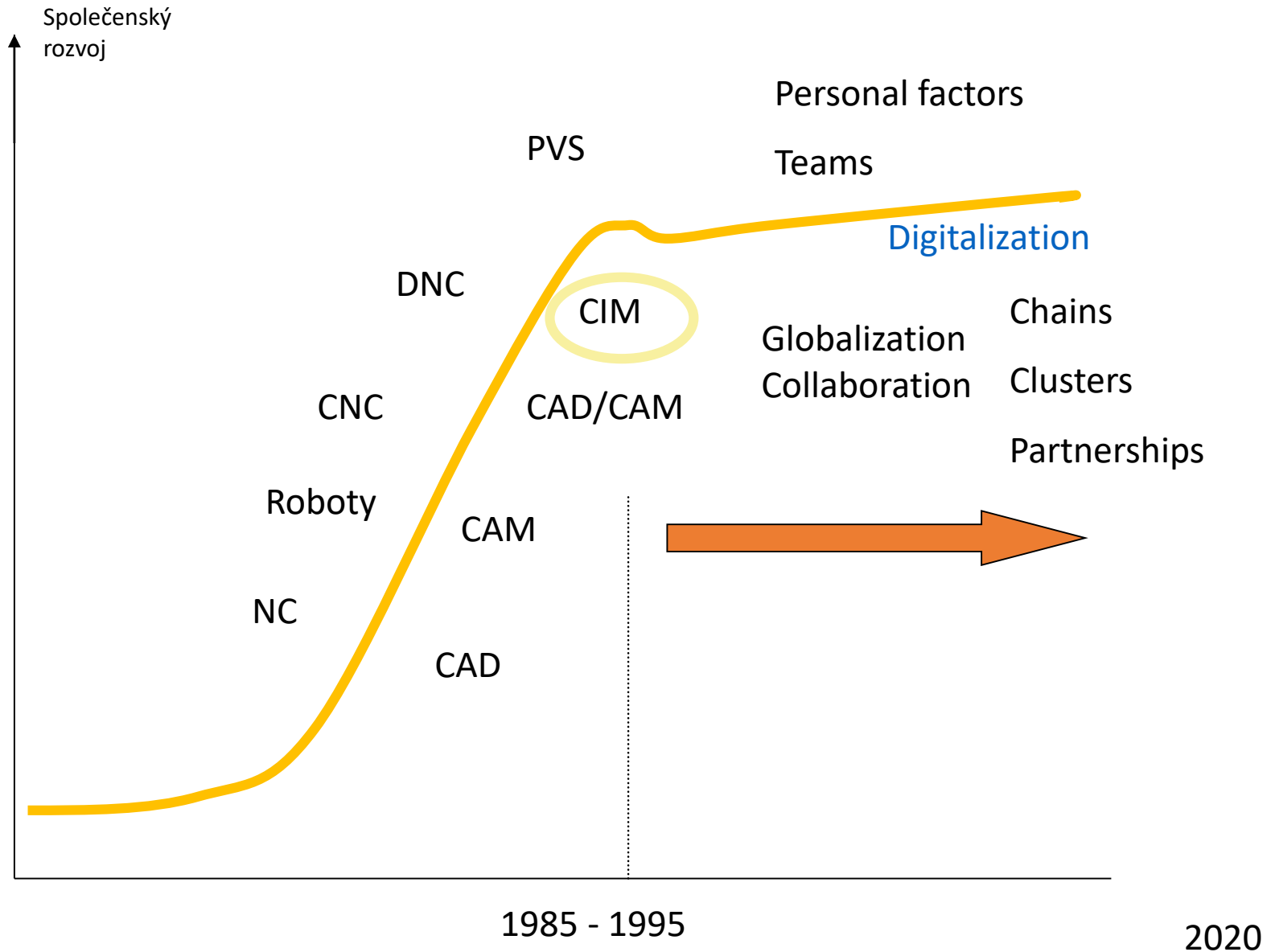
- **CAT (Computer Aided Testing)** - computer aided testing, measurement and diagnostics,
- **CAA (Computer Aided Assembly)** - computer support assembly products
- **QFD (Quality Function Deployment)** - a tool to transform customer requirements into technical parameters of the product,
- **DBMS (Database Management System)** - a software package that controls the creation, maintenance and use of database
- **MES (Manufacturing Execution Systems)** - Manufacturing Information System
- **DFX (Design for X)** - a set of specific design guidelines.

Integration with other systems

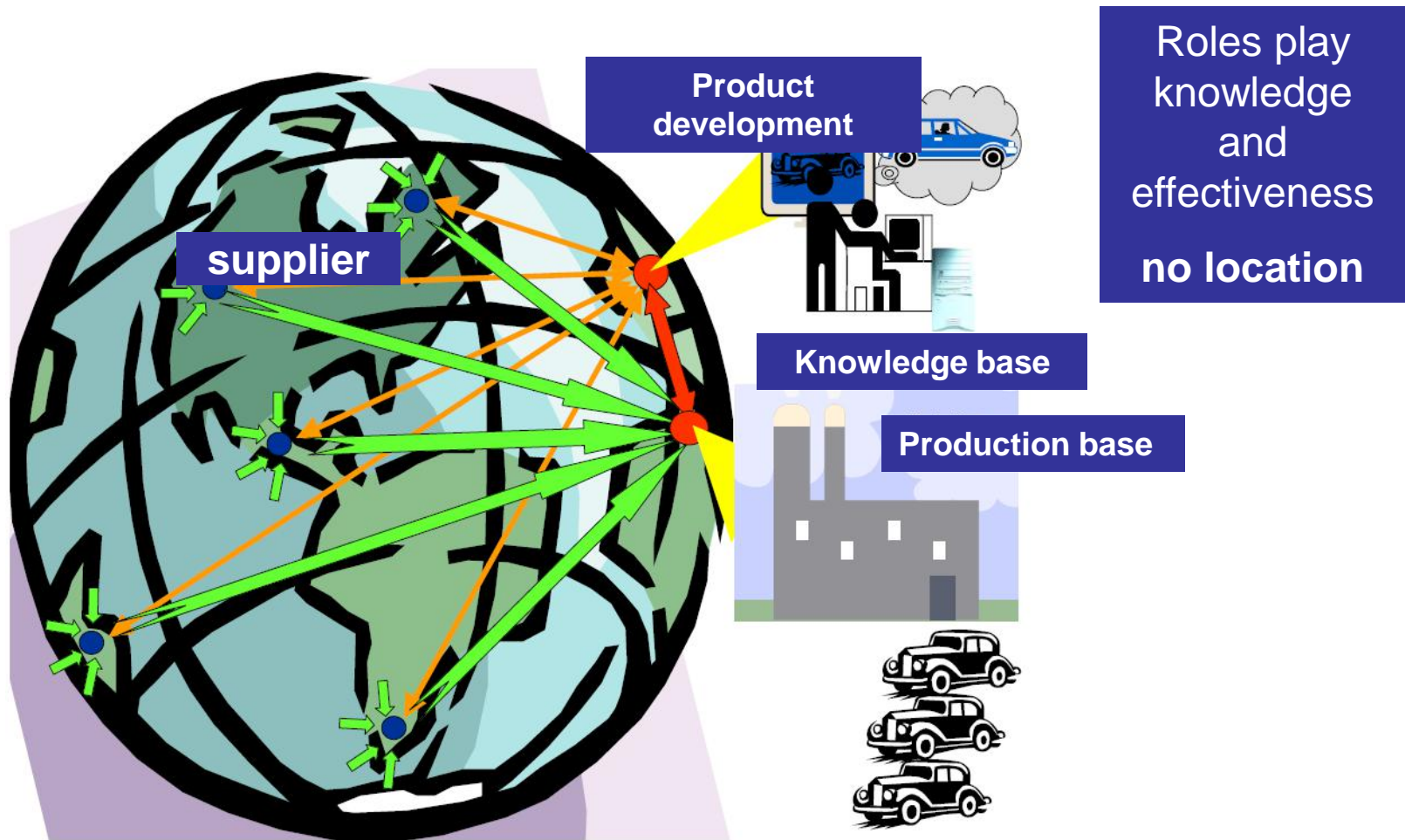
- **MIS (Management Information System)** - Provides information management that are necessary for effective and efficient management of the organization based on user roles,
- **SCM (Supply Chain Management)** - supply chain management,
- **MRP (Material requirements planning)** - production scheduling and inventory management system based on the management of production processes,
- **APS (Advanced Planning System)** - a system of advanced planning environment with limited capacity, which allows you to simplify, improve and accelerate activities in the field of planning,
- **MRS (Marketing requirements Specification)** - a tool for gaining customer requirements.

Digital Factory

Milan EDL

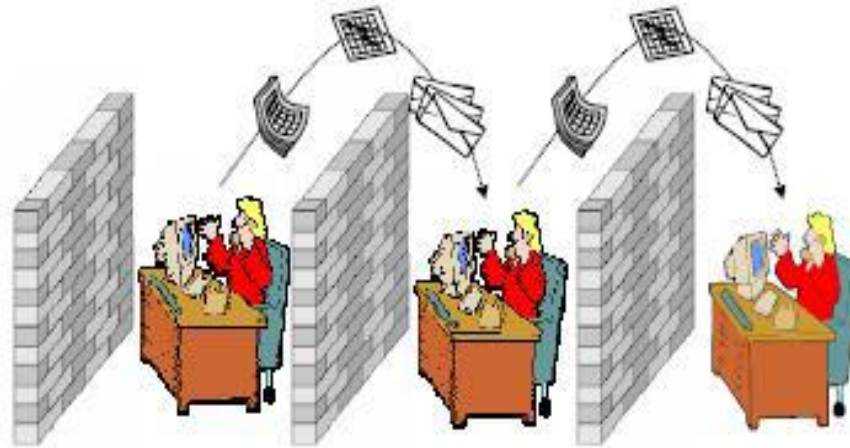


Globalization + digitalization = current trend



Main aim of digital manufacturing methods are replace intermittent processes of sending project documentation from one office to next – after finishing previous work

Work in particular offices is necessary transform



for common parallel running work in team

Making workplace 3D laser scan Simulation of material flow 3D visualization



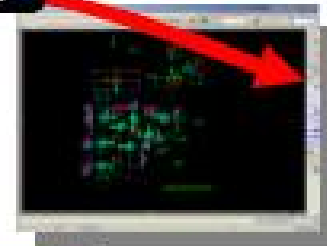
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Ergonomics



Process are working with one share database – processing, control, editing, ...

Parallel working

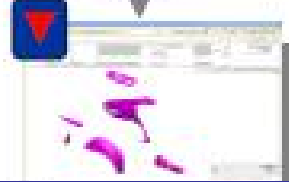
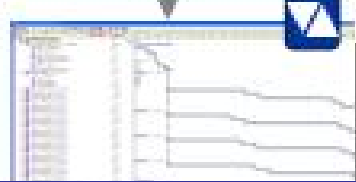
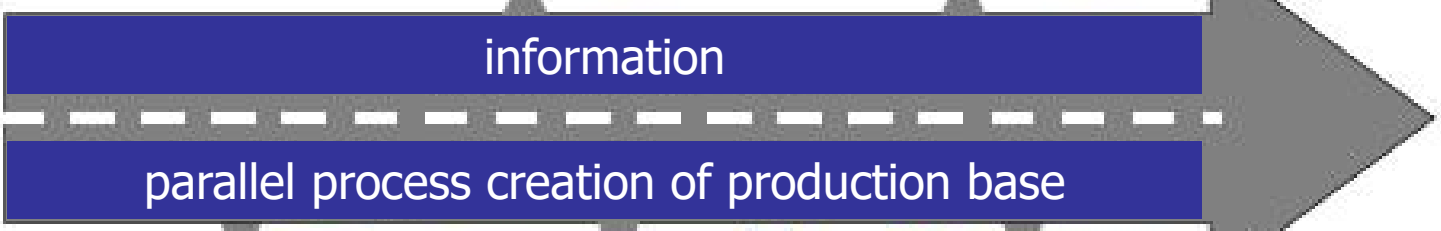
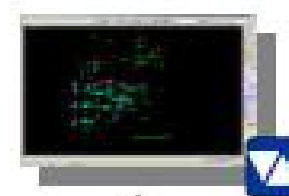


Current **sequence** process of creating production base



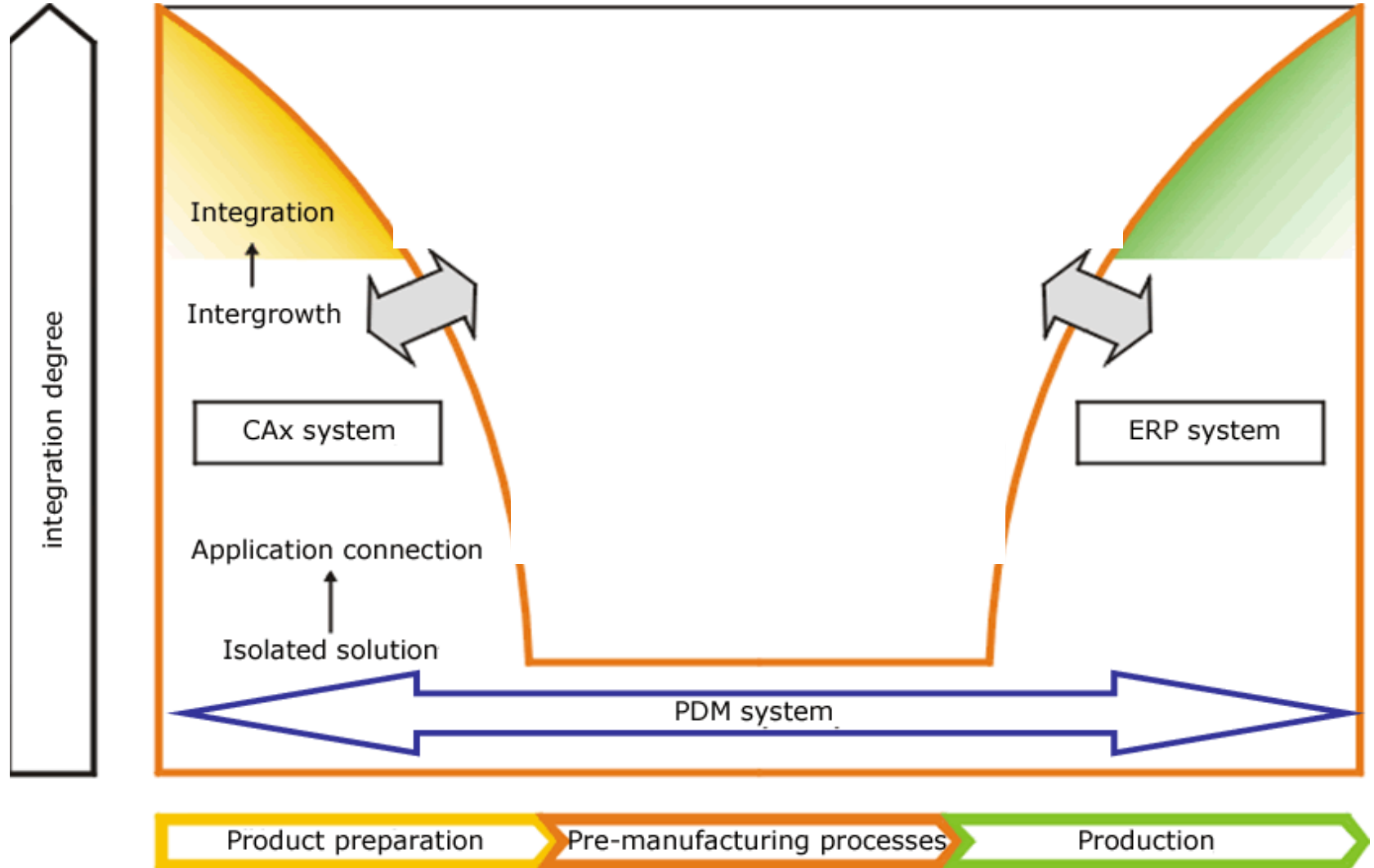
it must replaced

Parallel processes

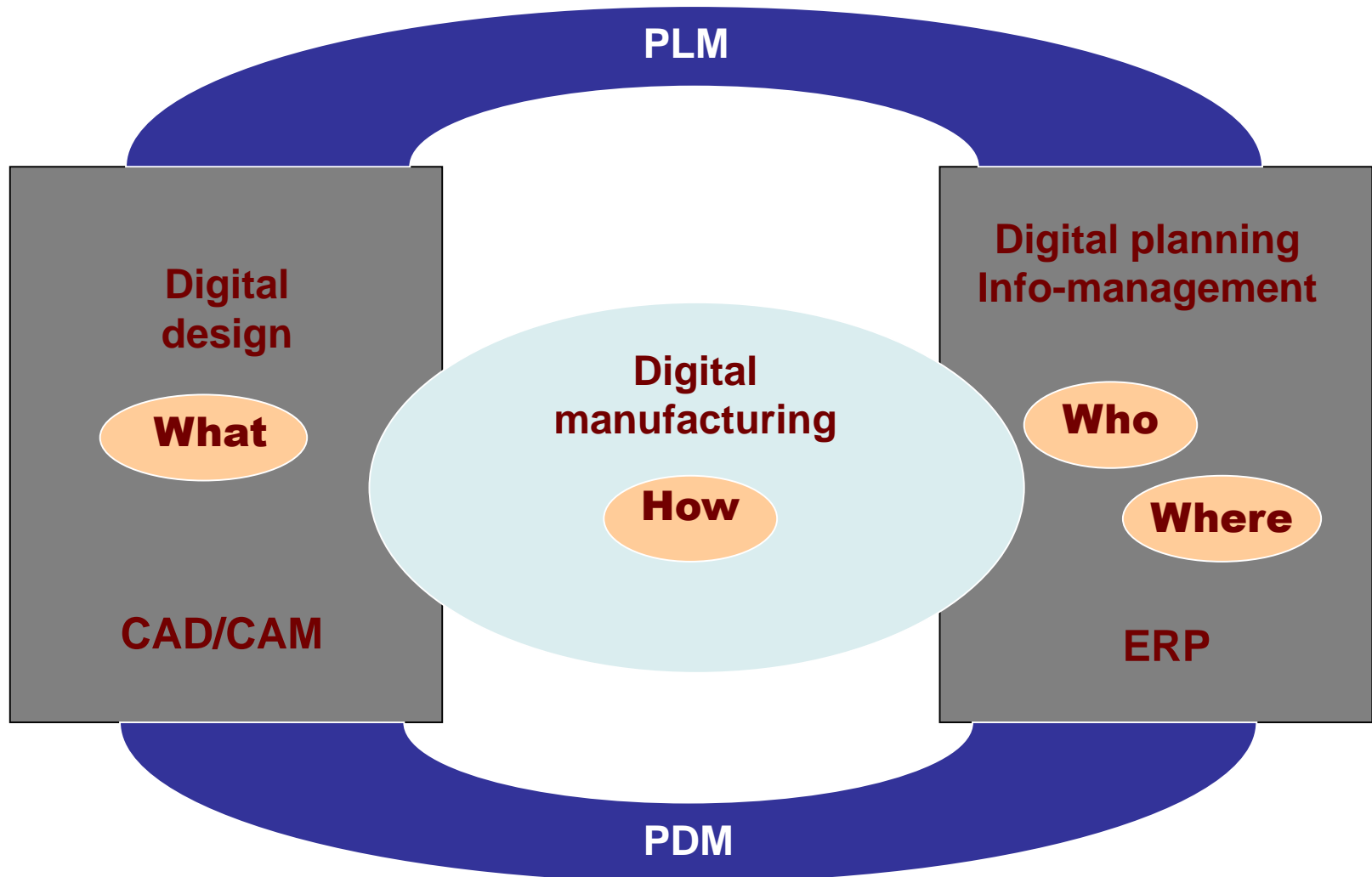


processes must execute with one shared database

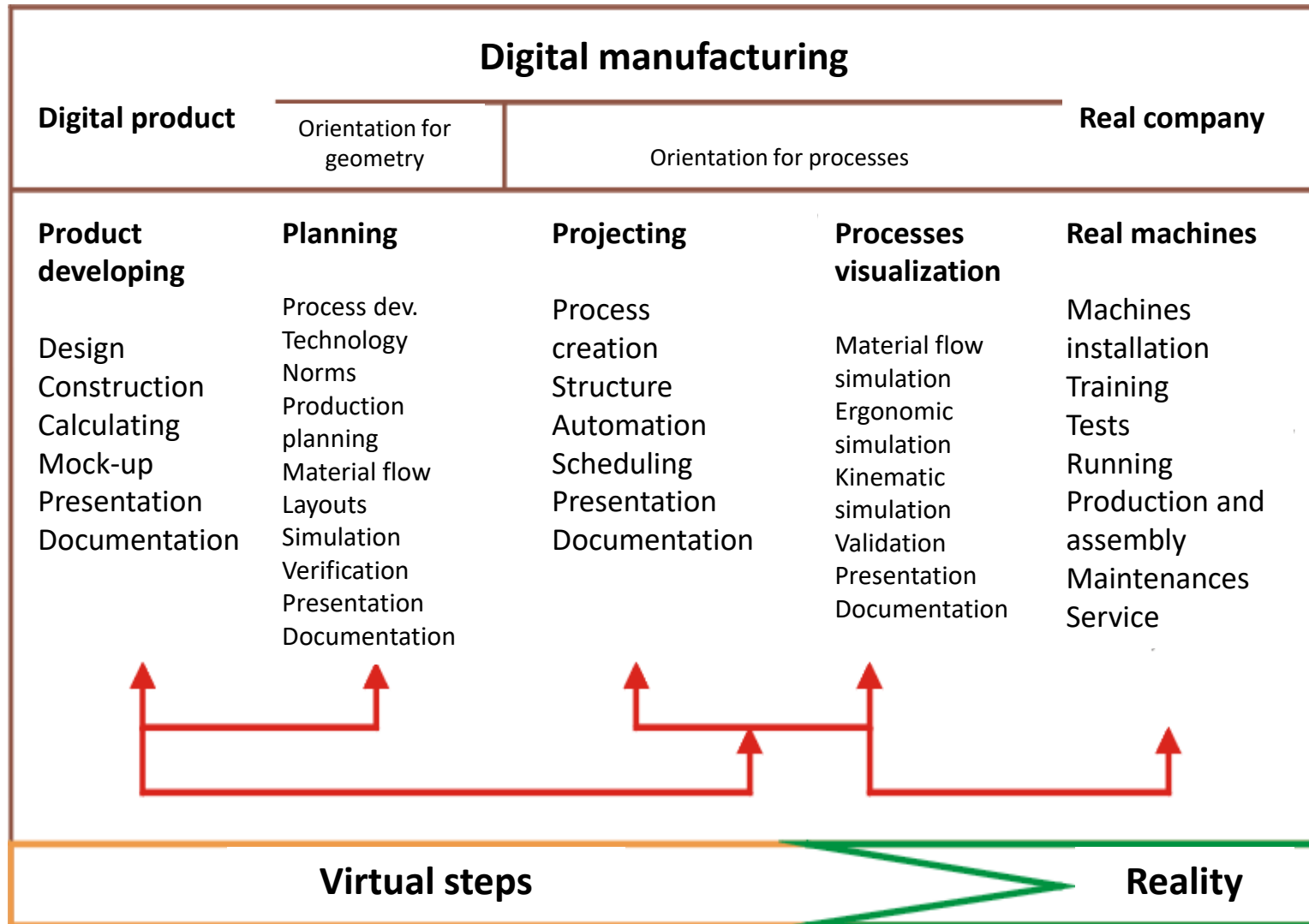
Integration in DF



Basic Principles of digital manufacturing



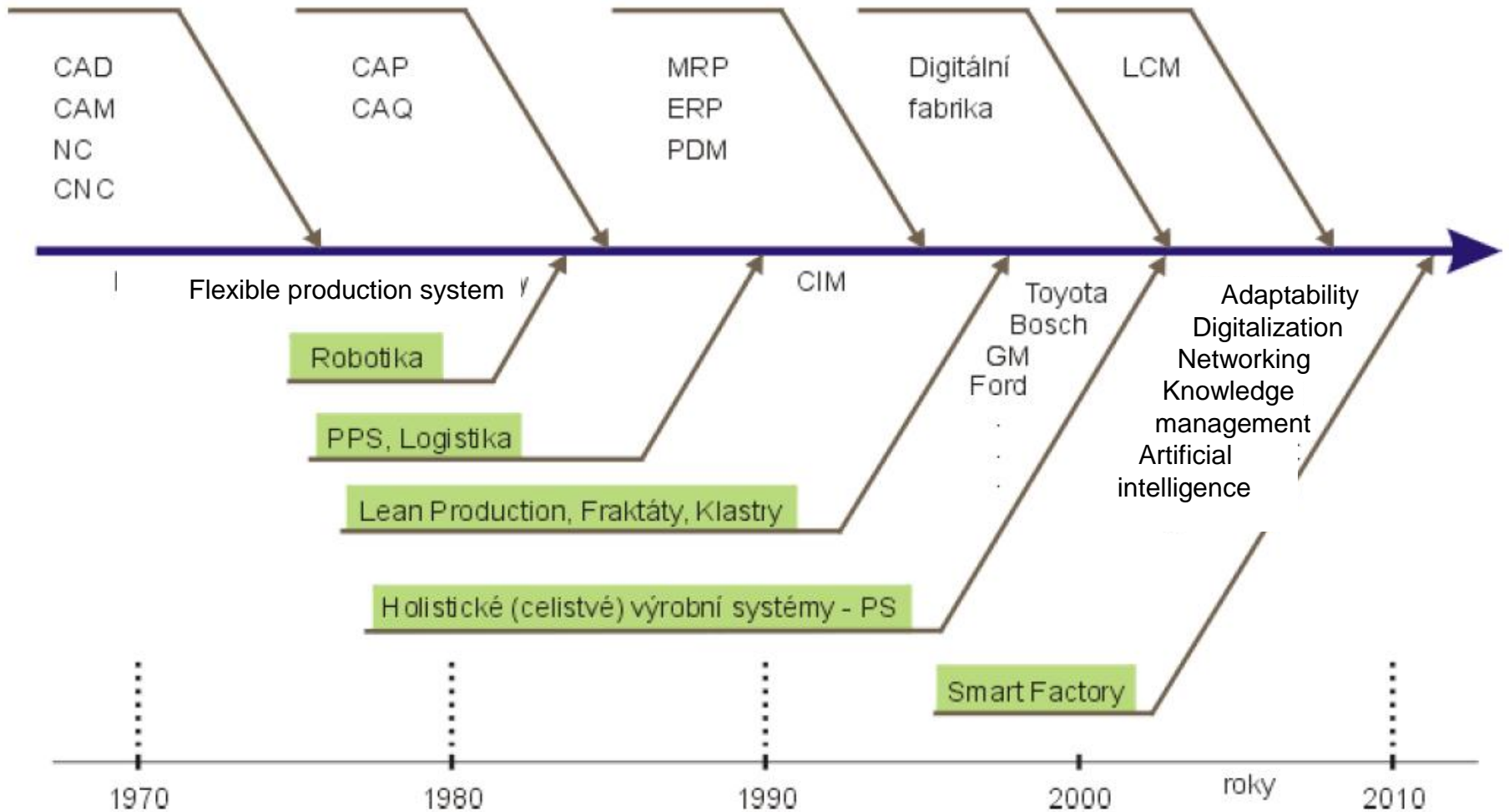
Definition of term **Digital Manufacturing** is still in process. Many authors understand term only in relation to production and other authors more widely.



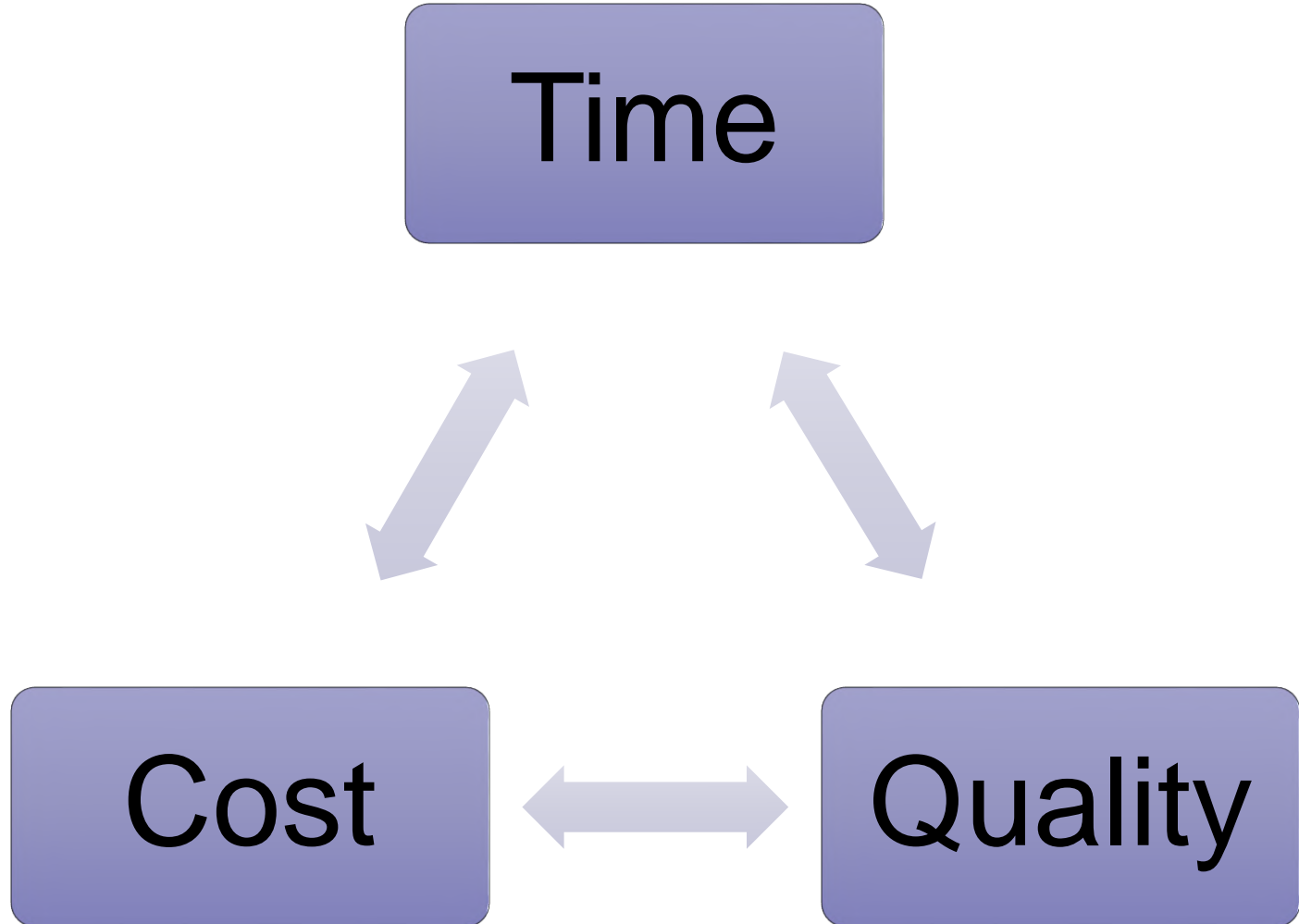
Digital manufacturing

- Digital Factory is an umbrella concept for a wide range of digital methods, models and tools, which are integrated in continuous data management
- The goal is to **digitally capture and form**, with the use of support software tools, the **whole product life cycle**
- Digital Factory gives a virtual image of real production, that is, it displays production processes in a virtual environment. It serves mainly for planning, simulation and optimization of serial manufacturing of difficult products

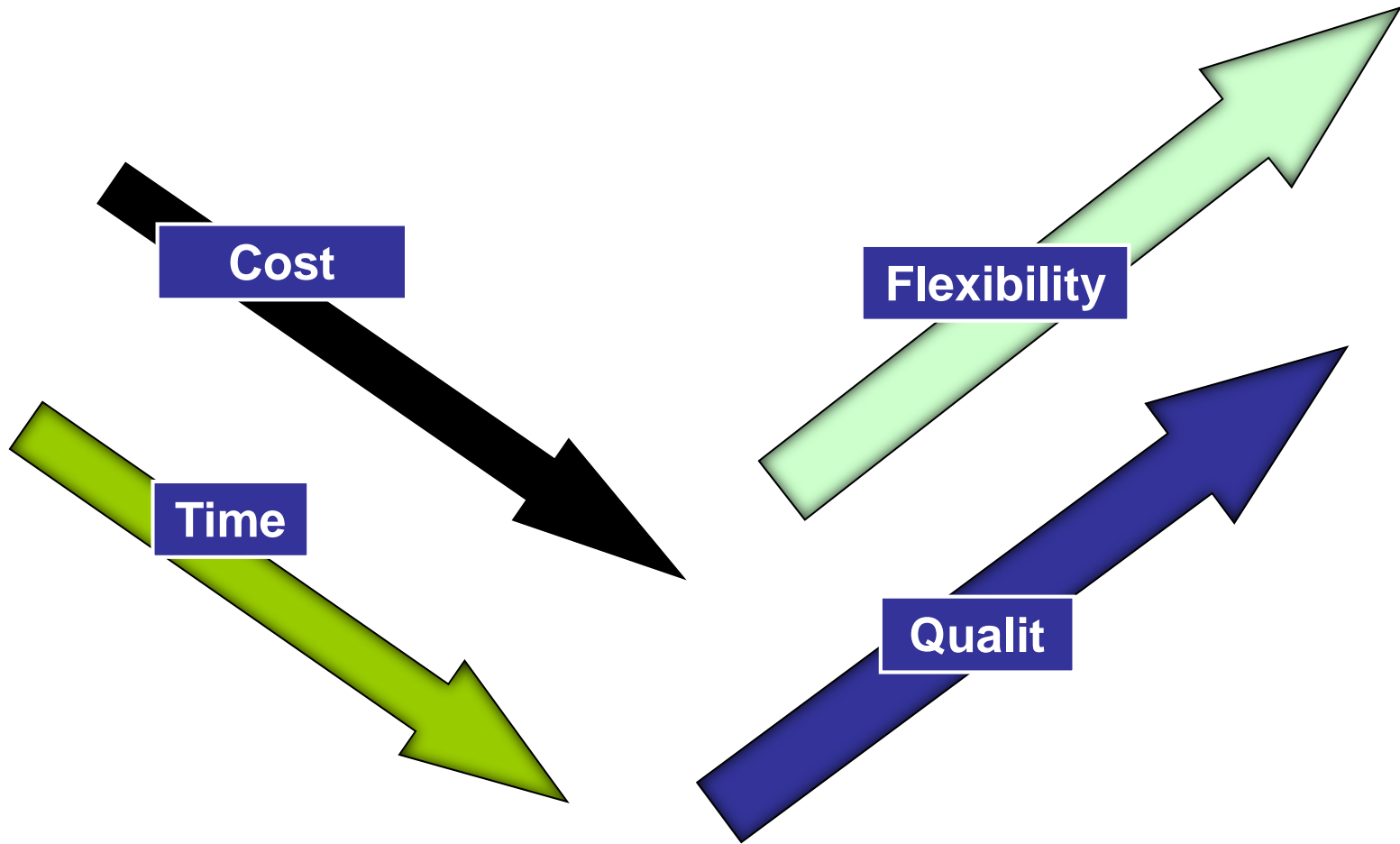
Particullal steps

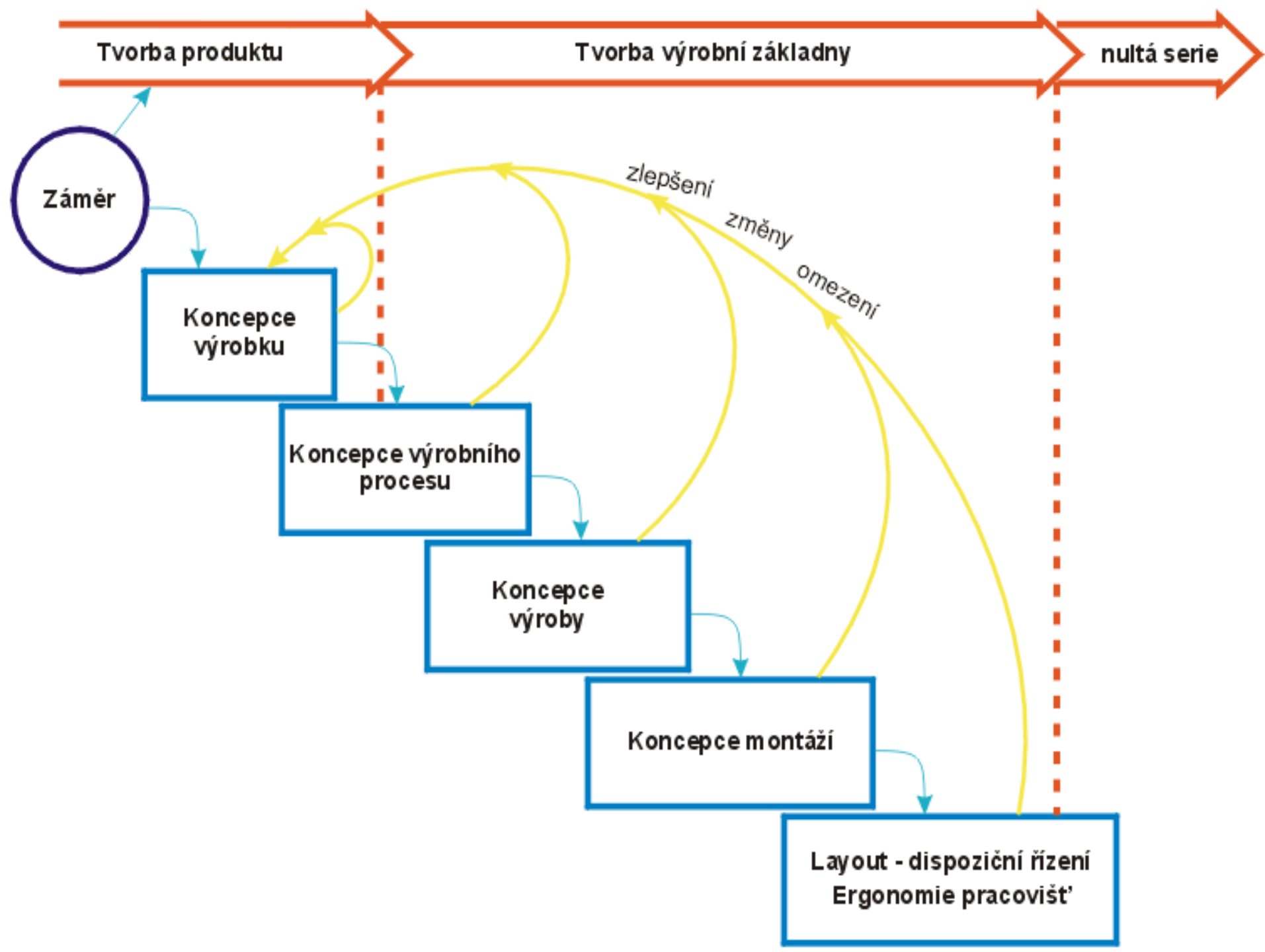


Profit



Profit

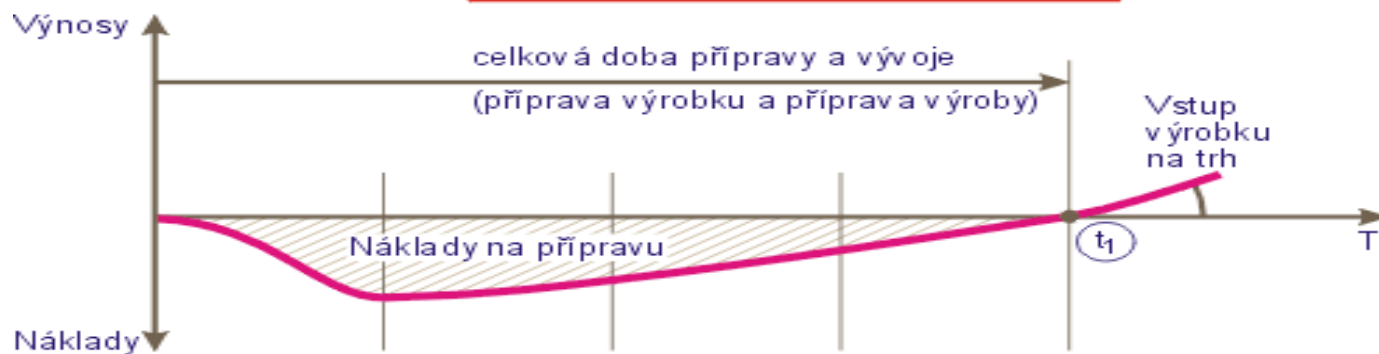




Time

- Analyzes in the virtual world are faster than in the real world
- Lower demands for routine work
- Significant shortening of the start-up time
- DF facilitates communication during development and production
- DF improves communication with customers and suppliers

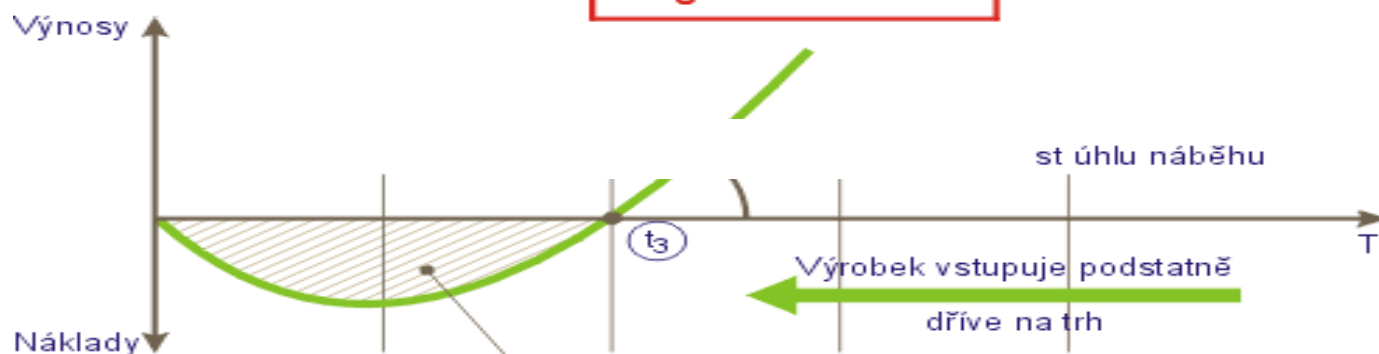
Klasický způsob projektování



Projektování s využitím ostrůvkových řešení



Digitální továrna



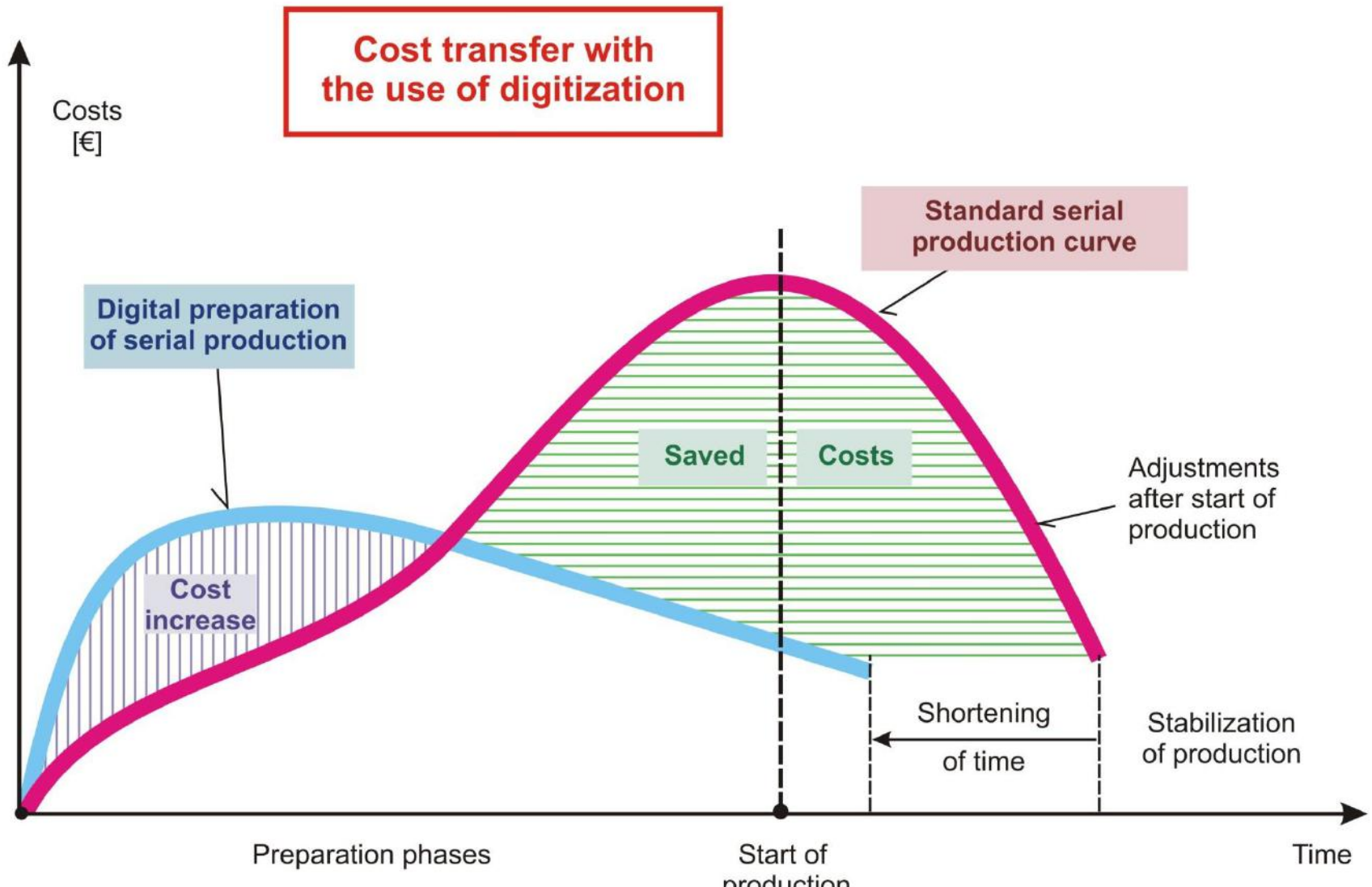
intenzivnější nárůst nákladů vlivem digitalizace je vrácen ve fázi dřívějšího vstupu na trh

Quality

- Digitization ensures working with the right data
- Duplicates of data that is the source of errors are eliminated
- Improving change management, support processes, maintenance
- Logistics, flow of materials and tools to improve the economy
- Simulation helps to avoid defective goods and reduces error rates

- Product development optimization and production planning
- Reducing the amount of defective goods is a cost reduction
- Cost reduction by prototyping (using virtual models - mock-ups)
- By simulating in a virtual environment, it is possible to verify the efficiency of machines without having to buy them
- Revealing errors at the analysis stage, which means cost savings

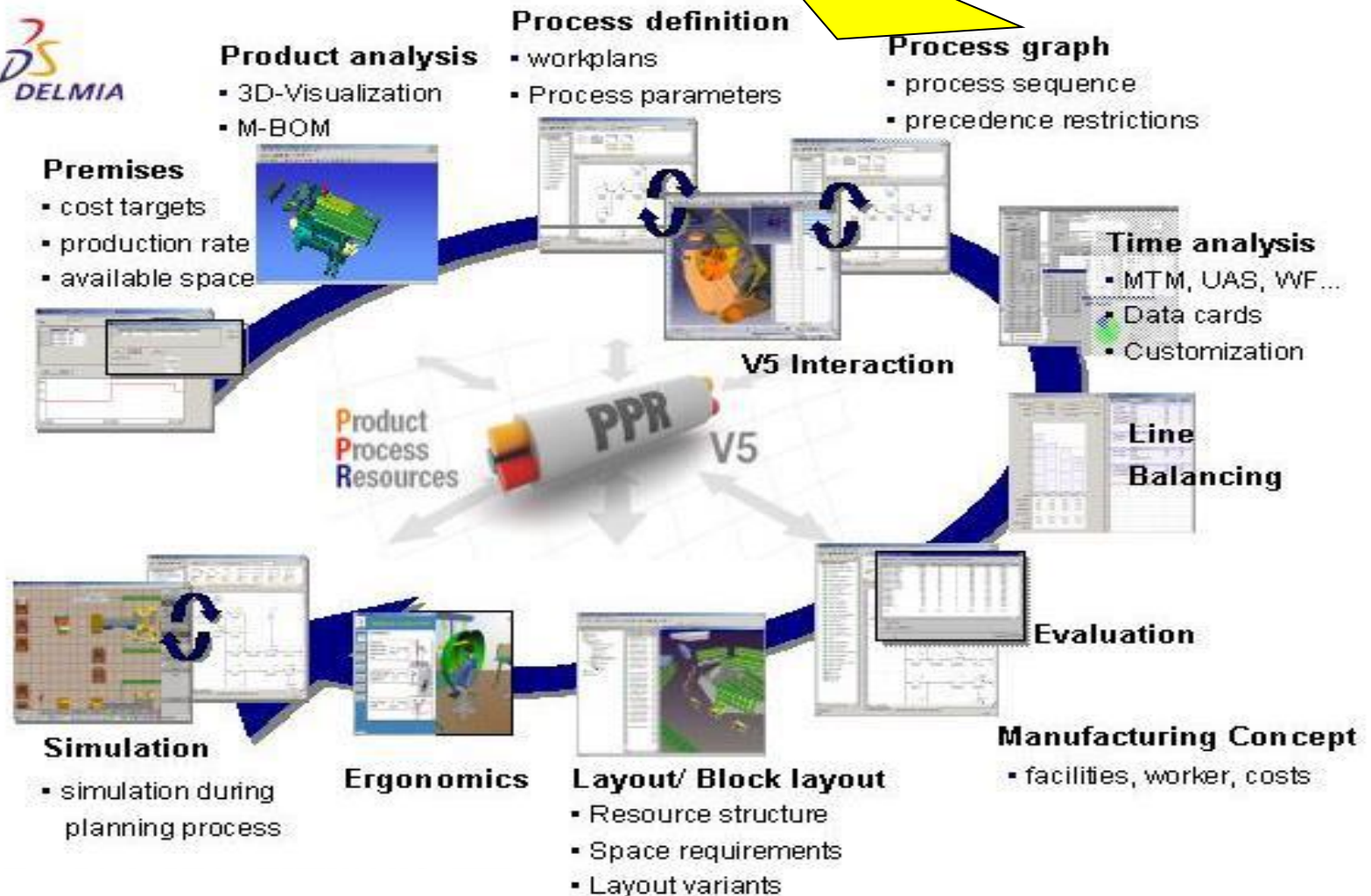
Basic scheme



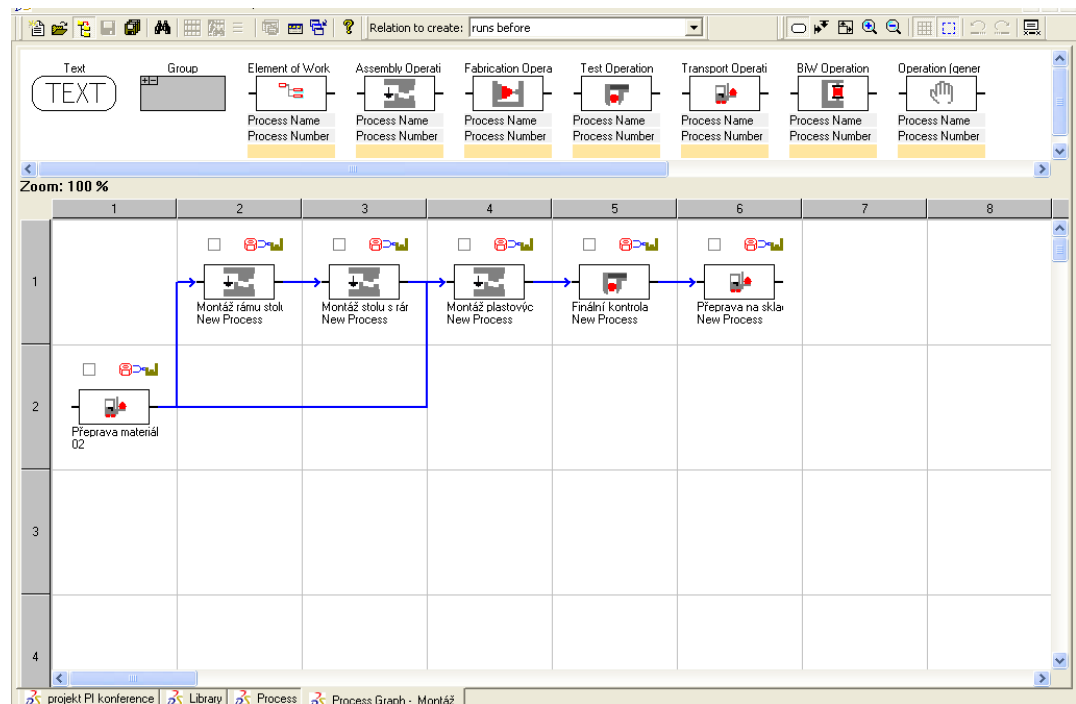
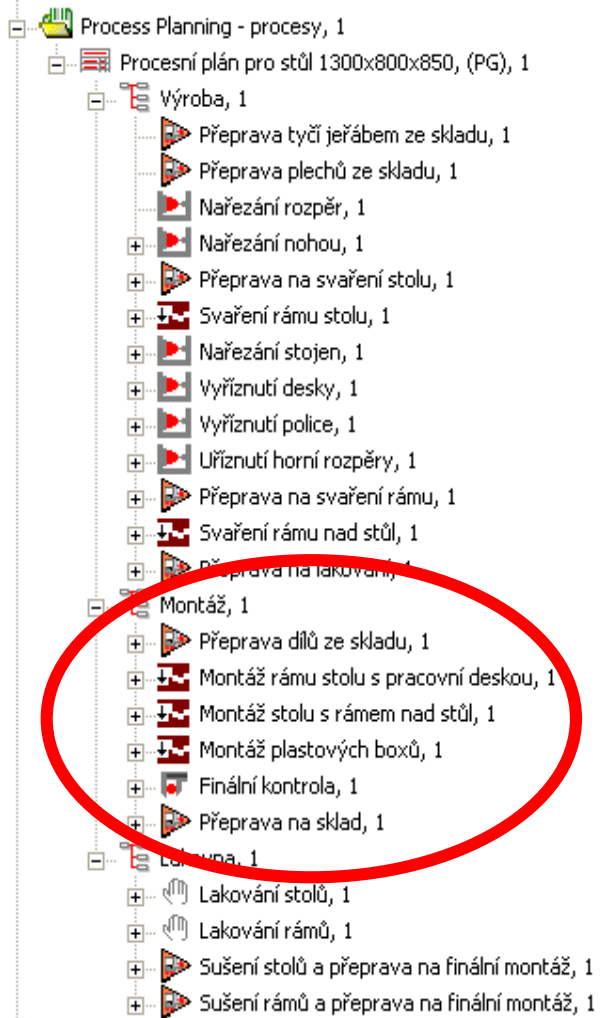
Flexibility

- Rapid shortening of the preparatory phases
- Start production can begin earlier, because all the analyzes were performed in a virtual environment
- Faster achievement of expected production
- Digitization allows the preparatory phases:
 - Higher variability
 - Introduction of modularity principles
 - Higher versatility of production systems

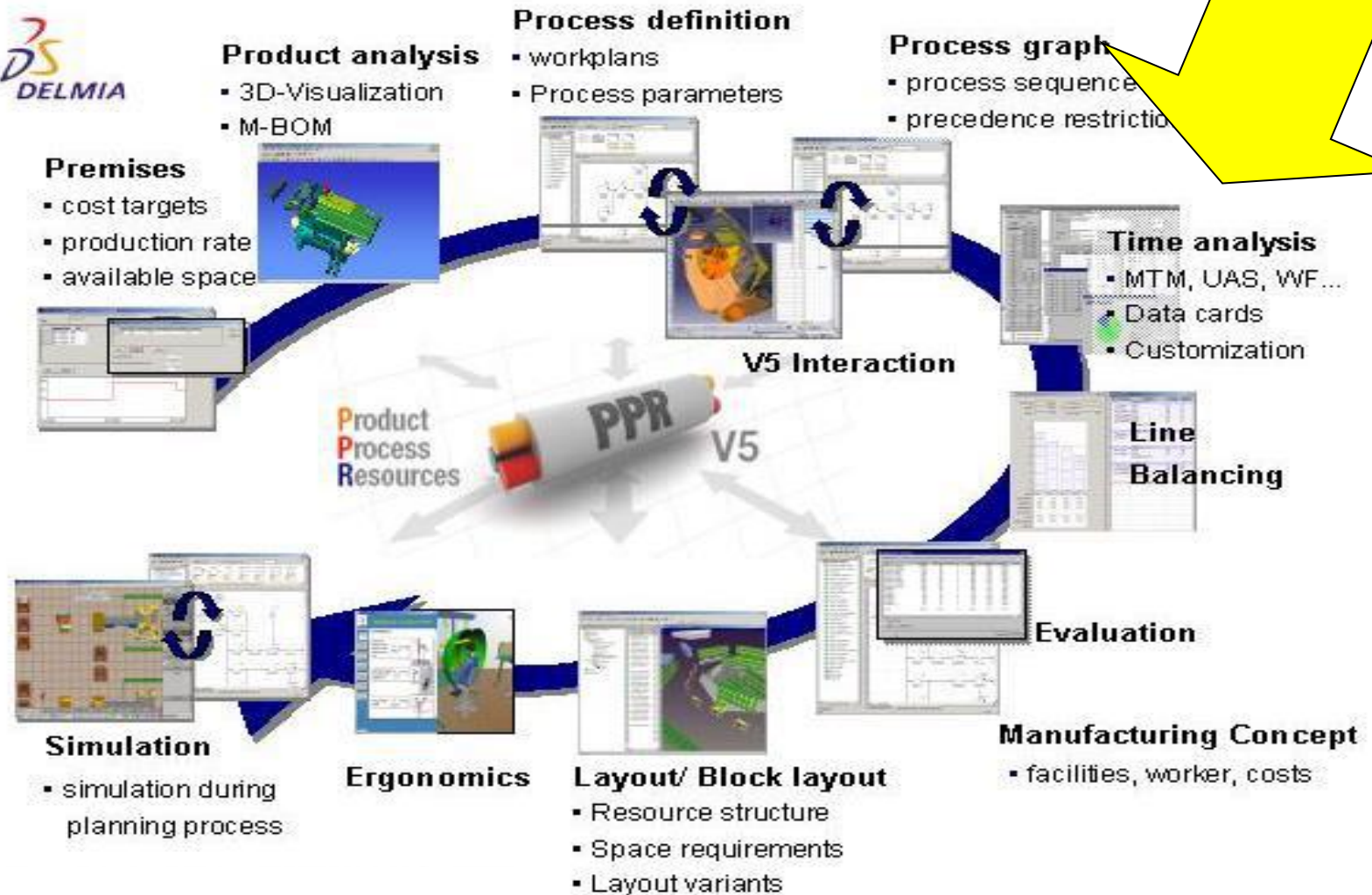
PPR -



Processes



PPR - Hub



Time analysis - MTM

Datacard - MTM2

MTM-2

Get

Contact only	GA
Single grasping movement	GB
More than one grasping movement	GC
Weight allowance	GW-

Place

Approximately	PA
Loose	PB
Tight	PC
Weight allowance	PW-

Manual movement

Pressure	A
Regrasp	R
Eye travel	E
Rotate crank	C
Step	S-
Foot movement	F
Stoop, Arise	B

Process time

Method Level: MTM-2 Time Type: T**

Description: operace 1

Analyzed Times: tmu Basic Times: tmu

Number of Parts: 1 TTB: 823,00 tmu

Parts Simultaneously: 1 TTU: 0,00 tmu

 TW: 0,00 tmu

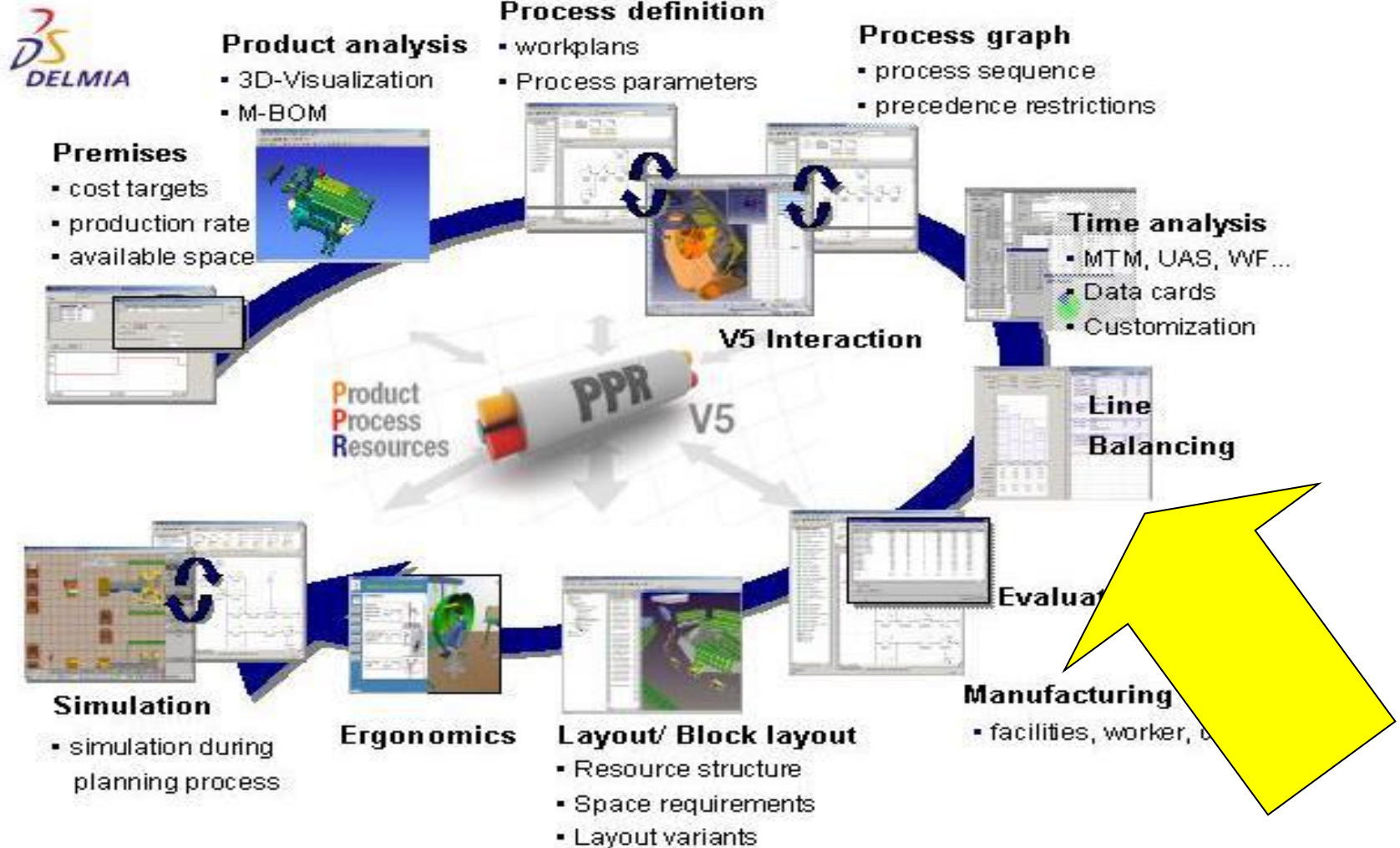
 TG: 823,00 tmu

Analyzed Time: 823,00 tmu TRG: 0,00 tmu

Analysis Lines | Basic Data | Long Text

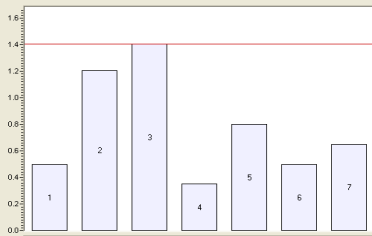
	Description	Frequency	M	Code L.H.	Time (tmu)	Setup Time (tmu)	Code R.H.	M	Frequency
23	Regrasp	1		R	6,00		R	1	
25					21,00		PC5	1	
27	Place	1		PA5	3,00				
29	Get	1		GB30	14,00				
31	Place	1		PC30	30,00				
33	Get	1		GC30	23,00				
35	Place	1		PA30	11,00				
37	Regrasp	1		R	6,00		R	1	Regrasp
39					21,00		PC5	1	Place
41	Place	1		PA5	3,00				
43	Get	1		GB30	14,00				
45	Place	1		PC30	30,00				
47	Get	1		GC30	23,00				
49	Place	1		PA30	11,00				
51	Regrasp	1		R	6,00		R	1	Regrasp
53					21,00		PC5	1	Place
55	Place	1		PA5	3,00				
57	Get	1		GB30	14,00				
59	Place	1		PC30	30,00				
61	Get	1		GC30	23,00				
63	Place	1		PA30	11,00				
65	Regrasp	1		R	6,00		R	1	Regrasp
67					21,00		PC5	1	Place
69	Place	1		PA5	3,00				
71	Get	1		GB30	14,00				
73	Place	1		PC30	30,00				
75	Get	1		GC30	23,00				
77	Place	1		PA30	11,00				
79	Regrasp	1		R	6,00		R	1	Regrasp
81					21,00		PC5	1	Place
83	Place	1		PA5	3,00				
85	Get	1		GB30	14,00				

PPR - Hub

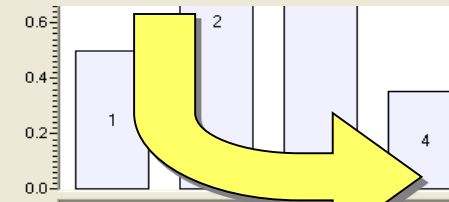


Line balancing

Max / Average No. of Workers
 Utilization Opt. no. of Workers
 Idle Time Opt. Idle Time



Name	stanoviste 1 -	stanoviste 2 -	stanoviste 3 -	stanoviste 4 -	stanoviste 5 -	stanoviste 6 -	stanoviste 7 -
Total Time [min]	0.500	1.200	1.400	0.350	0.900	0.500	0.650
Utilization [%]	35.714	85.714	100.000	25.000	57.143	35.714	48.429
Idle Time [min]	0.900	0.200	0.000	1.050	0.600	0.900	0.750
No. of Workers	1	1	1	1	1	1	1
Line	anasonic - link	anasonic - link	anasonic - link	anasonic - link	anasonic - link	anasonic - link	anasonic - link
Station Time [min]	1.400	1.400	1.400	1.400	1.400	1.400	1.400
Modified						x	x

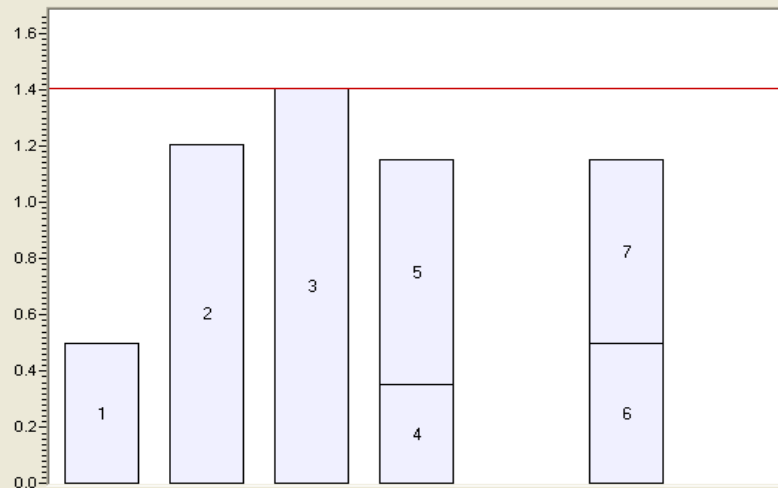


Name	stanoviste 1 -	stanoviste 2 -	stanovis	stanovis
Total Time [min]	0.500	1.200	1.400	0.350
Utilization [%]	35.714	85.714	100.000	25.000
Idle Time [min]	0.900	0.200	0.000	1.050
No. of Workers	1	1	1	1
Line	anasonic - link	anasonic - link	anasonic - link	anasonic - link
Station Time [min]	1.400	1.400	1.400	1.400
Modified				

Reduction
of 2
stations

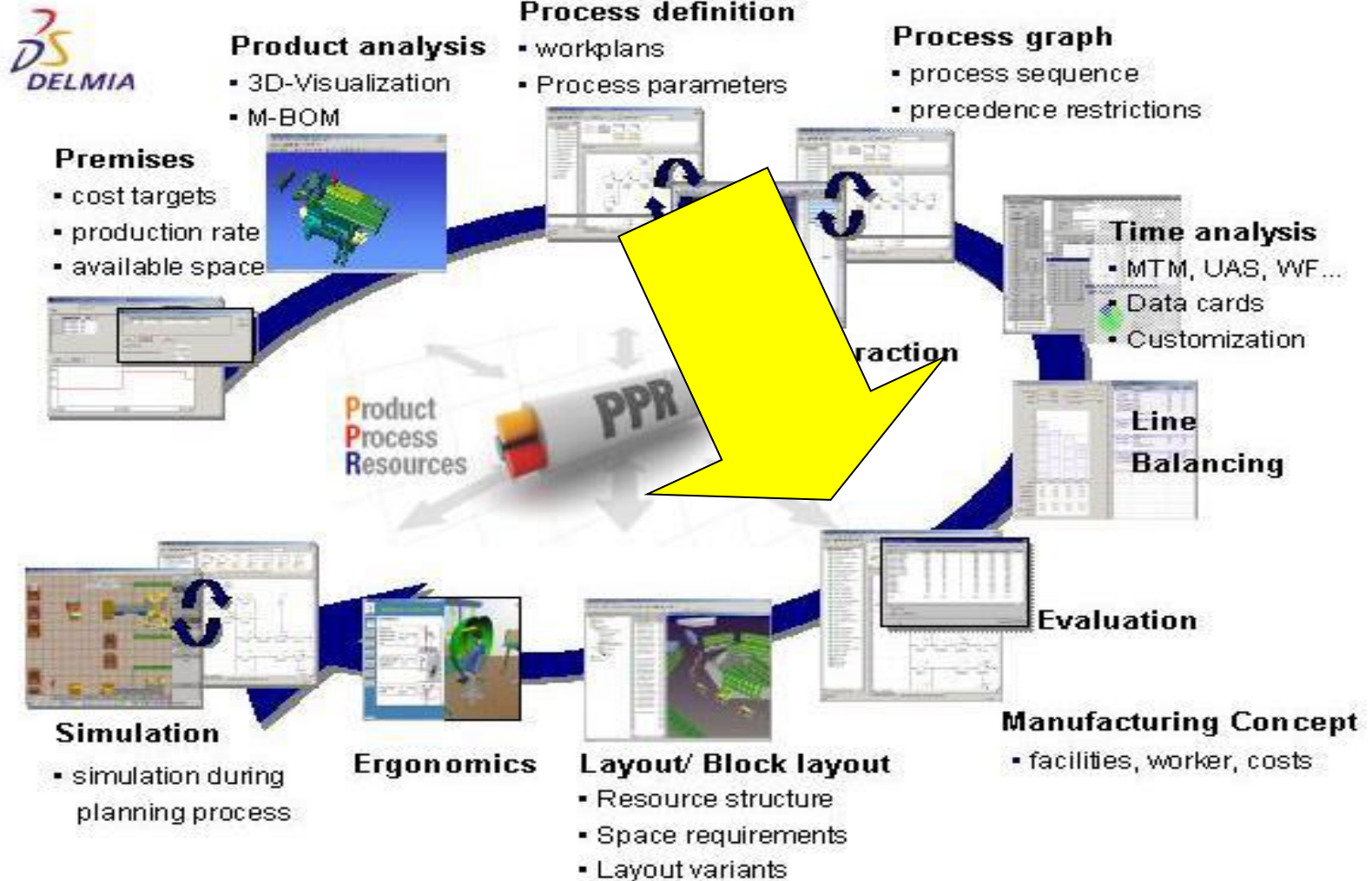
Max / Average No. of Workers
 Utilization Opt. no. of Workers
 Idle Time Opt. Idle Time

Max / Average No. of Workers
 Utilization Opt. no. of Workers
 Idle Time Opt. Idle Time

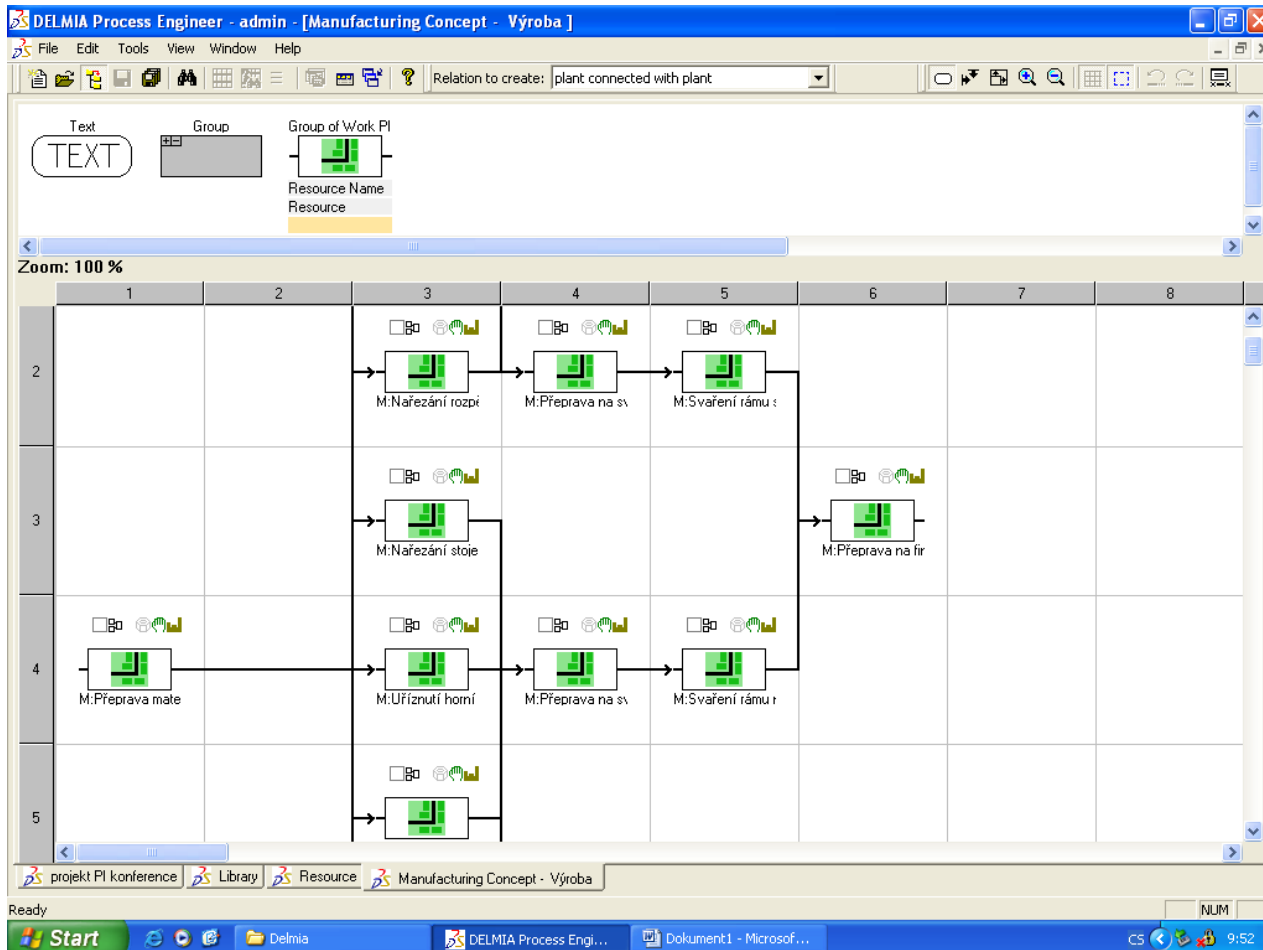


Name	stanoviste 1 -	stanoviste 2 -	stanoviste 3 -	stanoviste 4 -	stanoviste 5 -	stanoviste 6 -	stanoviste 7 -
Total Time [min]	0.500	1.200	1.400	1.150	0.000	1.150	0.000
Utilization [%]	35.714	85.714	100.000	82.143	0.000	82.143	0.000
Idle Time [min]	0.900	0.200	0.000	0.250	0.000	0.250	0.000
No. of Workers	1	1	1	1	0	1	0
Line	anasonic - link	anasonic - link	anasonic - link	anasonic - link	anasonic - link	anasonic - link	anasonic - link
Station Time [min]	1.400	1.400	1.400	1.400	1.400	1.400	1.400
Modified	x	x		x	x	x	x

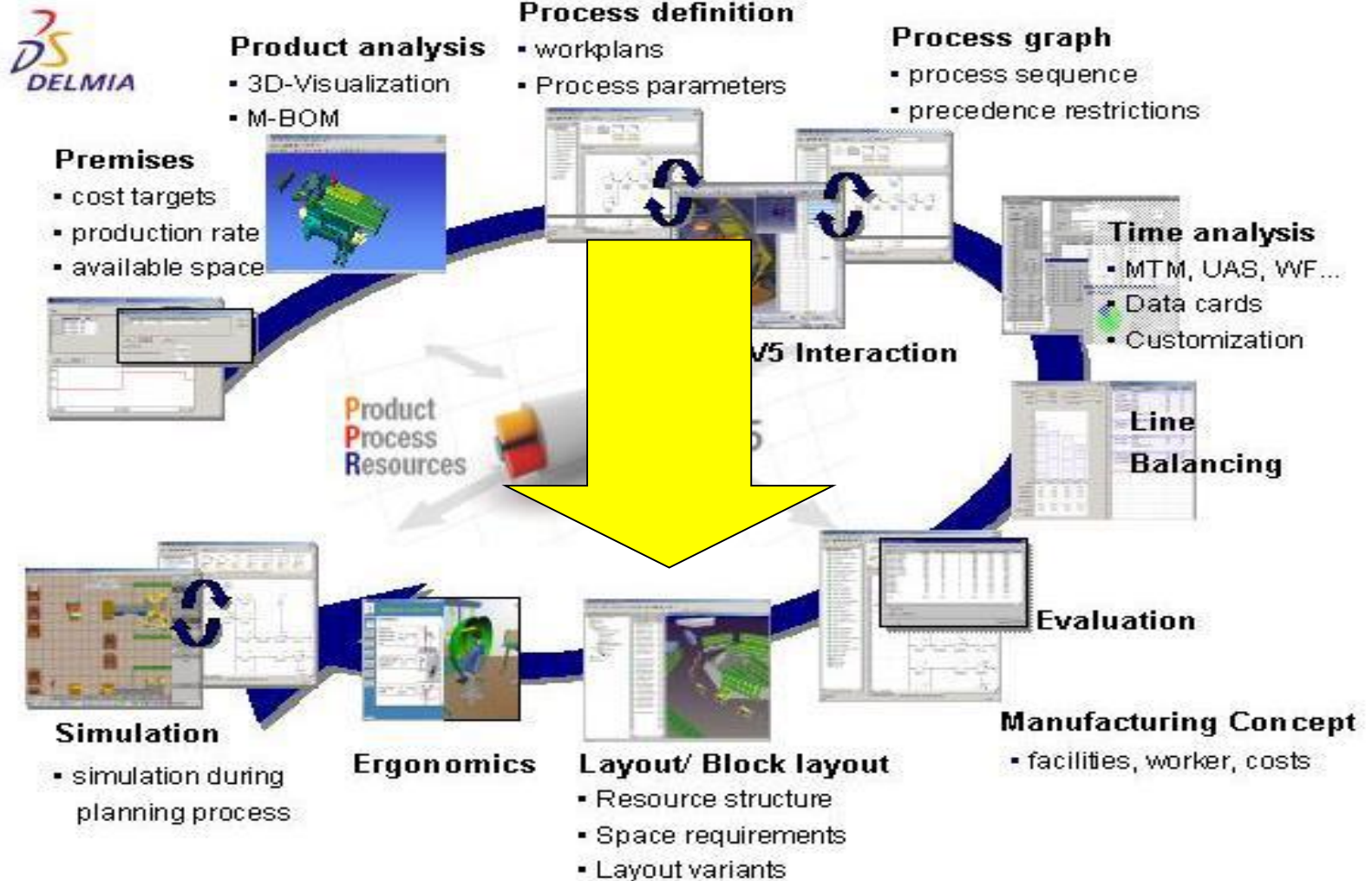
PPR - Hub



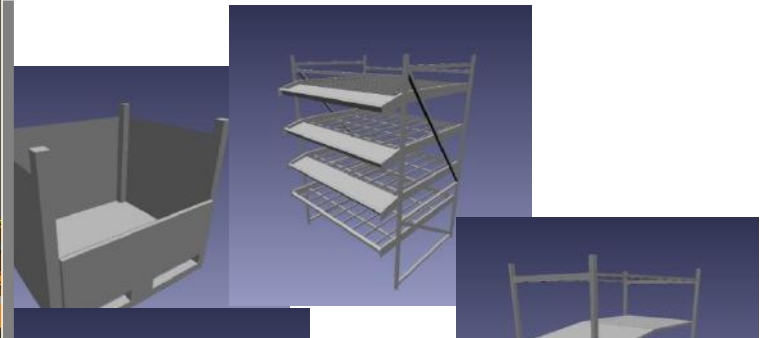
Manufacturing concept



PPR - Hub



Resource library

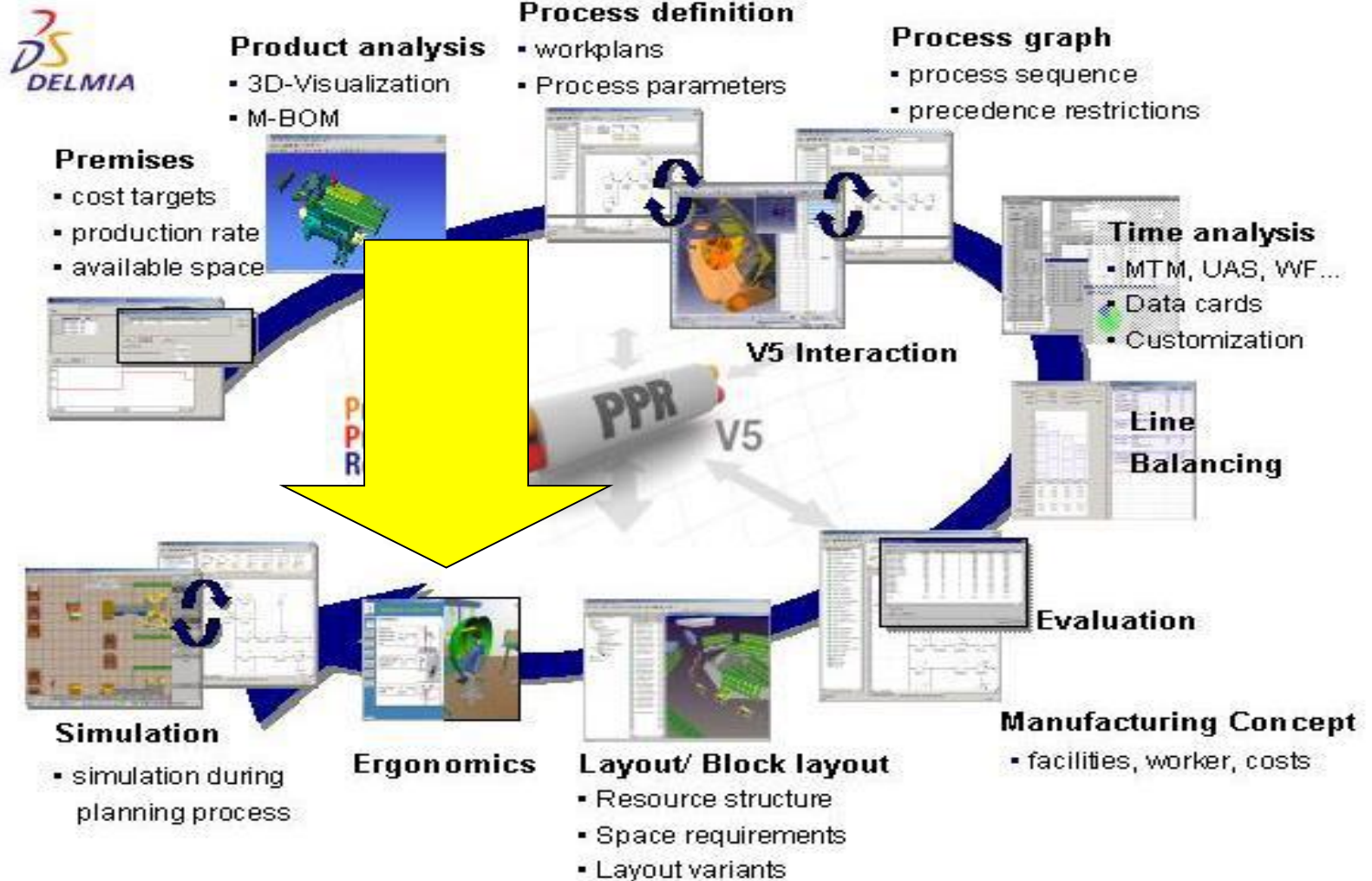


Work
Cor



- Tablepresses
- Standard WSCs
- Tools
- WSC Plantypeset

PPR - Hub

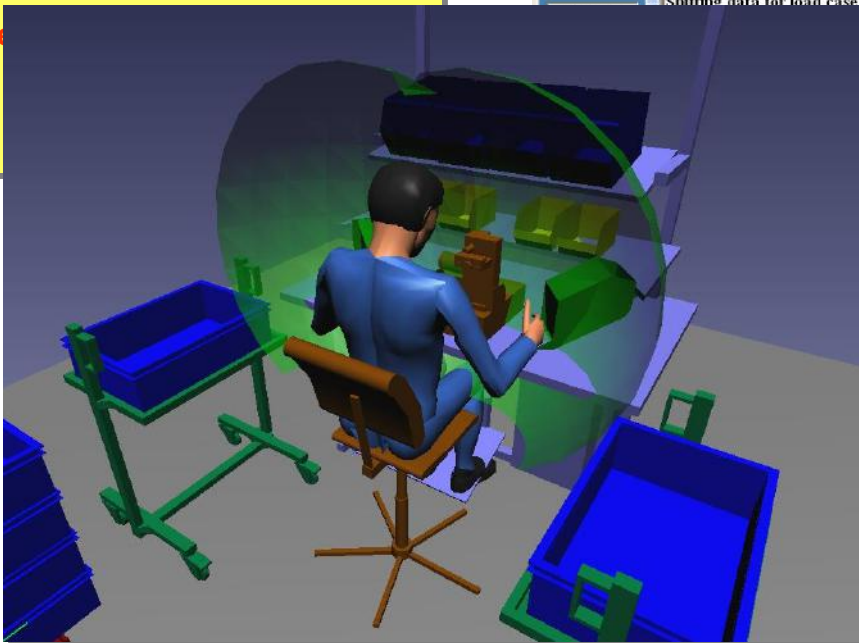


Ergonomics

Calculation analyses

- Workstation dimensions
- Handling of loads
- Muscle loads

Check



up:

Workstation heights at assembly workplaces according to TÜV Rheinland

Work with increased demands on movement control and vision
 Work with high demands on movement control and vision
 Other manual work within the reach range

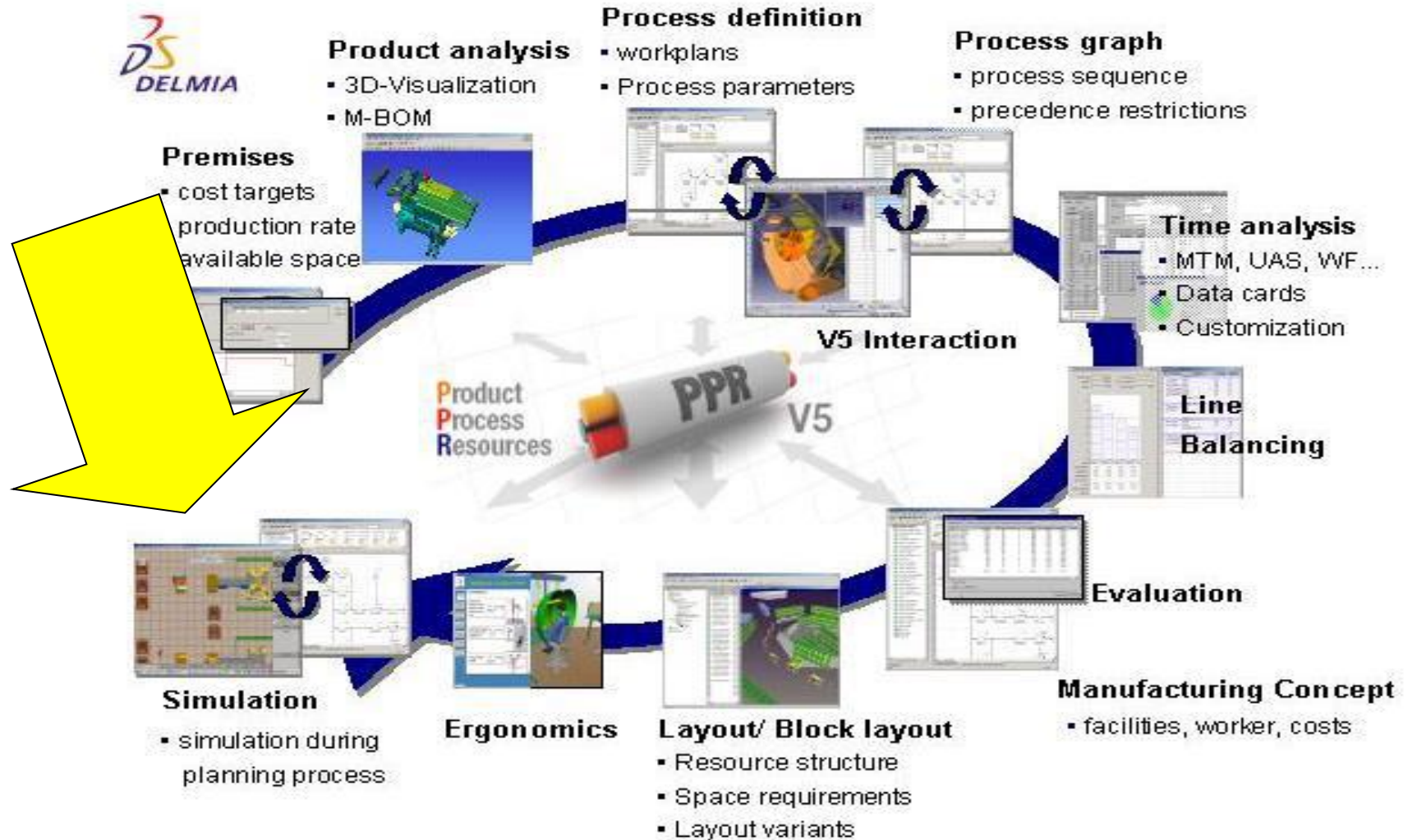
Group of persons at the workplace

Women only are working at the workplace
 Men only are working at the workplace
 Women as well as men are working at the workplace

Maßangaben

		Maß
Workpiece height	W [mm]	150
Top thickness	K [mm]	20
Actual table height	T [mm]	840

PPR - Hub



Simulation

Simulation module



Our virtual company

Process simulation

Robotics and simulation

Simulation

Assembly

MTM analysis

Ergonomics study

Autonomous workplace



Costs

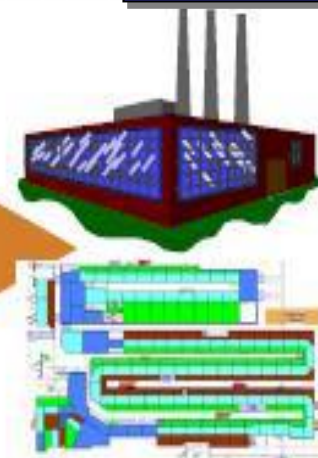
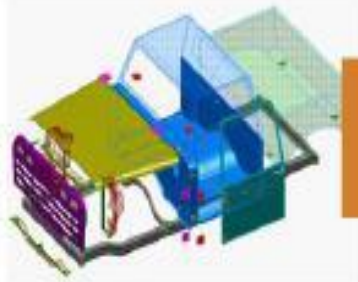


Logistics

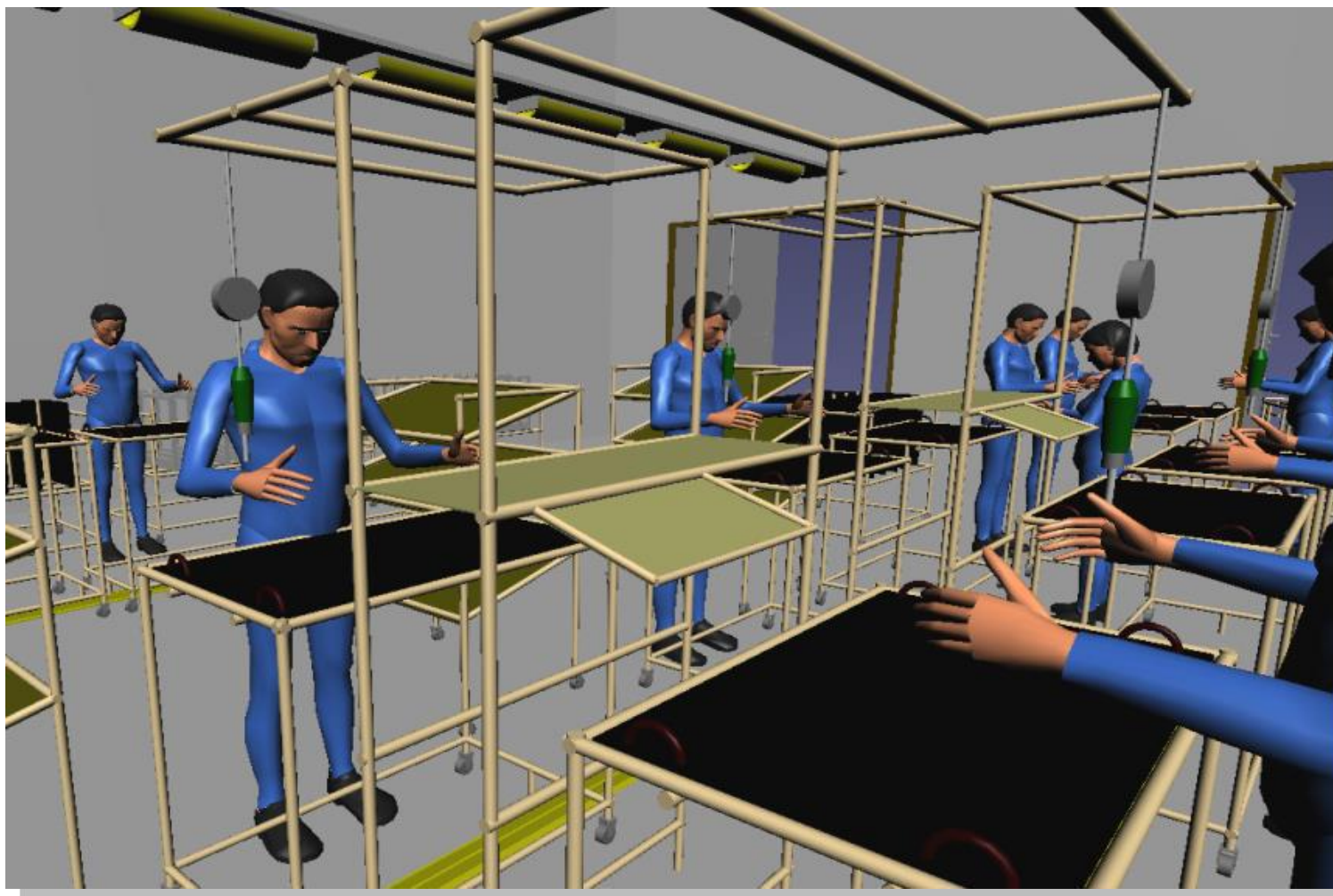
Products information

Project control

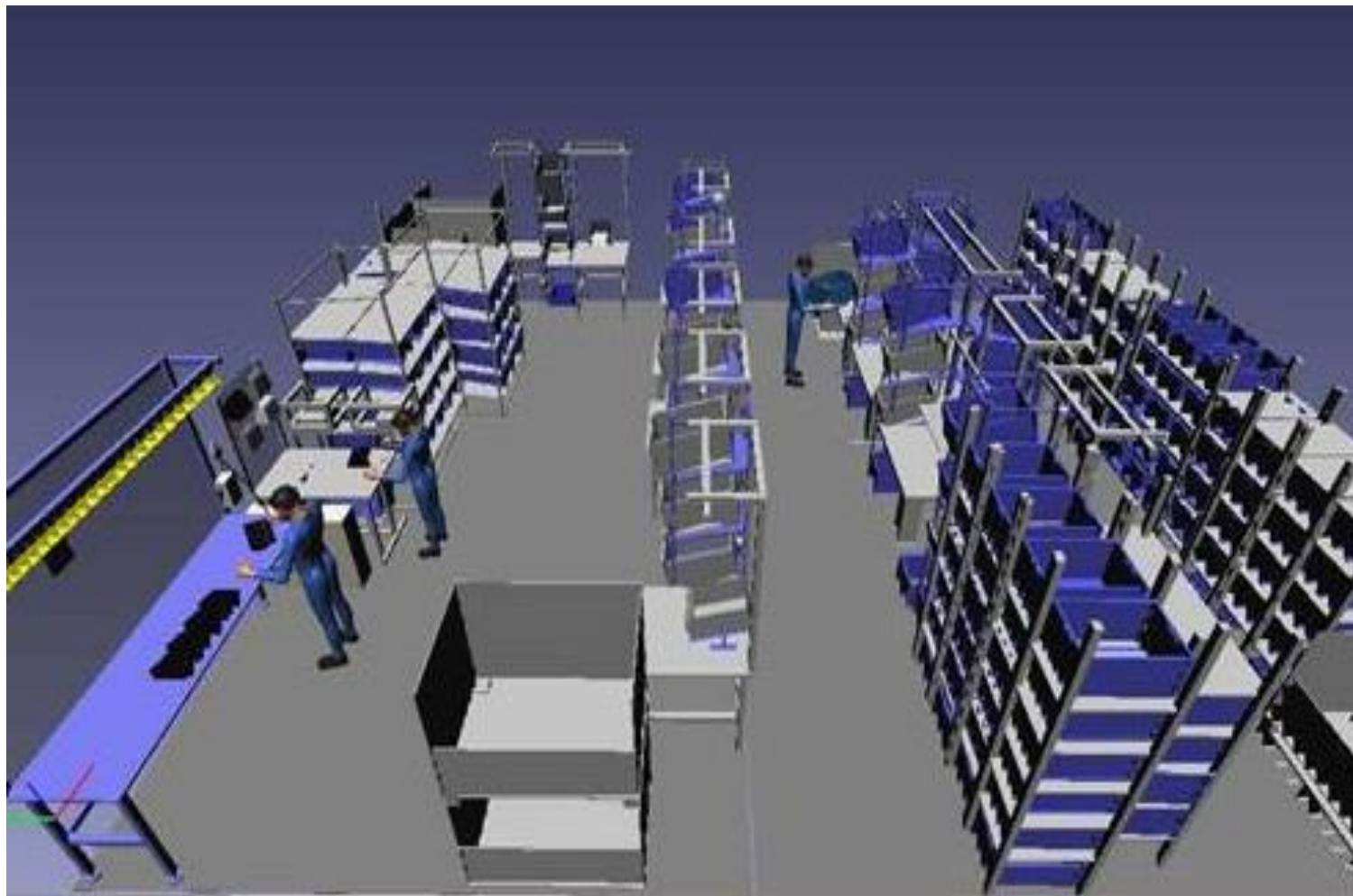
Documentation



Layout



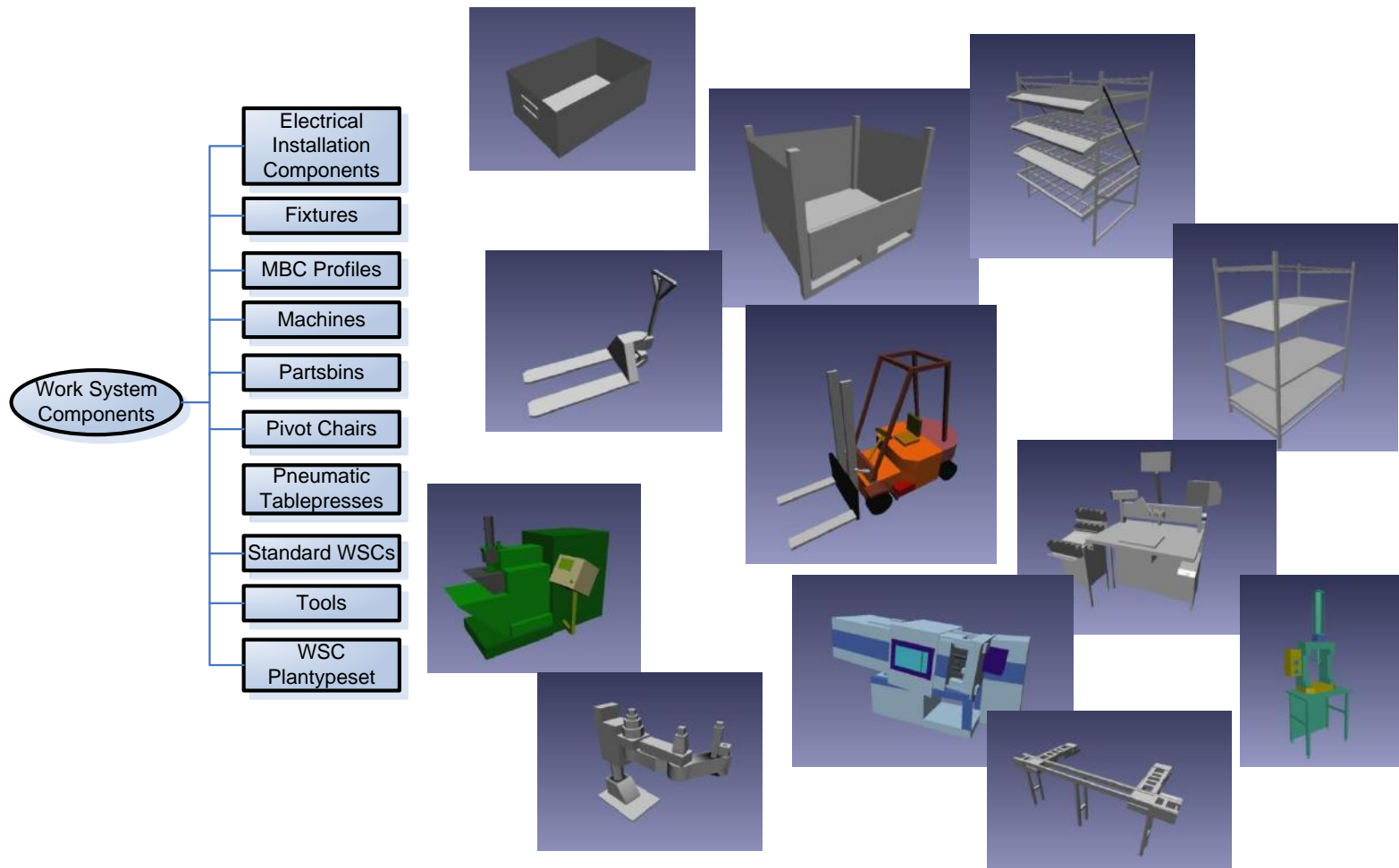
Layout



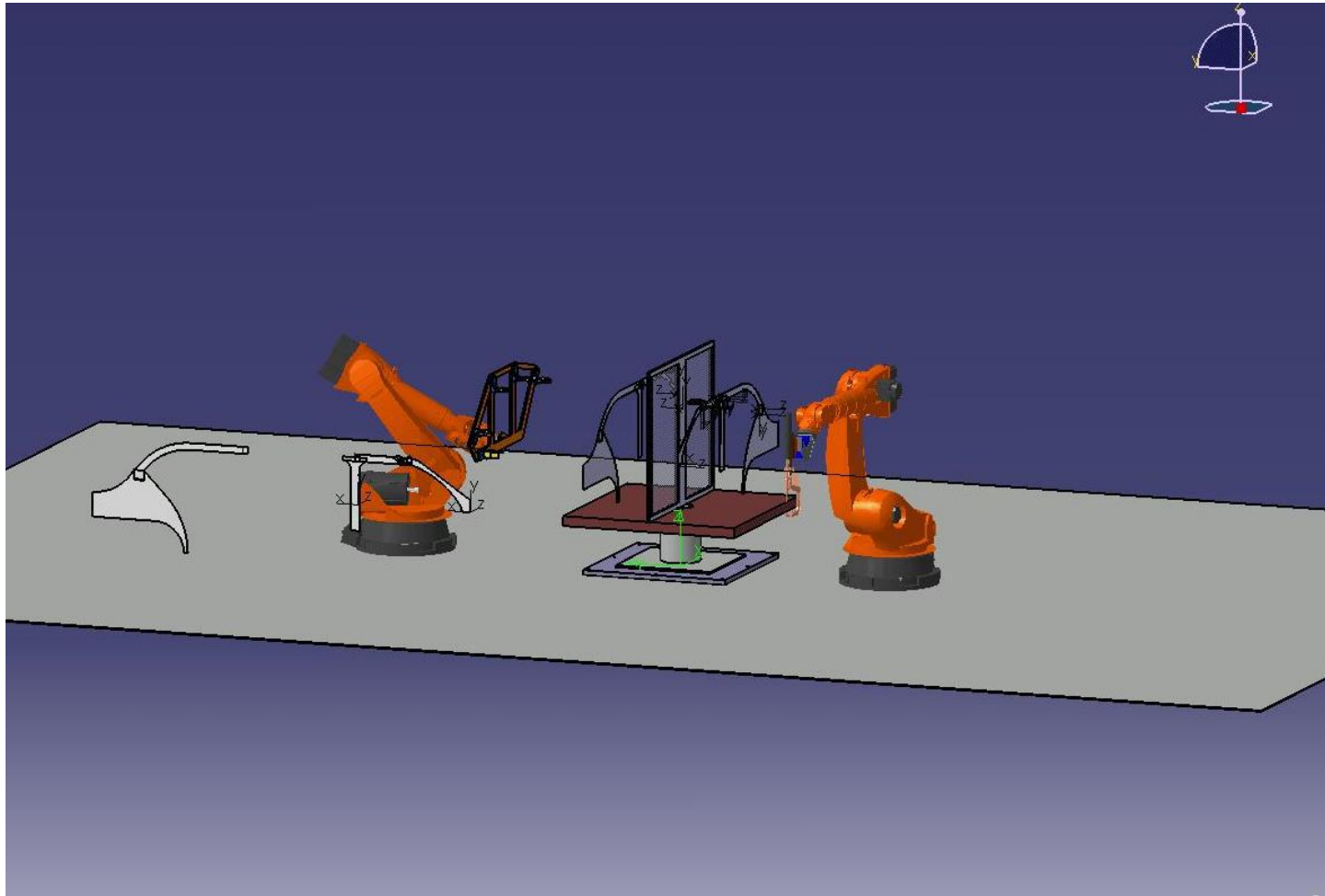
Layout



Library of graphical components



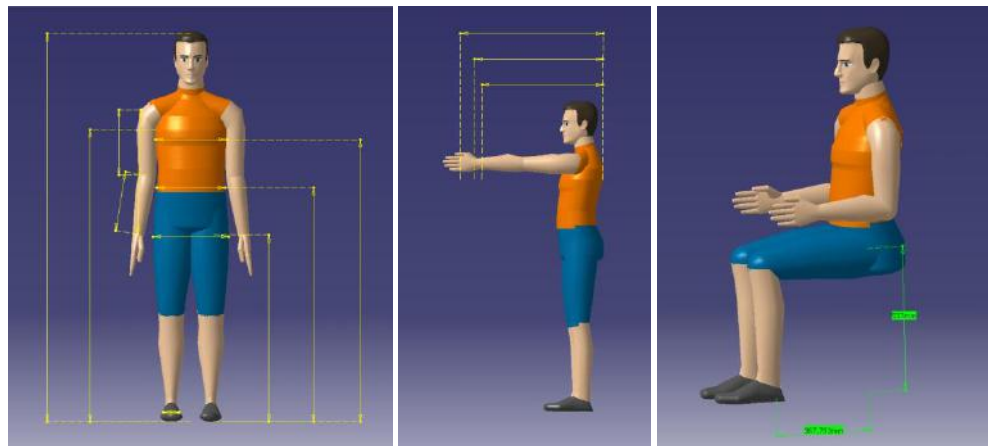
Robotics



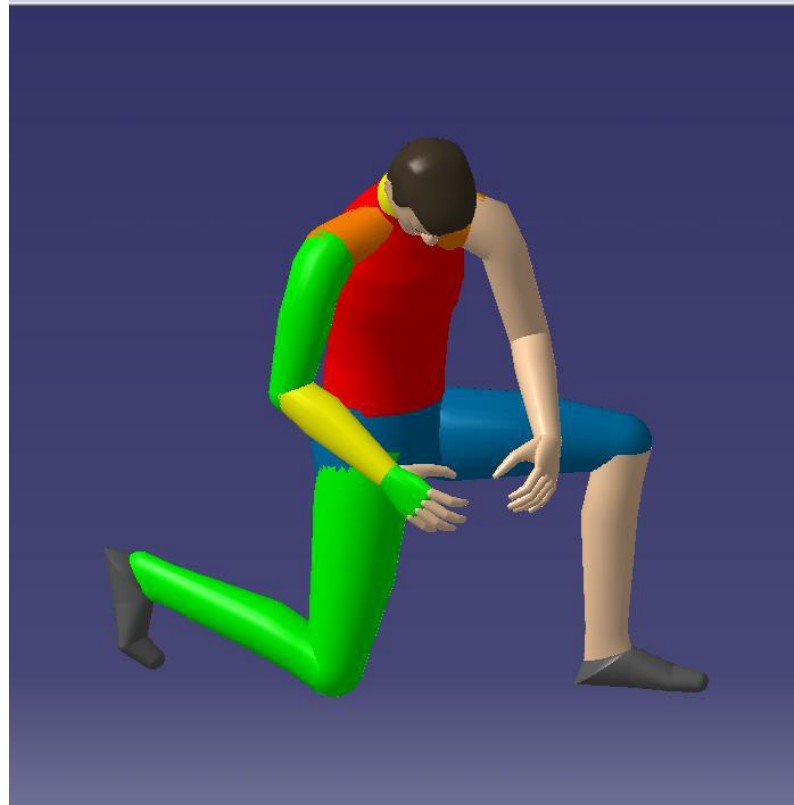
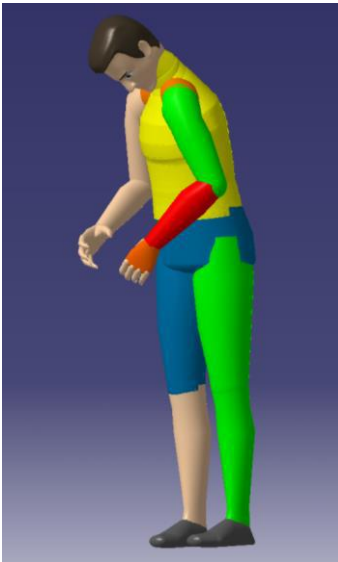
Ergonomics



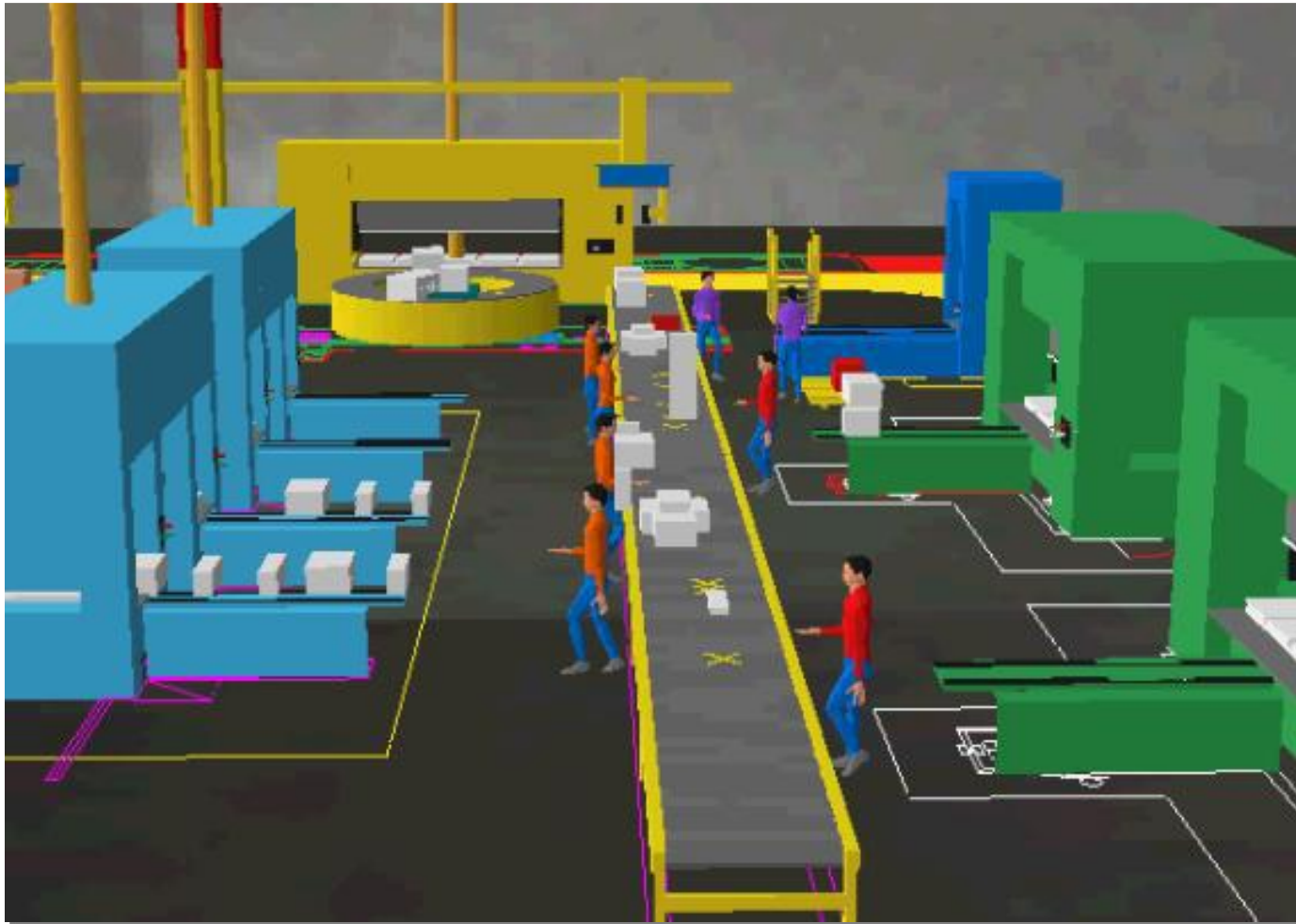
Digital model of
people has many
anthropometric
dimension



Color identification
overloaded area of body
in various position



Simulation



Examples of DF

Examples of using programming tools – it has
chosen from real projects

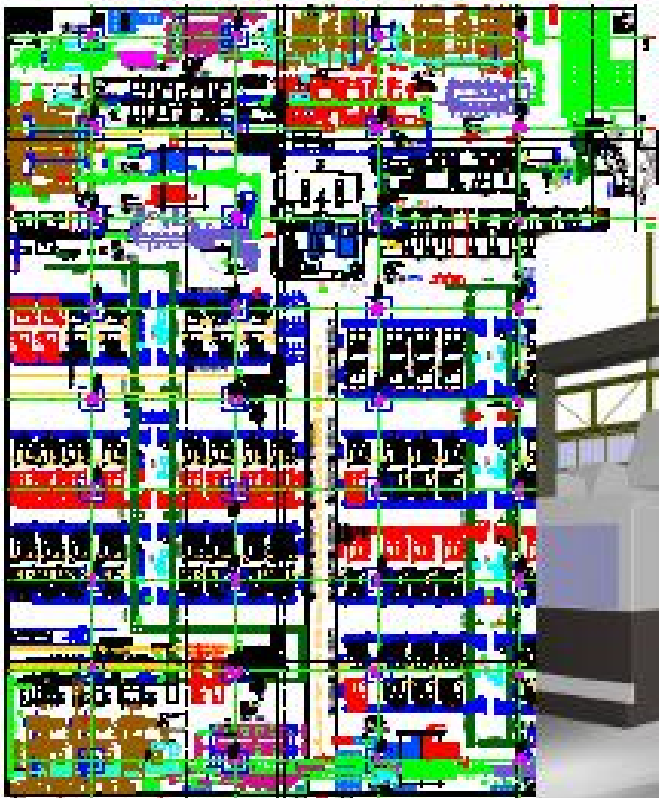


Processing and digitalization concern to all levels production process from outer logistic flow through production and assembly and workshop up to particular workplace and their ergonomic solution.

Simulation verify various variants and choose "optimal" solution.

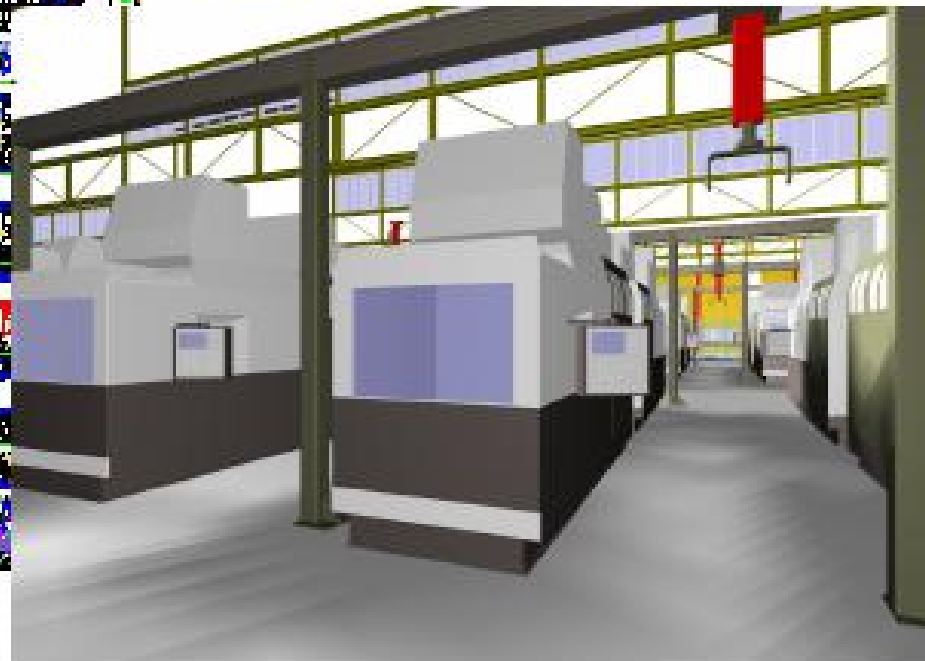
3D or 2D projecting

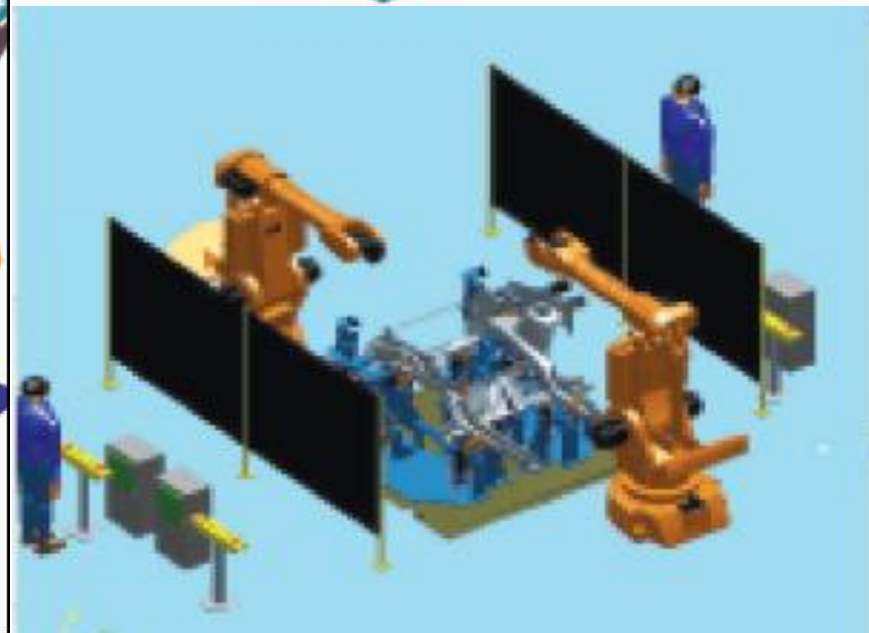
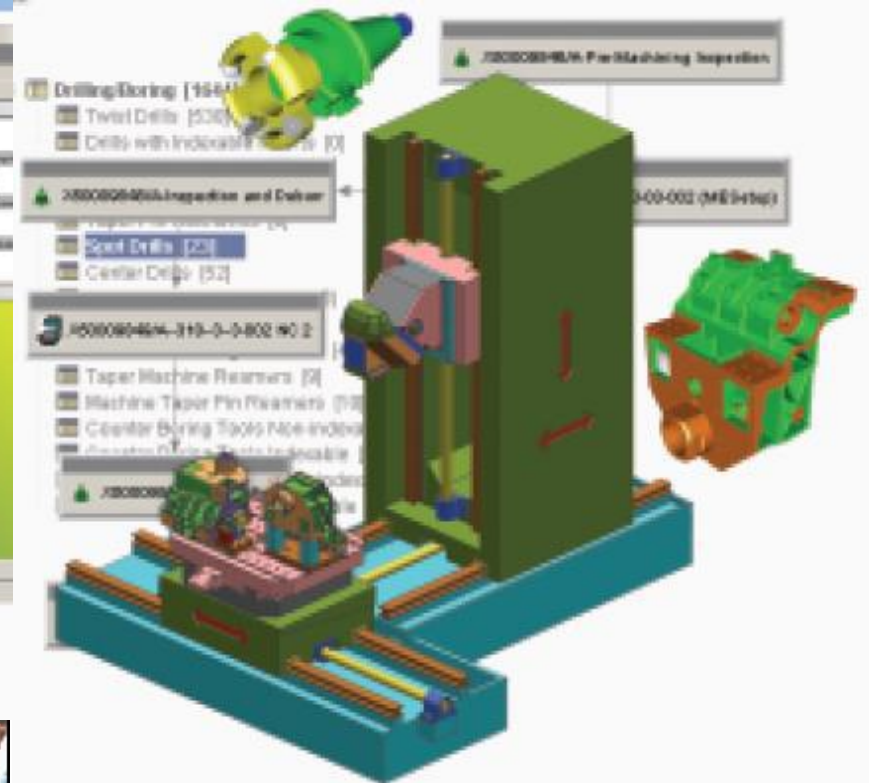
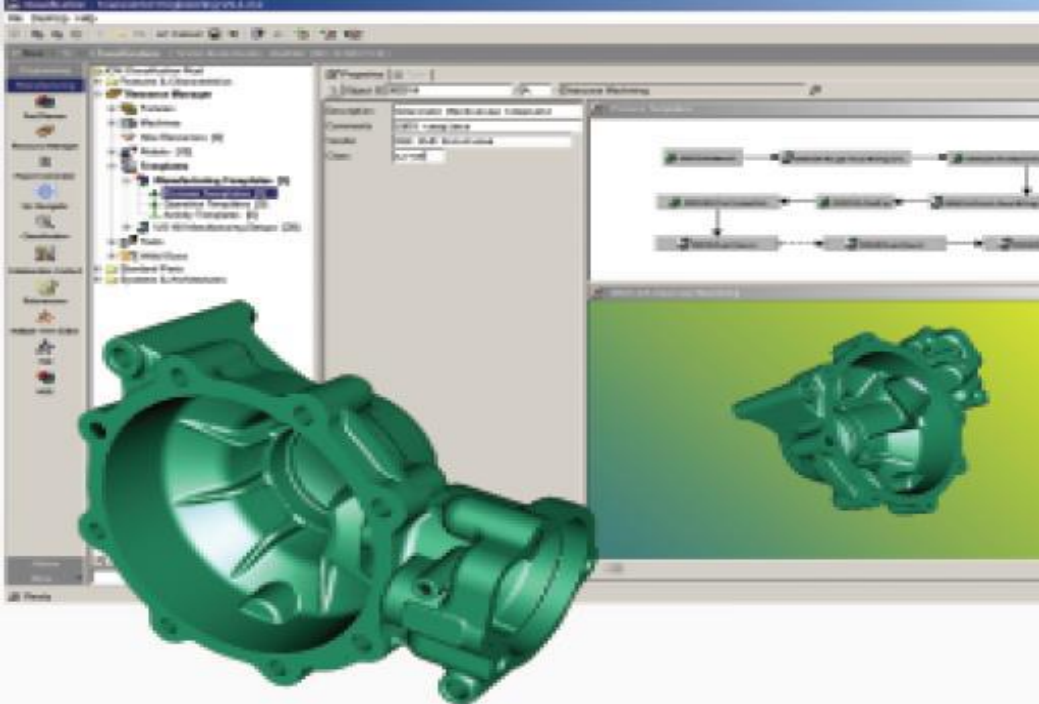
Basis: 2D-Layoutplanung



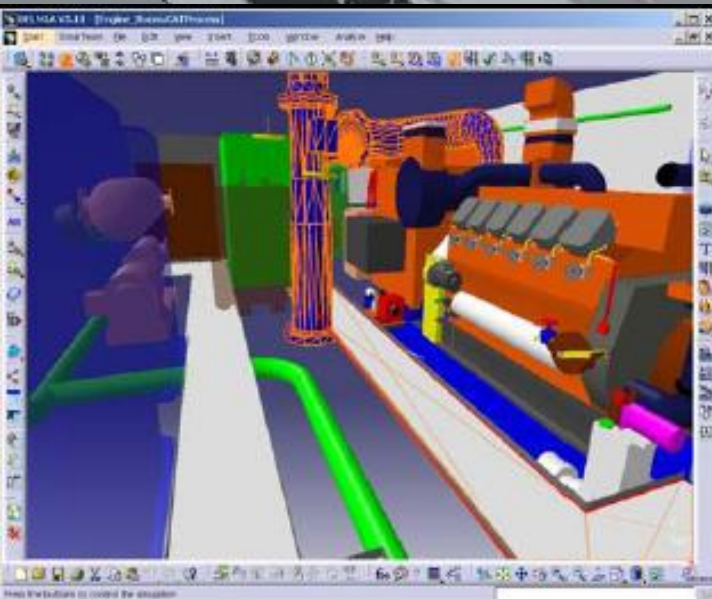
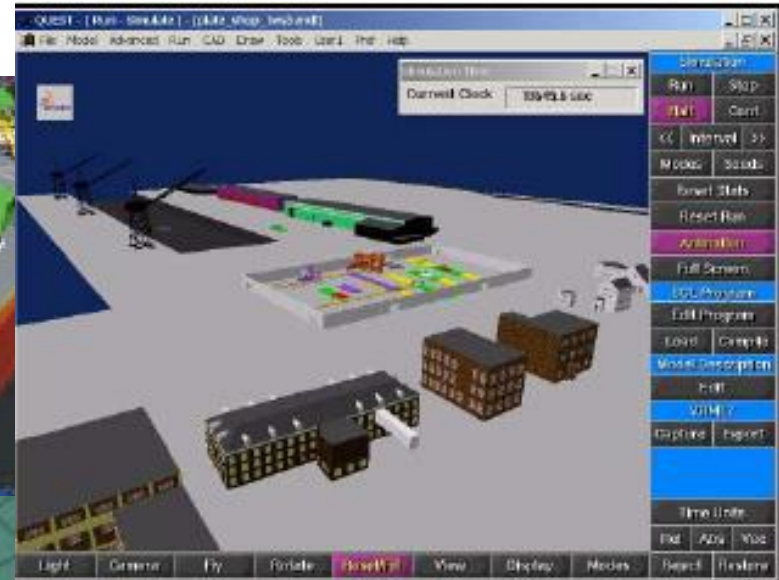
Kosten-/Nutzenverhältnis 3D-Layoutplanung ist mittels Aufwandsreduzierung und Entwicklung übergreifender Standards weiter zu verbessern!

Option: 3D-Layoutplanung

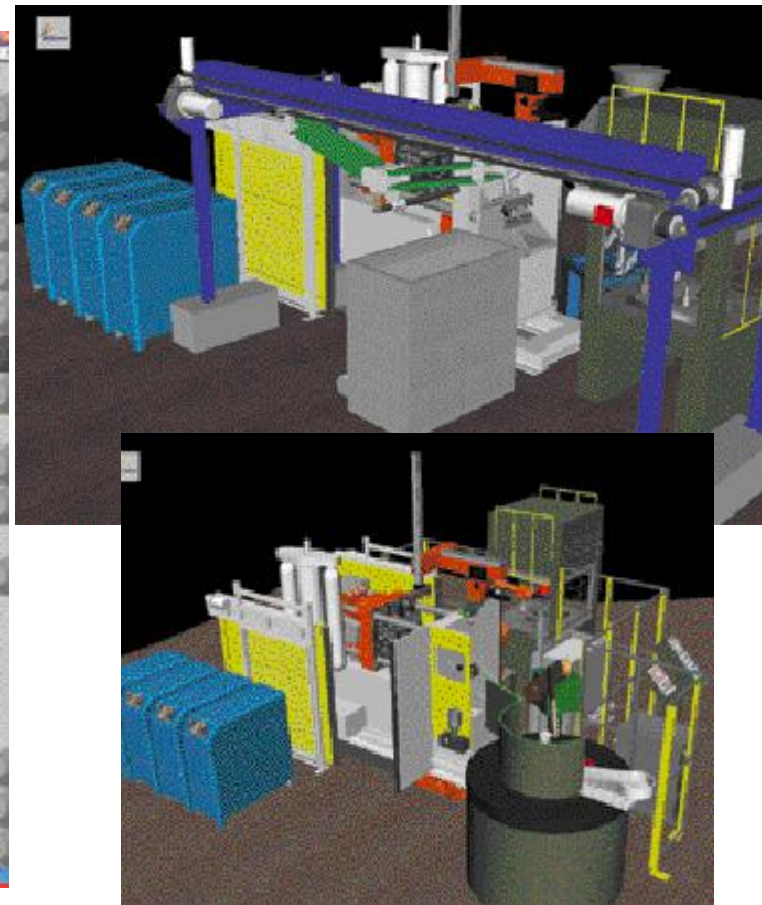
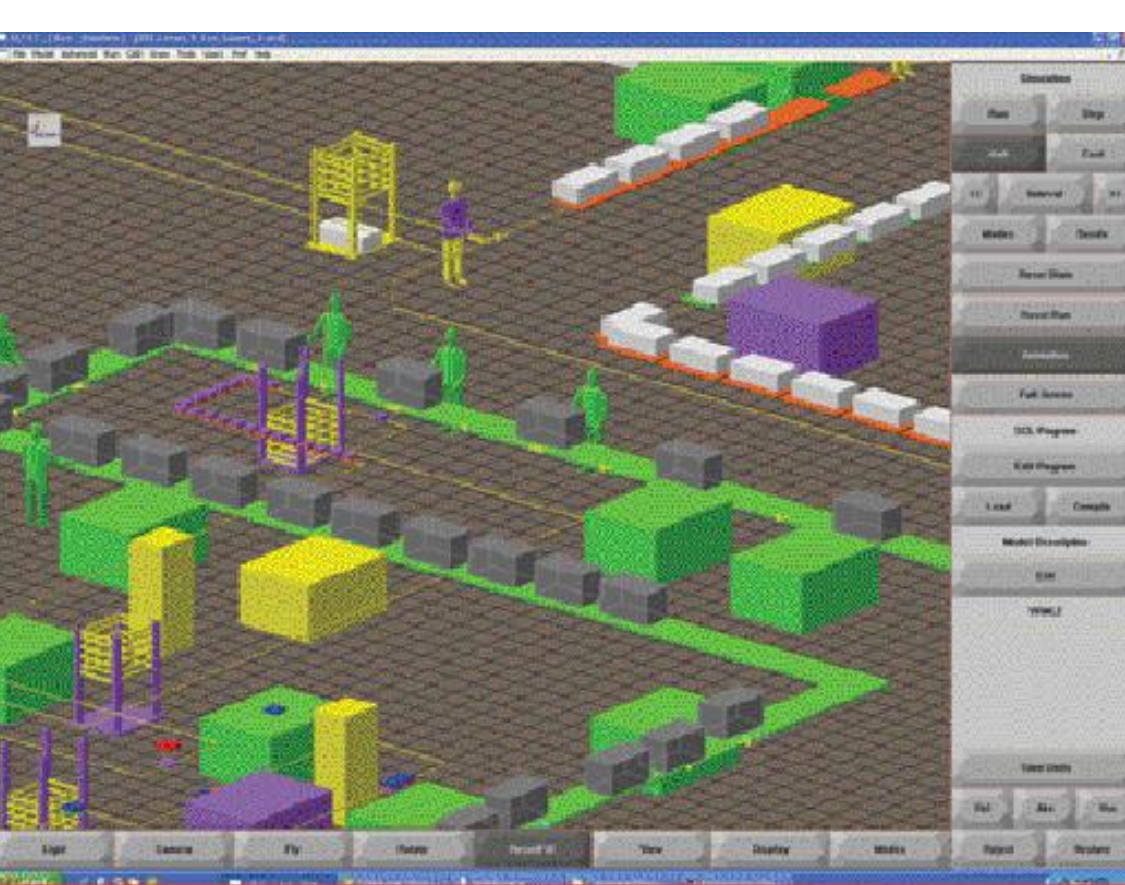




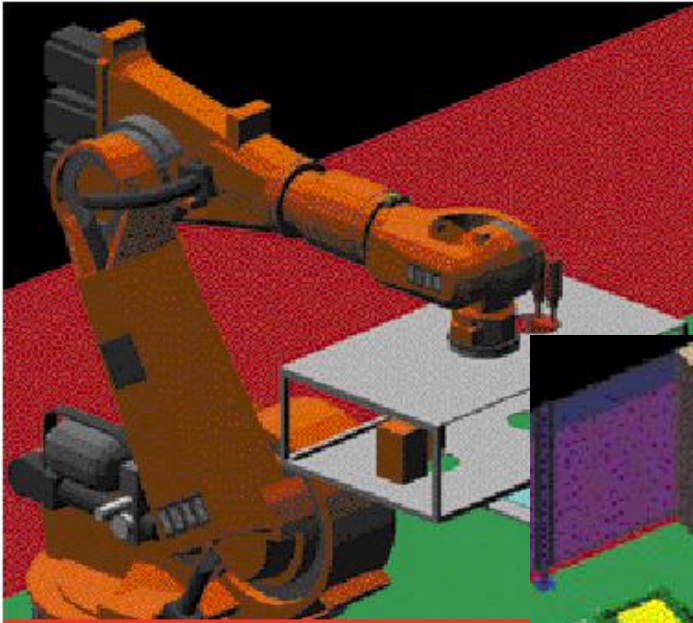
Logistic scheme



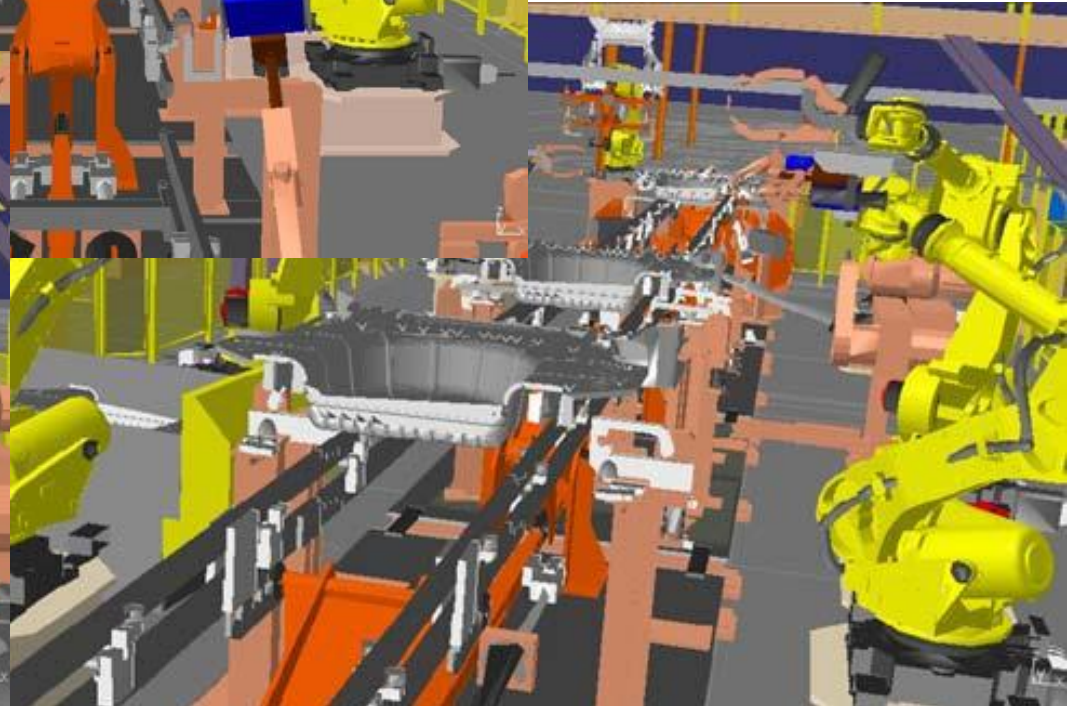
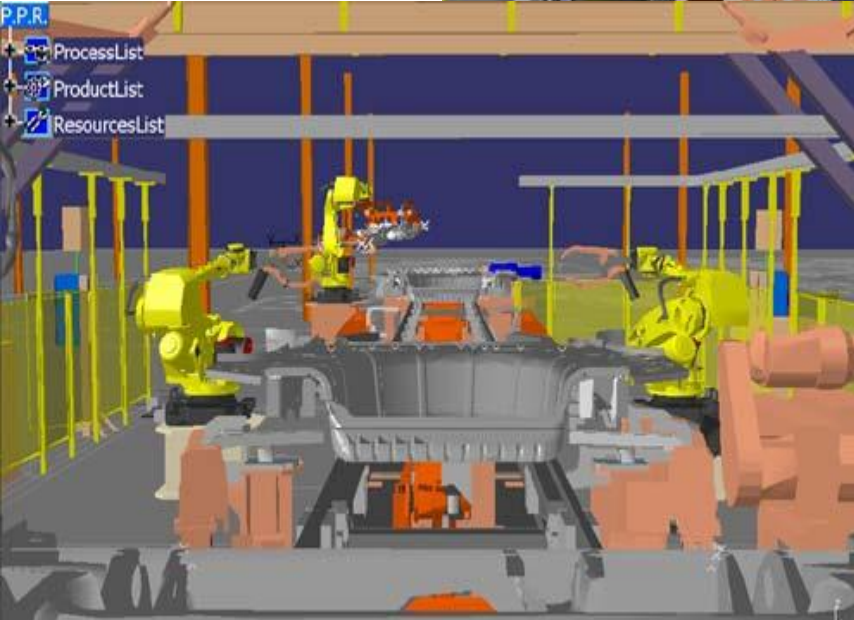
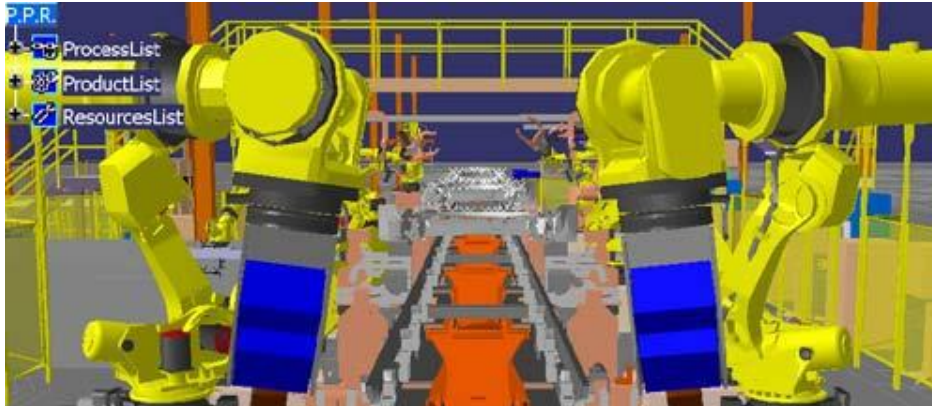
DF consists of various type of production and services



Robotic workplace

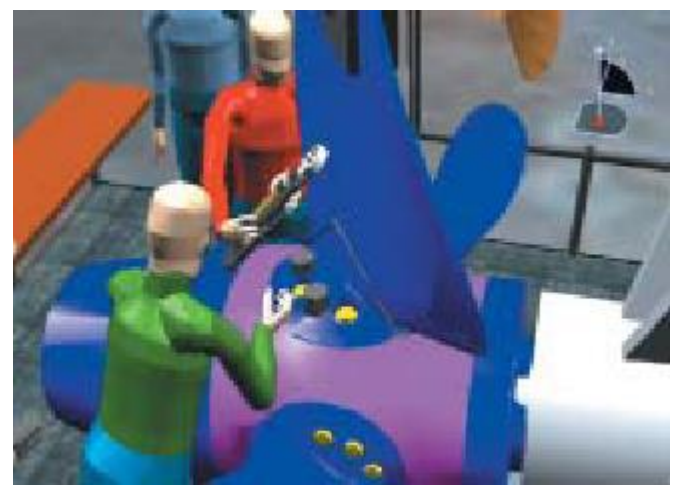


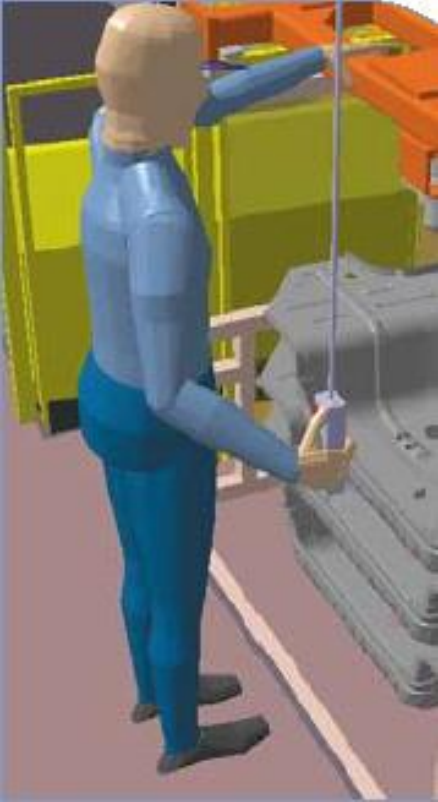
Welding link





Ergonomic modules

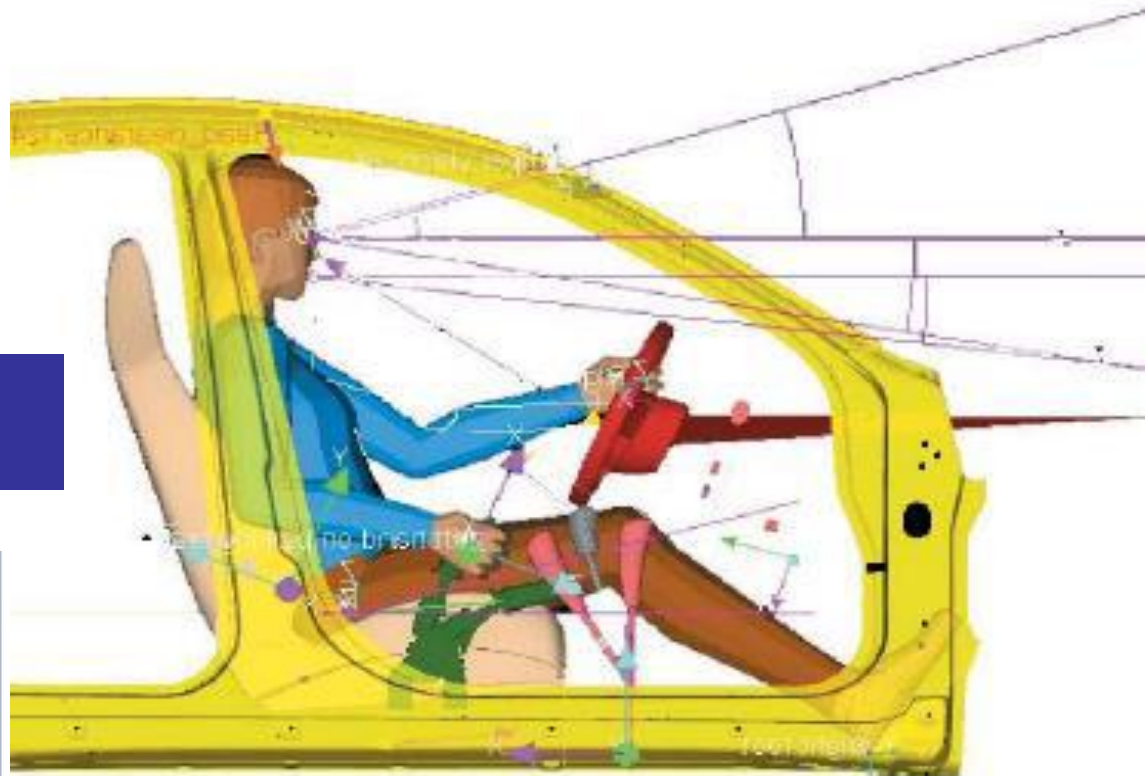




Ergonomic studies examine not only heights or distances but also force set-up in workplace

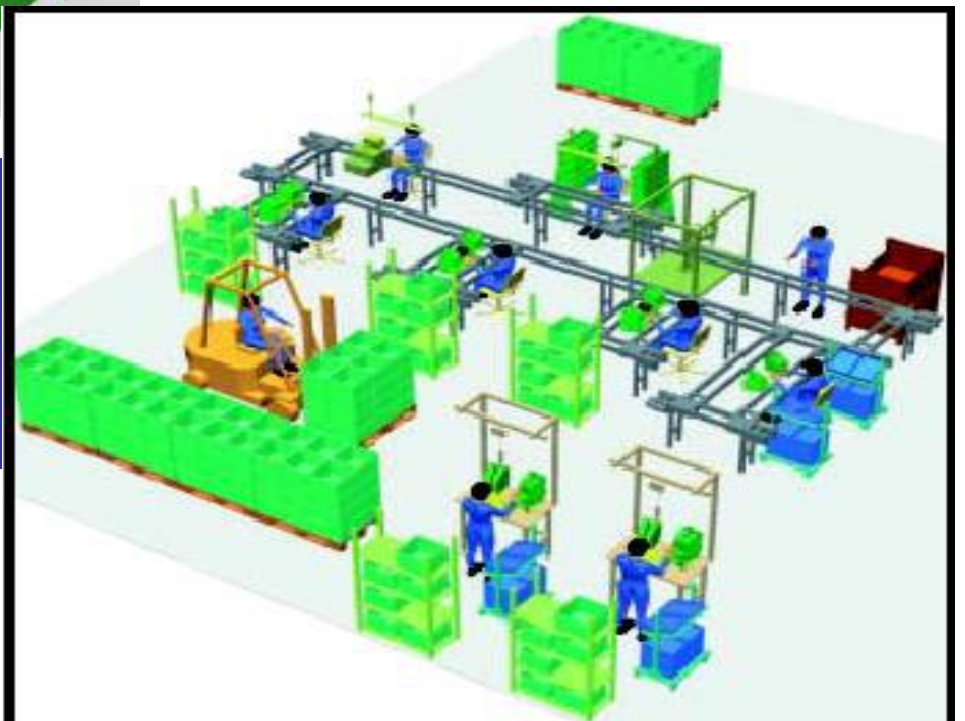
Ergonomic studies of control item are normal

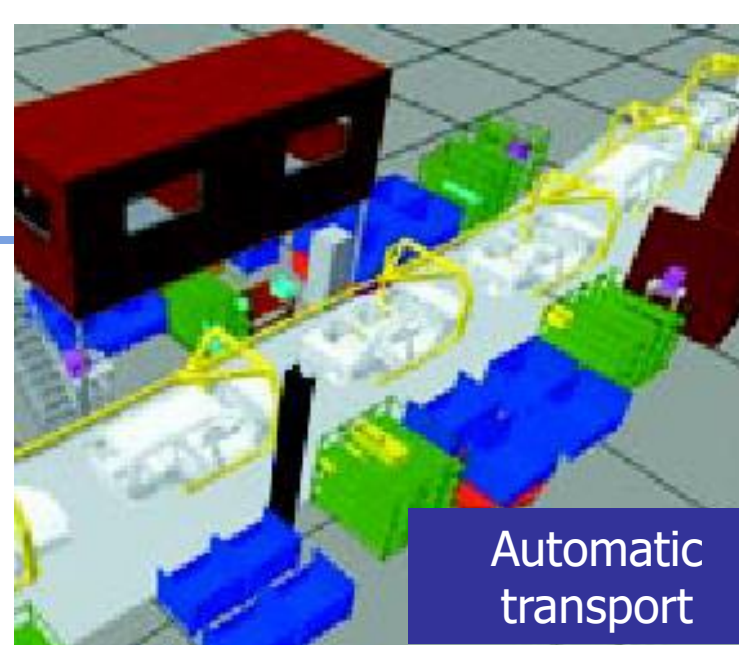
Examination of details





In practices are solved not only real situation but also fictive situation



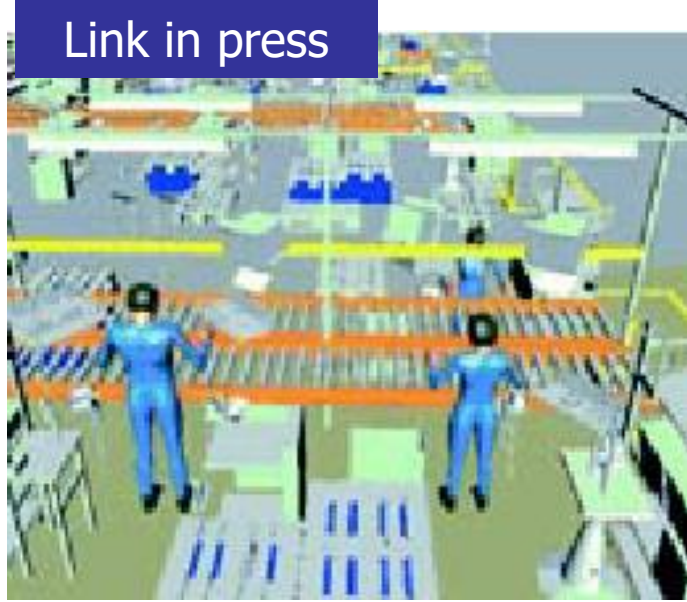


Automatic transport



Cable

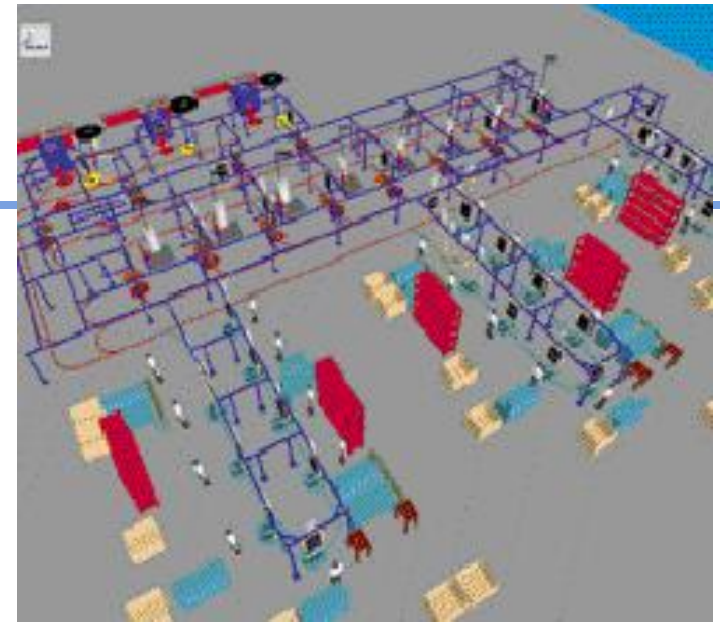
Examples of studies



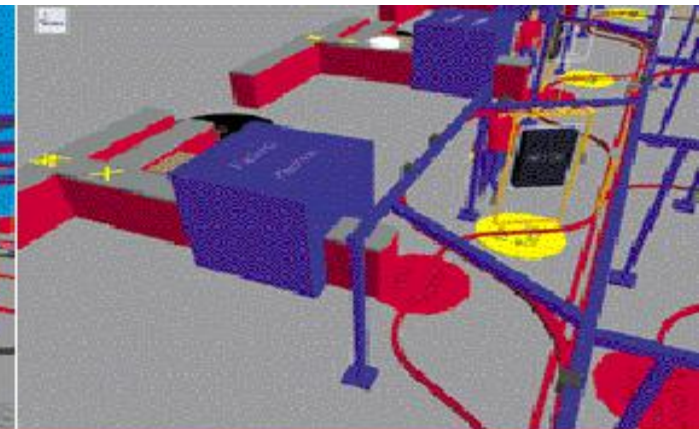
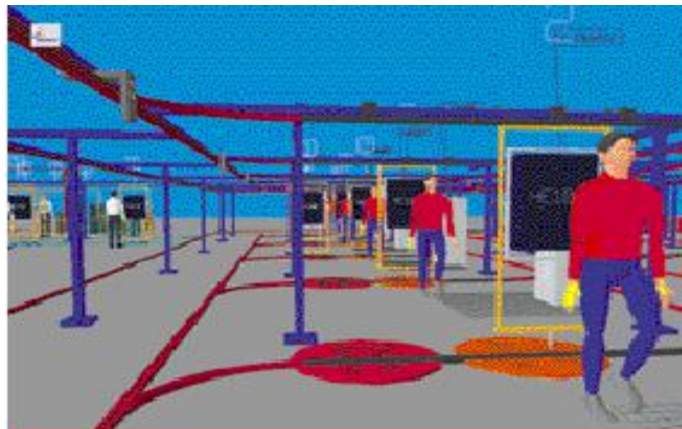
Link in press

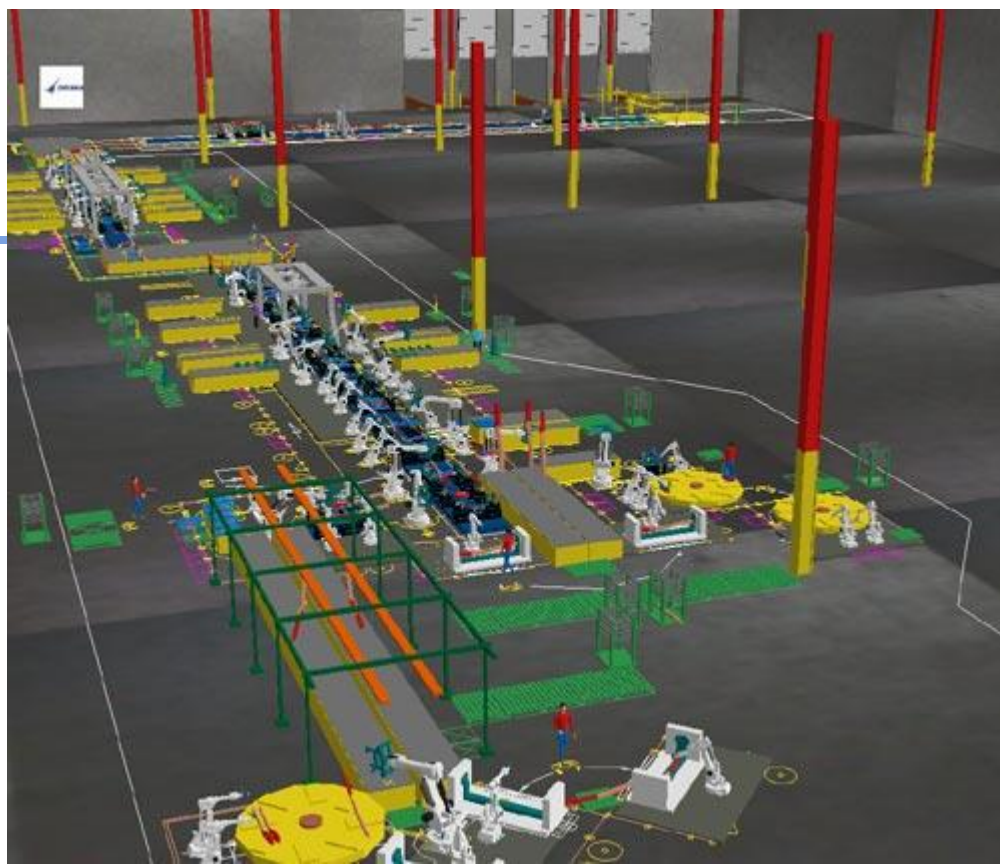


Assembly



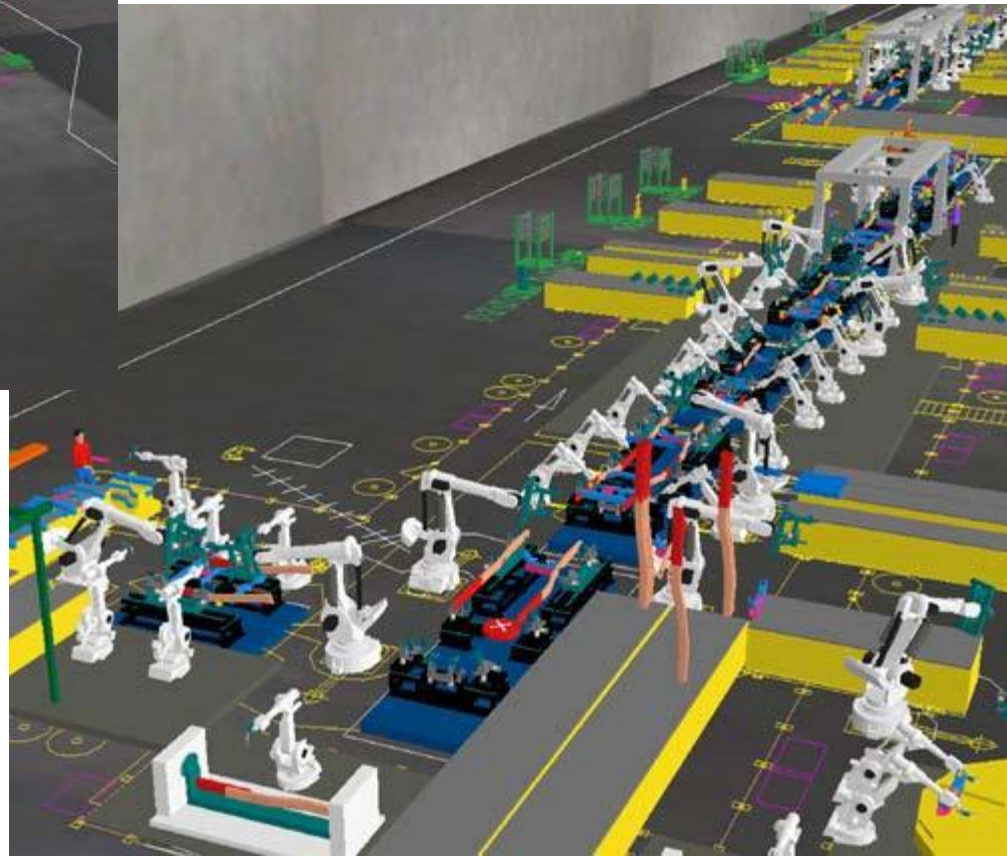
All systems are possible simulate and examine with help "what – if" analysis





Disposition must consists of all necessary data from logistic operation – we can use simulation

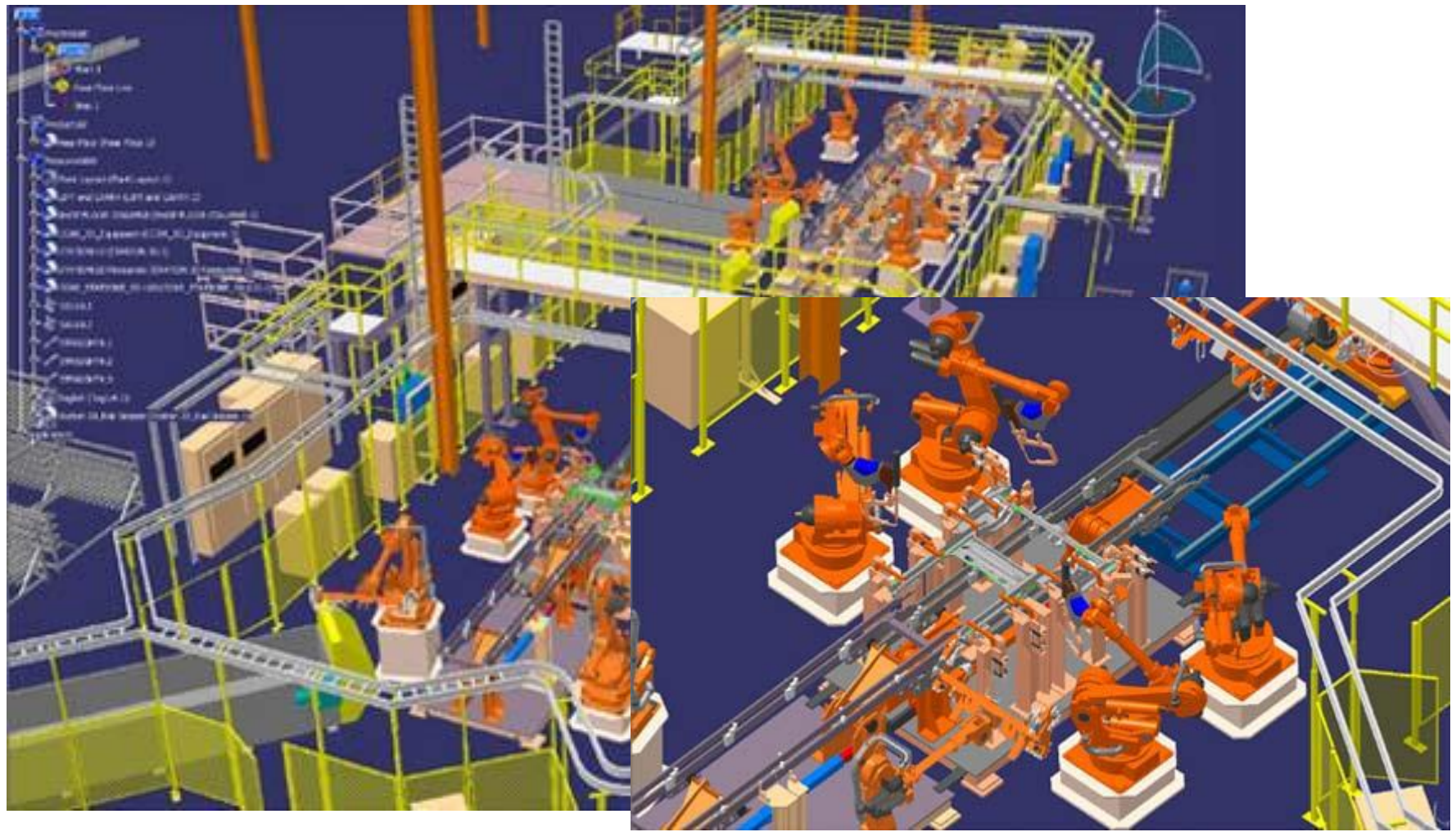
It prepares for simulation



Total disposition



Detail view



Virtual reality





Special computer devices –
CAVE



Cooperation of 8 performed computers.

Using of haptic devices, e.g. glove



In projects is possible to use combination virtual and real situation.

UNIVERZITY
V PLZNI

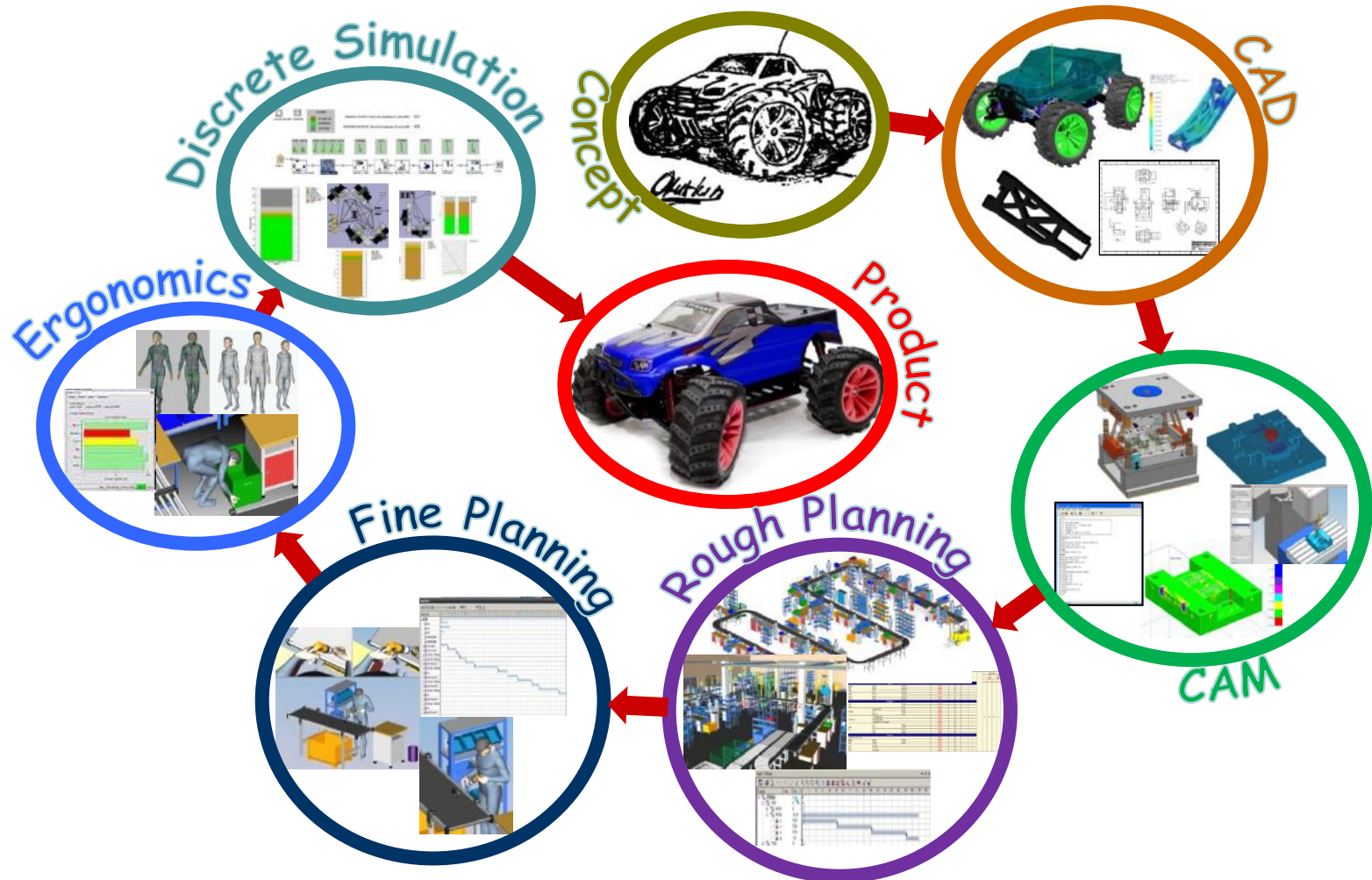


Example UWB

Product data management

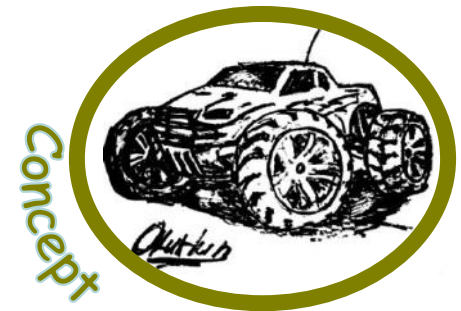
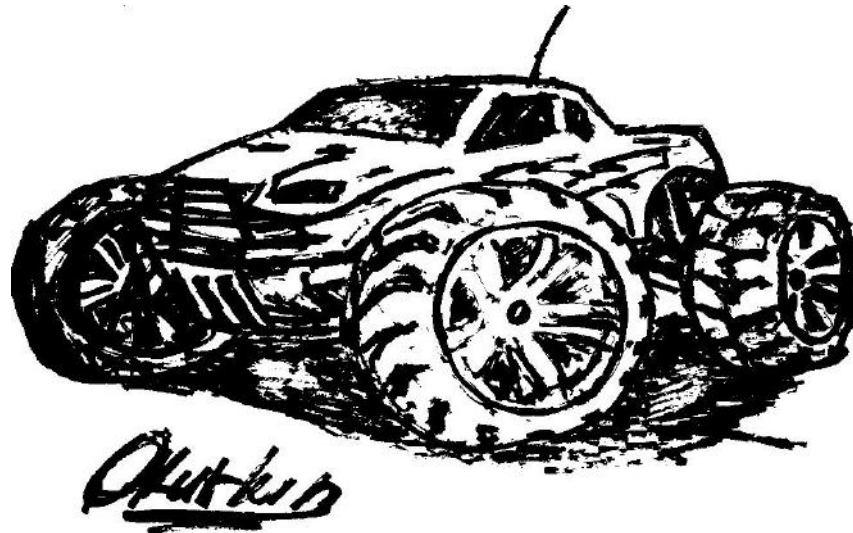


DF Concept at UWB



Design Concept

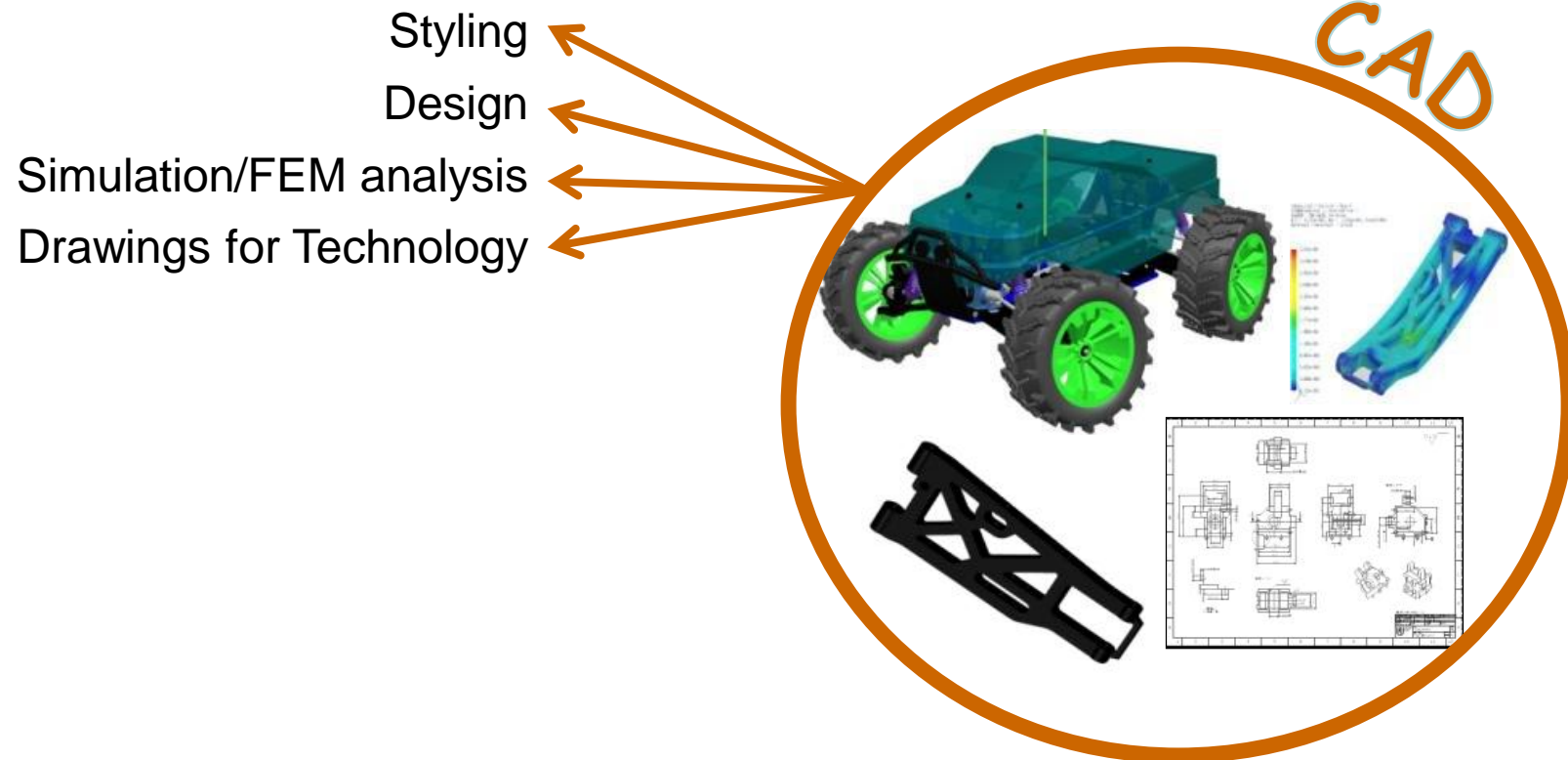
Designers' vision of the product according customers' needs.
Idea of appearance.



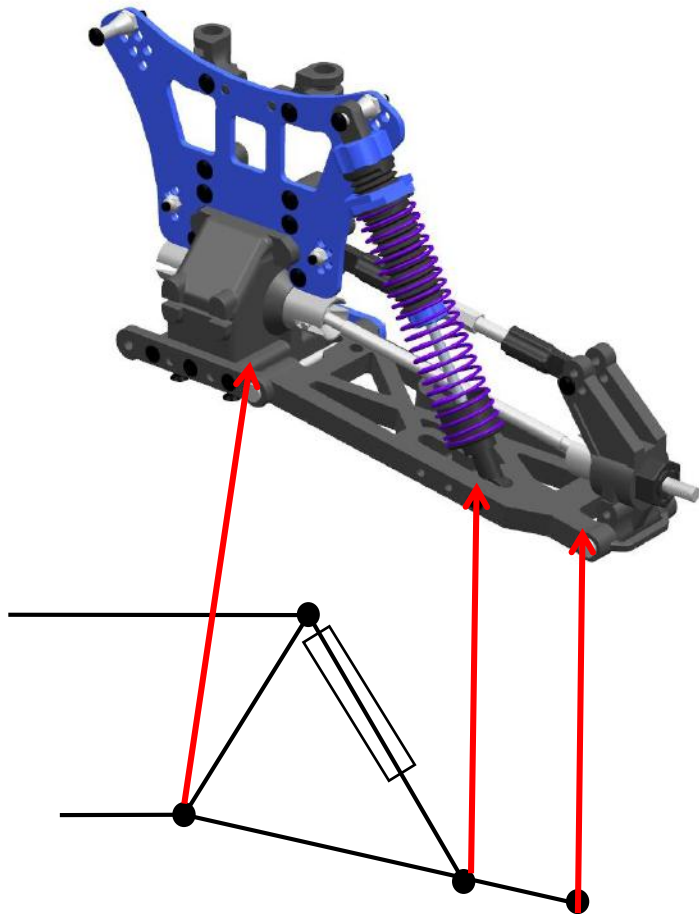
CAD

CAD systems help the designer engineer to create drawings and materials for the technological engineer.

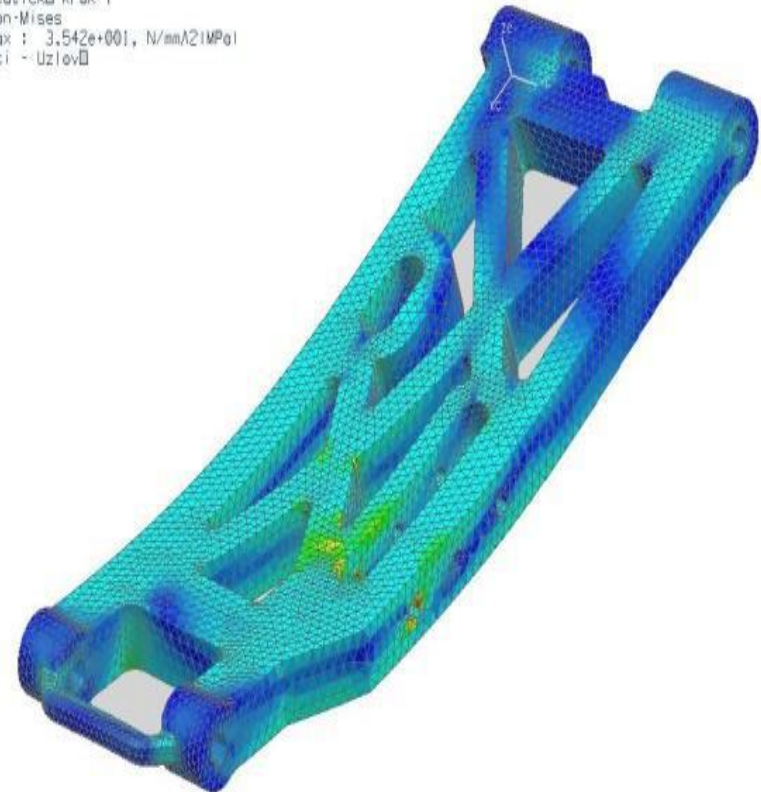
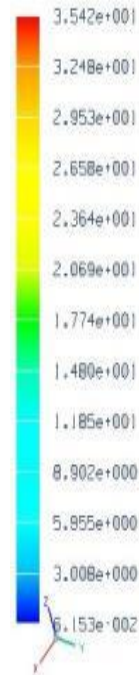
Part of the DF (Dassault systems – CATIA, Siemens NX)



Suspension arm of RC model

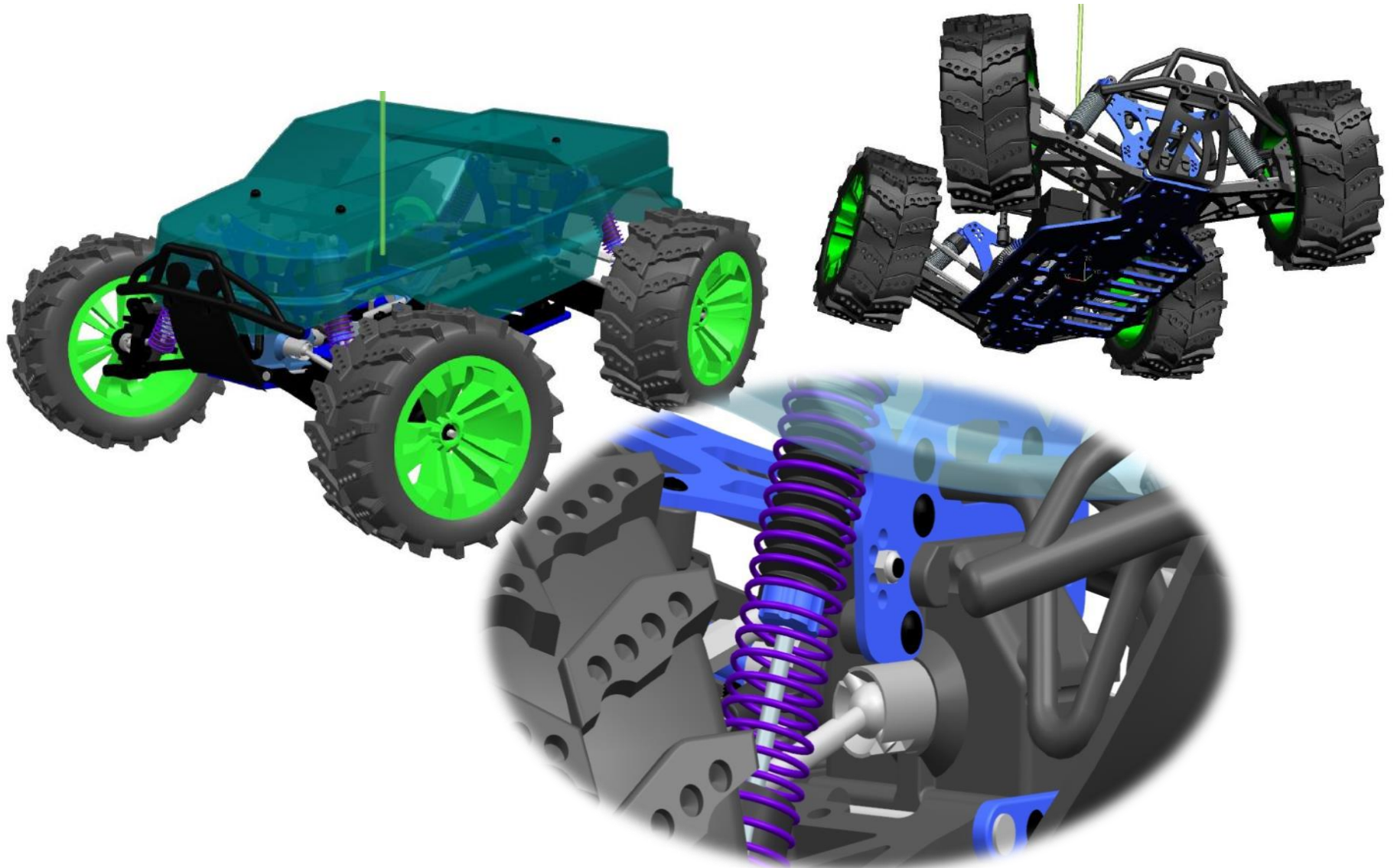


romeno_simC : Solution | Result
Zatřevac stav 1, Statick krok 1
Napětí - Zkřivadr, Von-Mises
Min : 6,153e-002, Max : 3,542e+001, N/mm²MPa
Deformace : Nerovnosti - Uzlov



Stress analysis at NX

CAD - Design



CAM

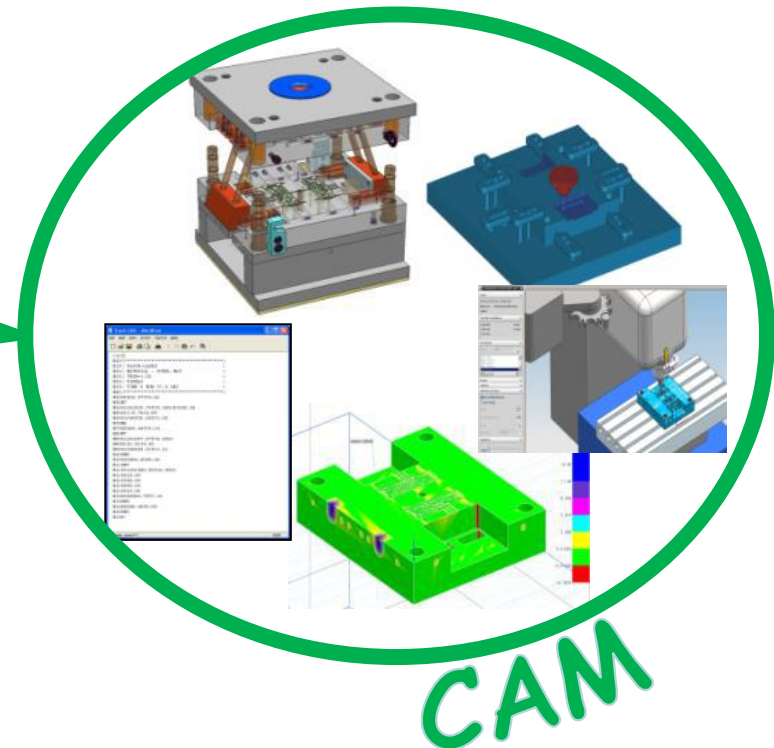
CAM modules helps to technology engineer to set optimal cutting environment

Part of the DF(Dassault sytemes – CATIA, Siemens NX)

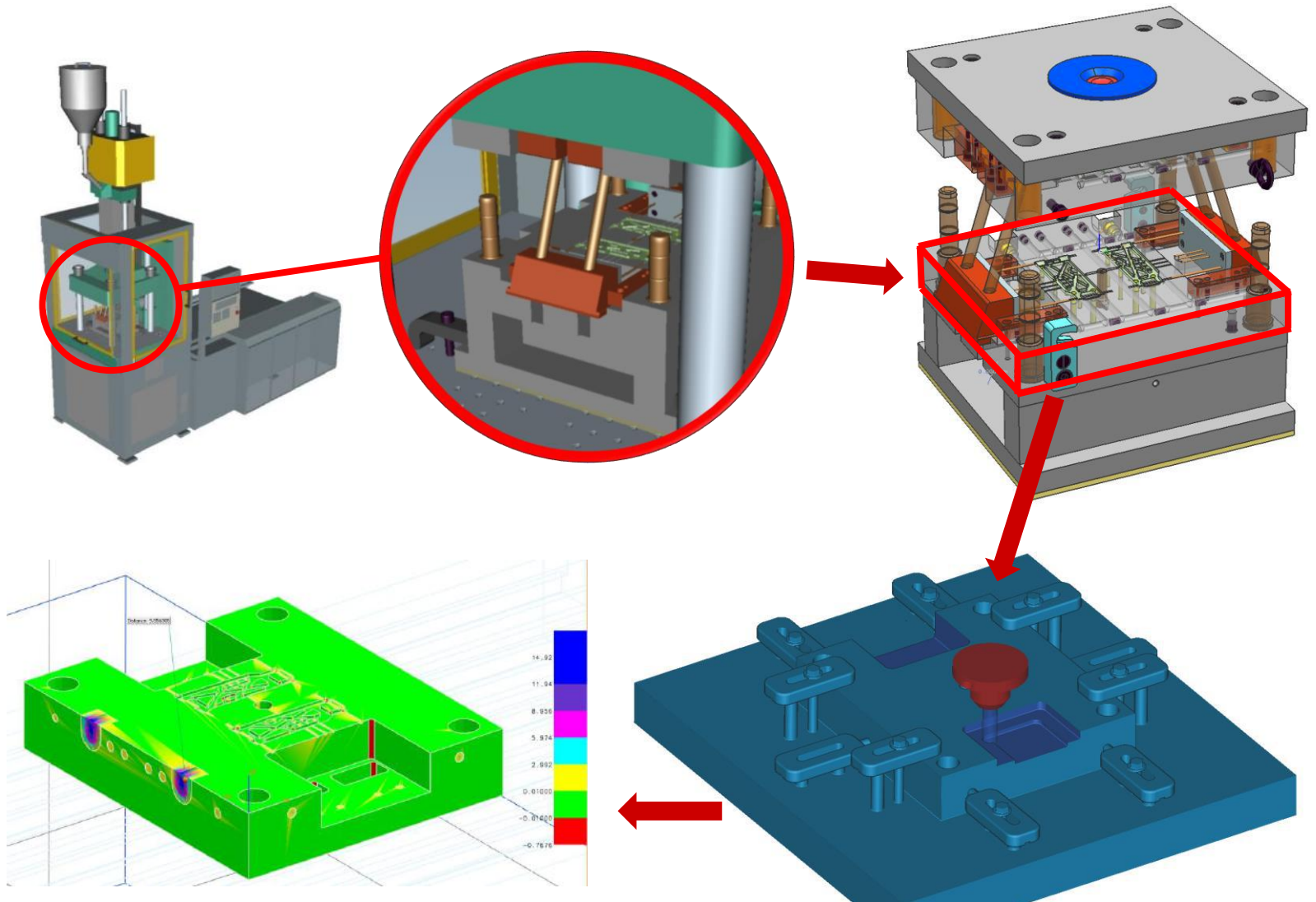
Tooling

Machining

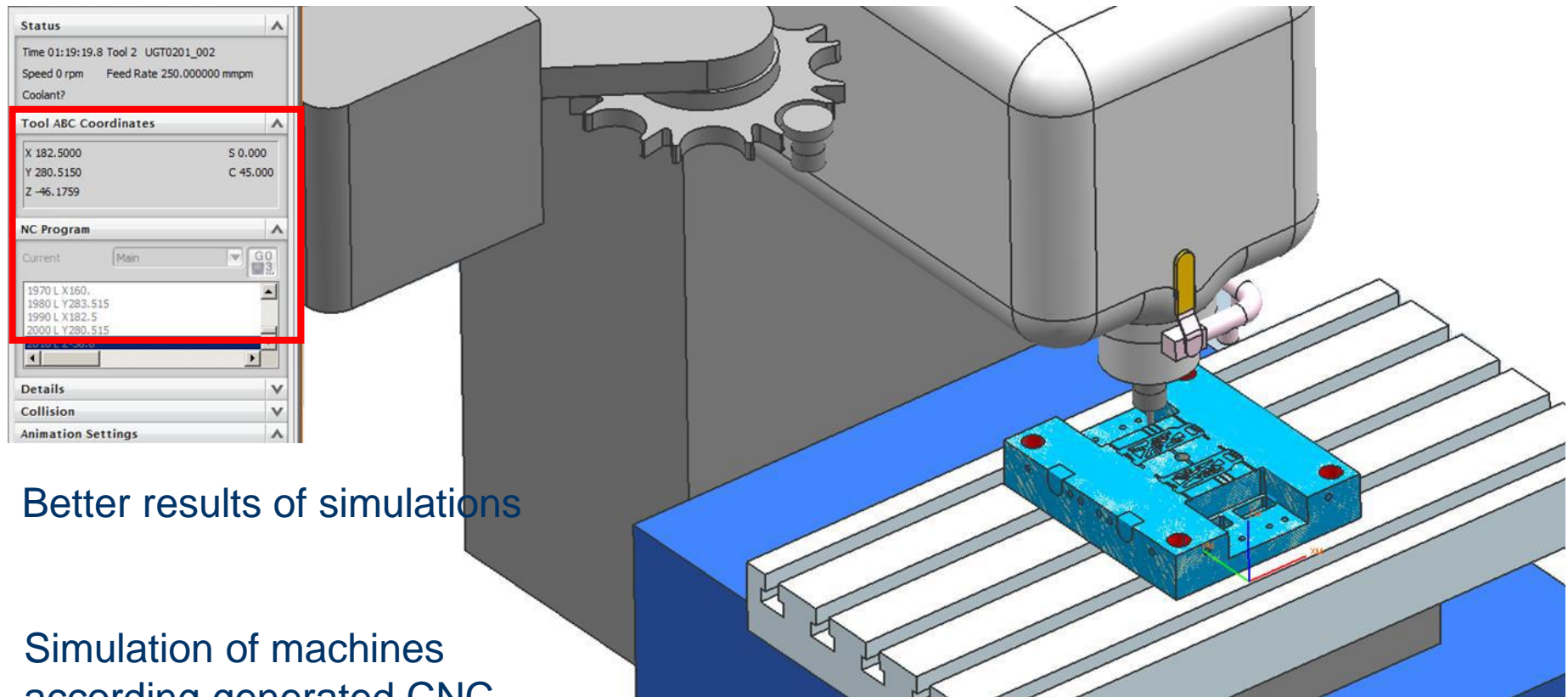
Generating NC programme



CAM - Tooling



CAM - Machining

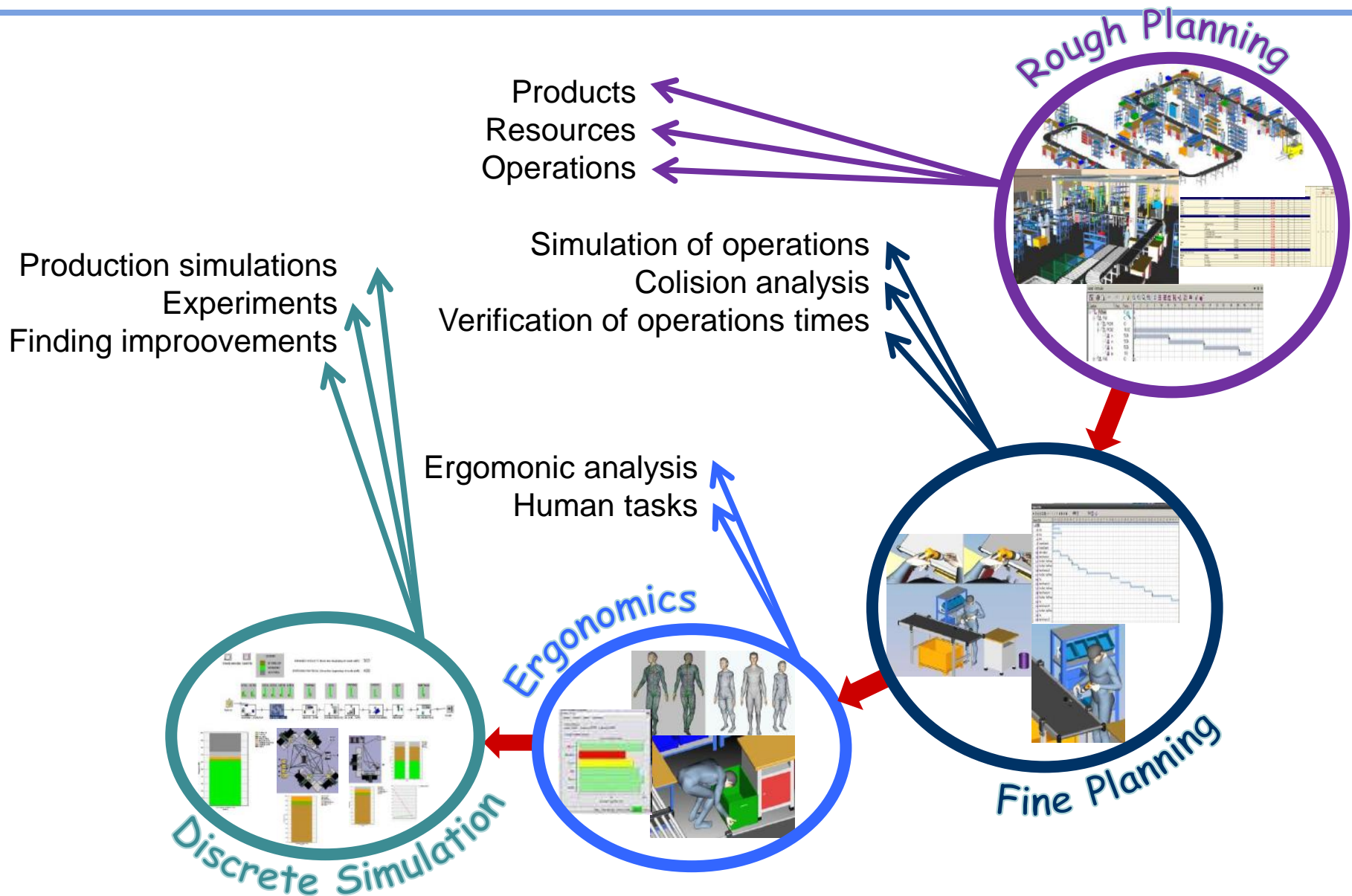


Better results of simulations

Simulation of machines
according generated CNC
programme

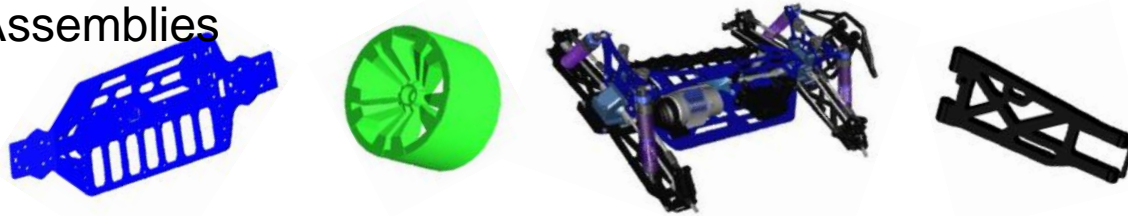
Database of driving systemes (Sinumering, Heidenhai...)

Digital Manufacturing



Rough Planning

1. Parts/Assemblies



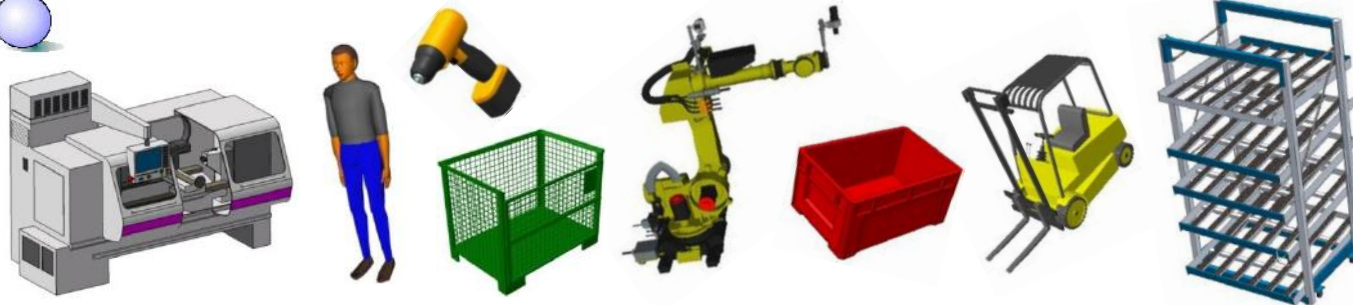
2. Operations



Operation	Code	ET	TMU
1-1	AD	20	30
1-2	AD	20	30
1-3	AD	20	30
1-4	AD	20	30
1-5	AD	20	30
1-6	AD	20	30
1-7	AD	20	30
1-8	AD	20	30
1-9	AD	20	30
1-10	AD	20	30
1-11	AD	20	30
1-12	AD	20	30
1-13	AD	20	30
1-14	AD	20	30
1-15	AD	20	30
1-16	AD	20	30
1-17	AD	20	30
1-18	AD	20	30
1-19	AD	20	30
1-20	AD	20	30
1-21	AD	20	30
1-22	AD	20	30
1-23	AD	20	30
1-24	AD	20	30
1-25	AD	20	30
1-26	AD	20	30
1-27	AD	20	30
1-28	AD	20	30
1-29	AD	20	30
1-30	AD	20	30
1-31	AD	20	30
1-32	AD	20	30
1-33	AD	20	30
1-34	AD	20	30
1-35	AD	20	30
1-36	AD	20	30
1-37	AD	20	30
1-38	AD	20	30
1-39	AD	20	30
1-40	AD	20	30
1-41	AD	20	30
1-42	AD	20	30
1-43	AD	20	30
1-44	AD	20	30
1-45	AD	20	30
1-46	AD	20	30
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1-90	AD	20	30
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1-92	AD	20	30
1-93	AD	20	30
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1-95	AD	20	30
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1-99	AD	20	30
1-100	AD	20	30



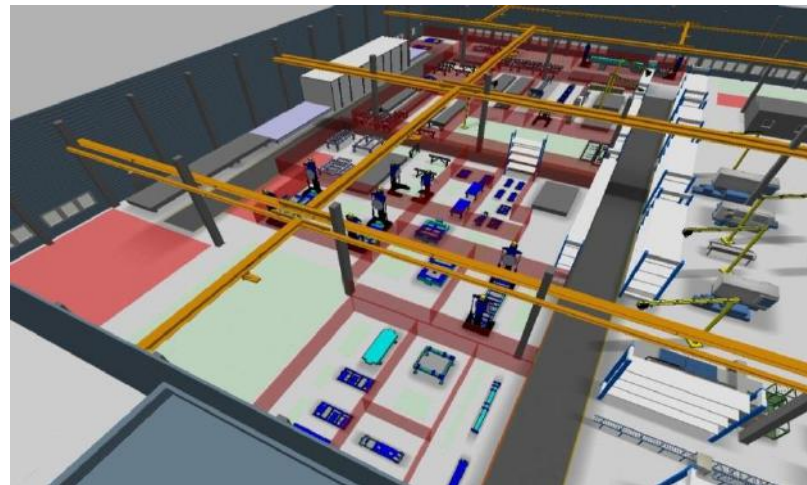
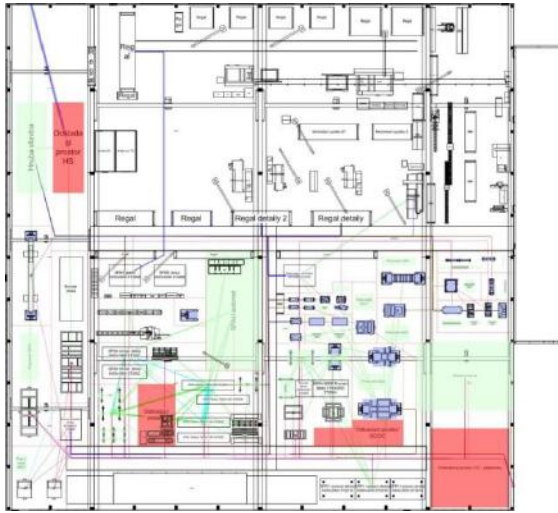
3. Resources



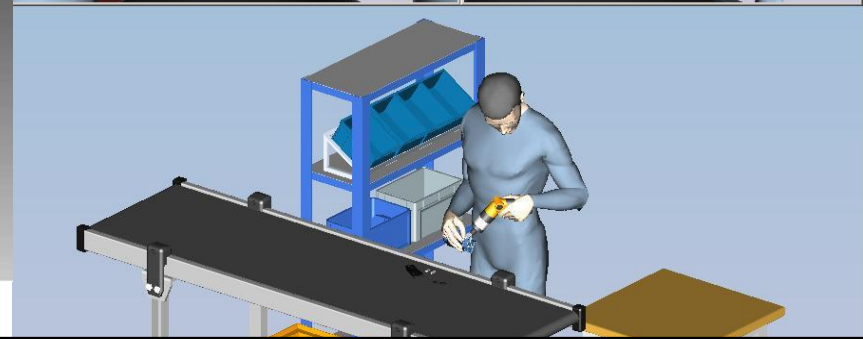
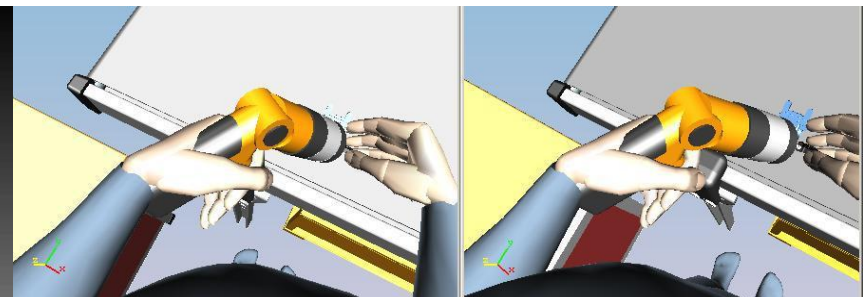
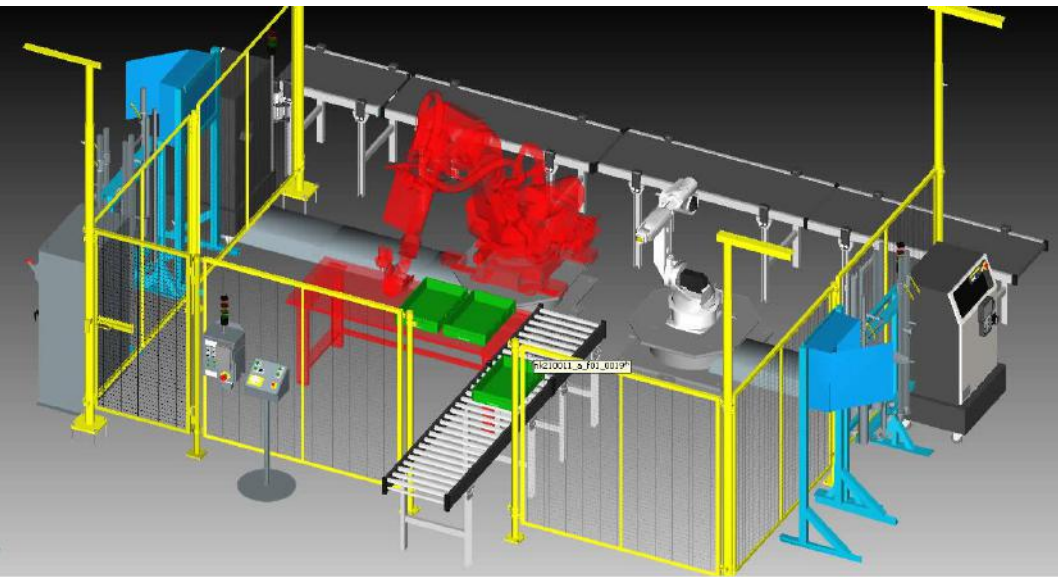
Rough Planning - resources




















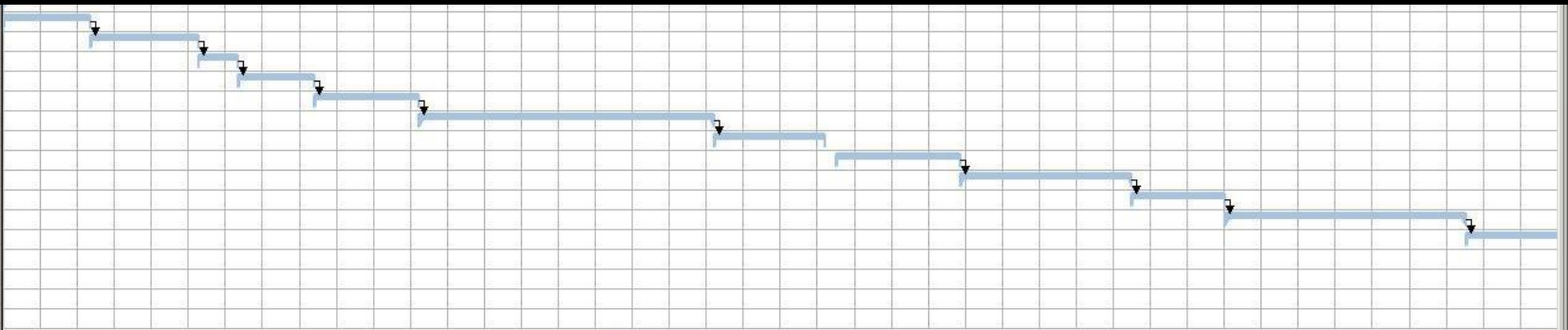
Rough Planning - resources



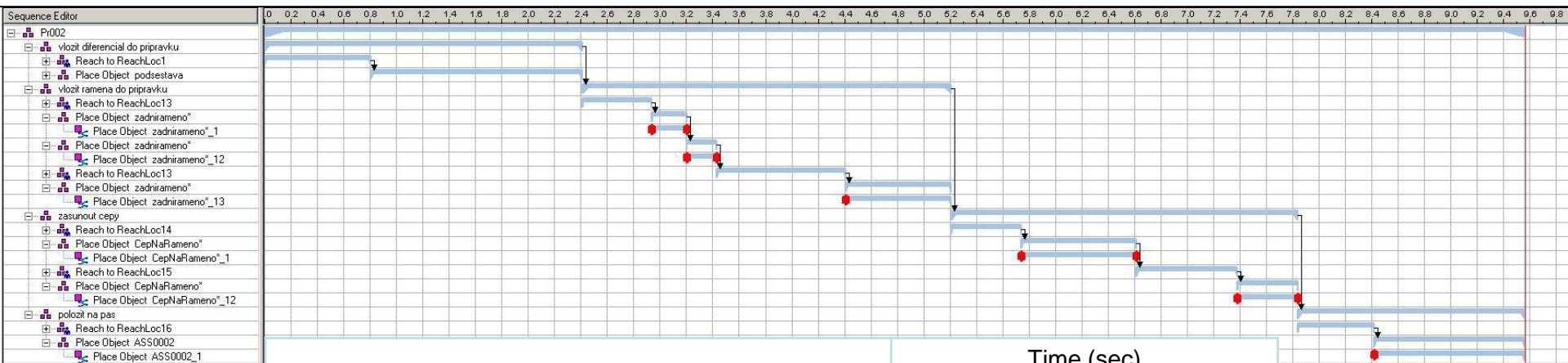
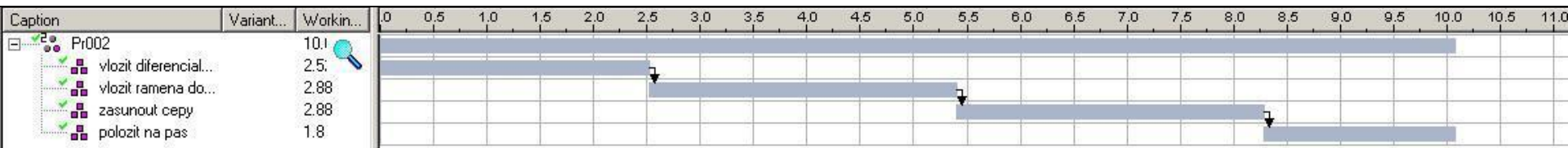
Fine Planning



-  Compound operation
-  Walk to 'WalkLoc1
-  Reach to ReachLoc1
-  Place Object_PredniRamen
-  Place Object_PredniRamen
-  Reach to ReachLoc12
-  Place Object_CepNaRamer
-  Pose
-  Reach to ReachLoc13
-  Place Object_PredniRamen
-  Reach to ReachLoc14
-  Place Object_PredniRamen
-  Pose
-  Reach to ReachLoc15
-  Place Object_CepNaRamer
-  Pose
-  Reach to ReachLoc16

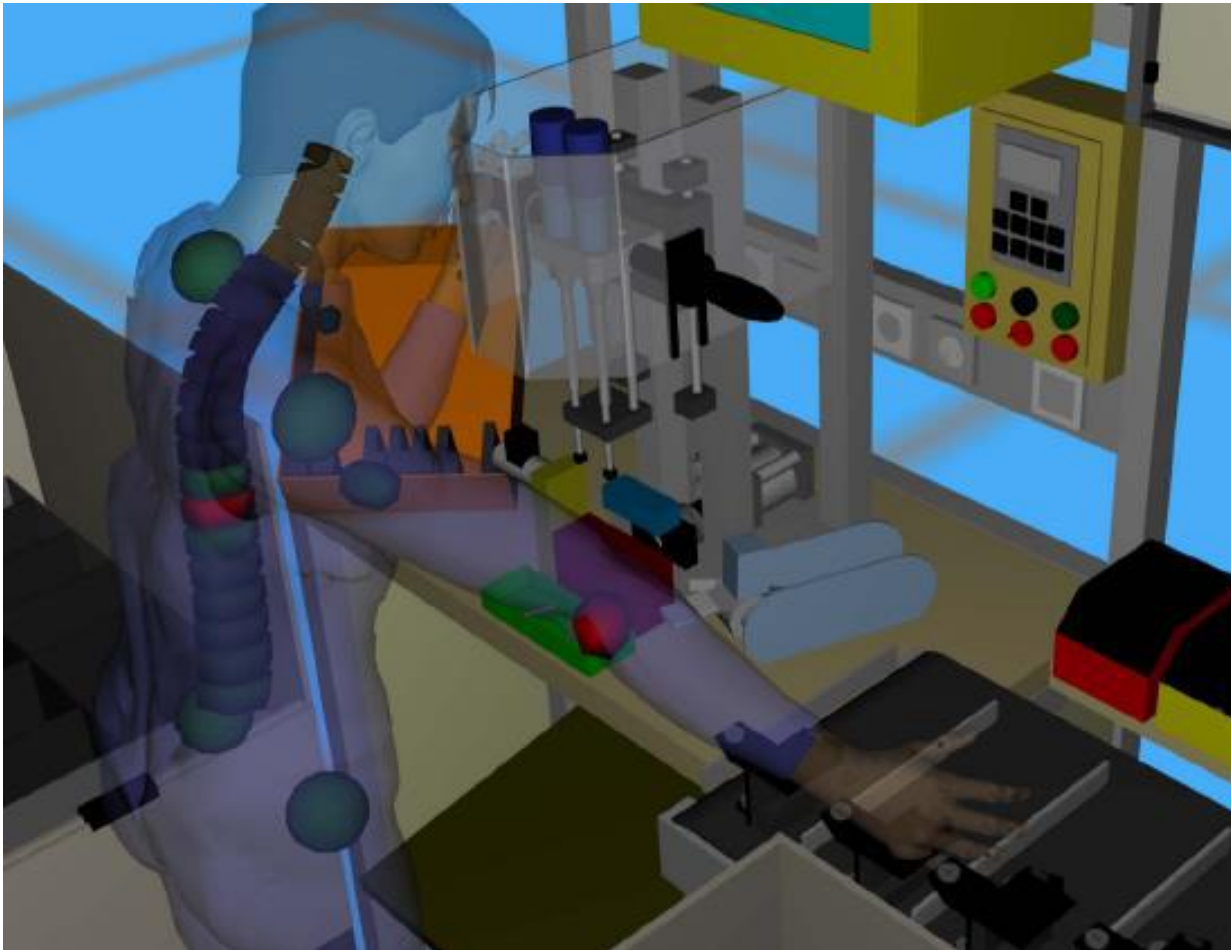


Fine Planning

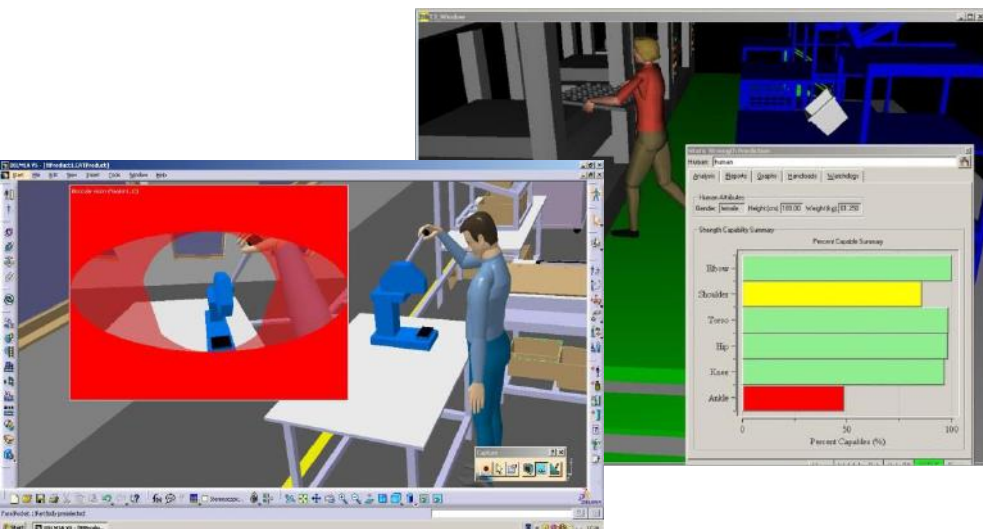
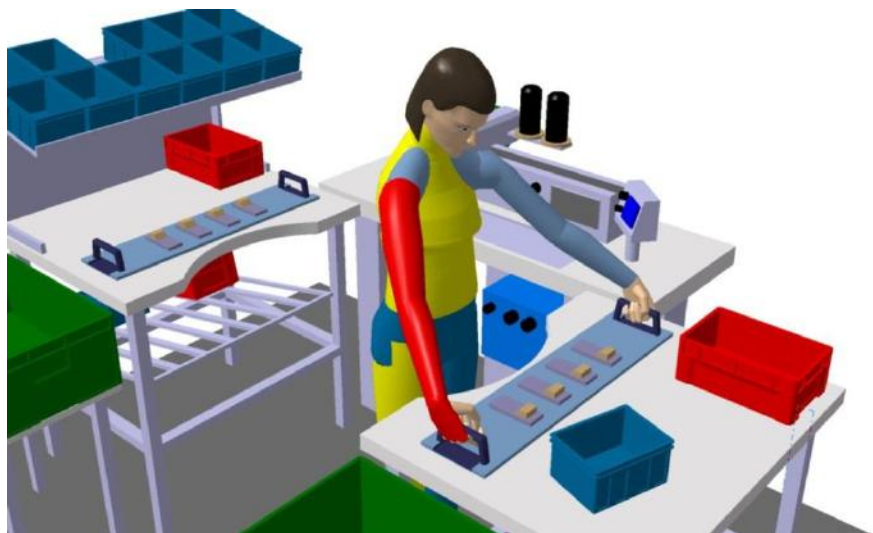


Operation	Time (sec)		
	Rough	Fine	Real exp.
Reach and Place Part001 to mounting device	2,52	2,41	2,07
Reach and Place Part0001 to mounting device	1,44	1,42	1,25
Reach and Place Part0002 to mounting device	1,44	1,39	1,32
Reach and Place pin 01	1,44	1,32	1,41
Reach and Place pin 01	1,44	1,28	1,43
Put assembled part away from mounting device	1,8	1,71	1,61
total time	10,08	9,57	9,49

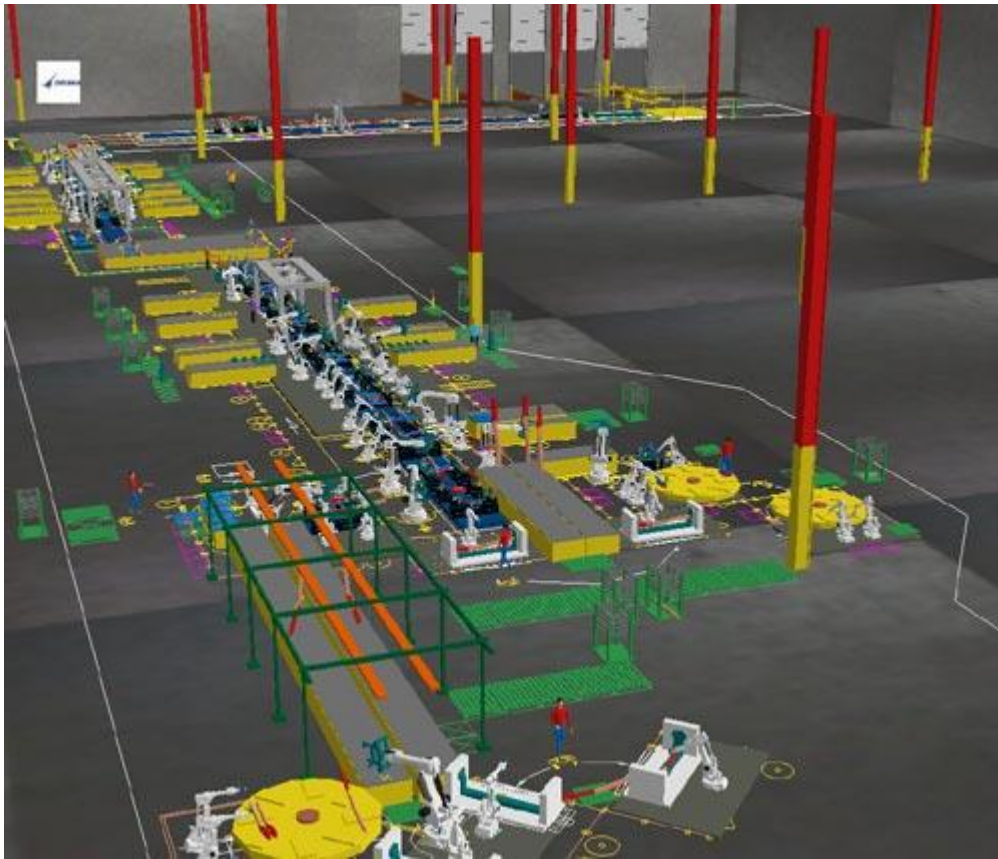
Ergonomics



Ergonomics



Modelling and simulation



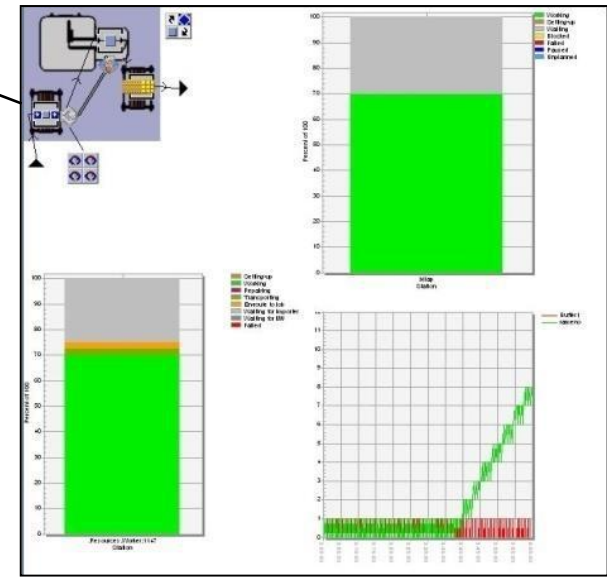
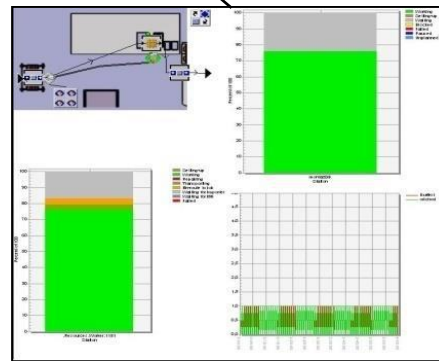
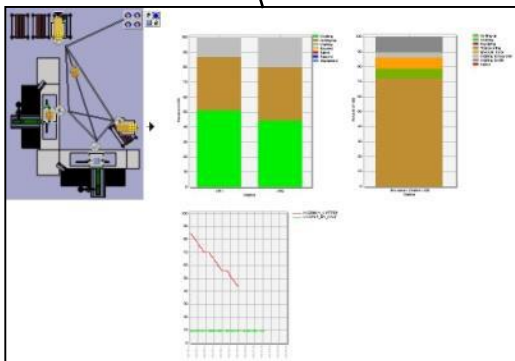
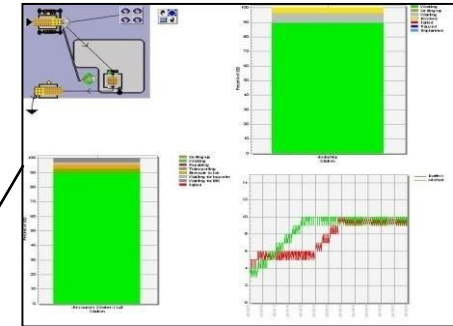
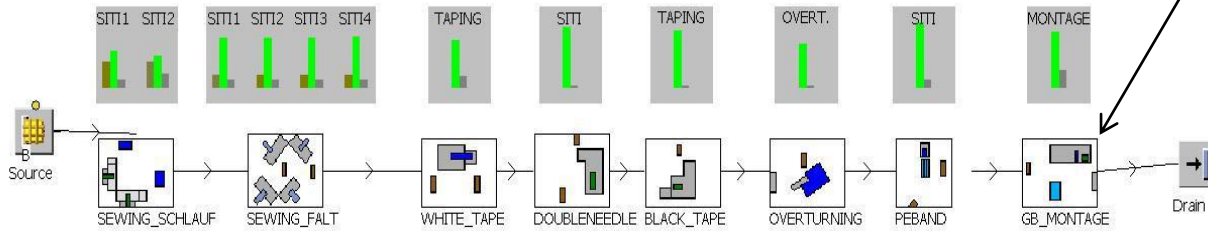
Discrete Event Simulation

 EventController
 TableFile



FINISHED PRODUCTS PER ONE DAY: **614**

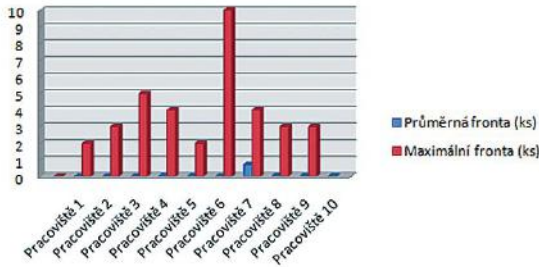
PCS OF ENTERING MATERIAL PER DAY: **793**



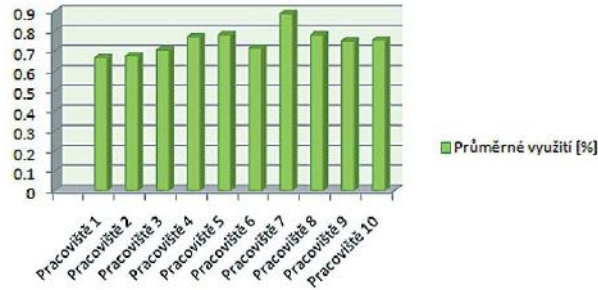
Modelling and simulation

J

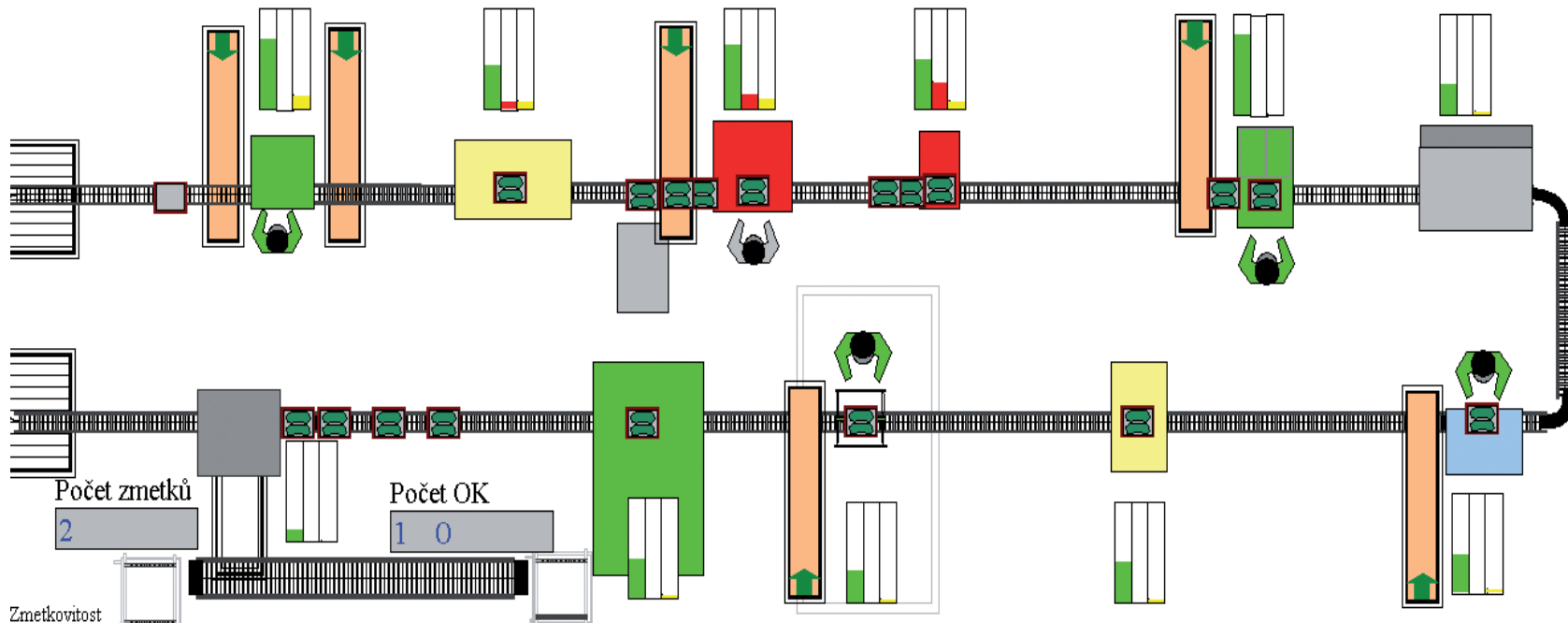
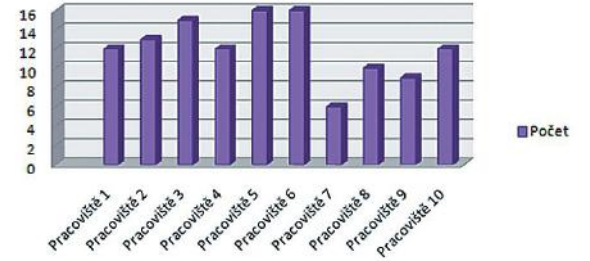
Fronty na pracovišti



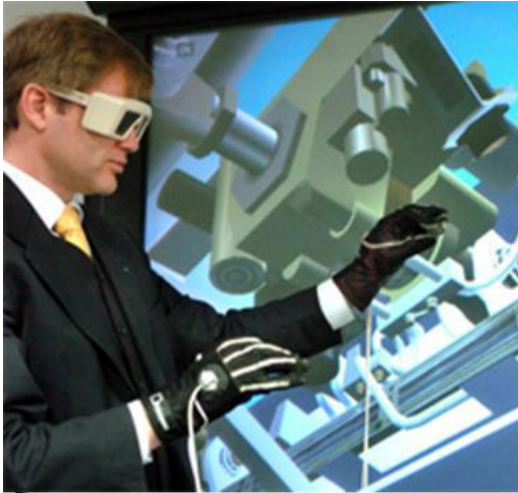
Průměrné využití [%]



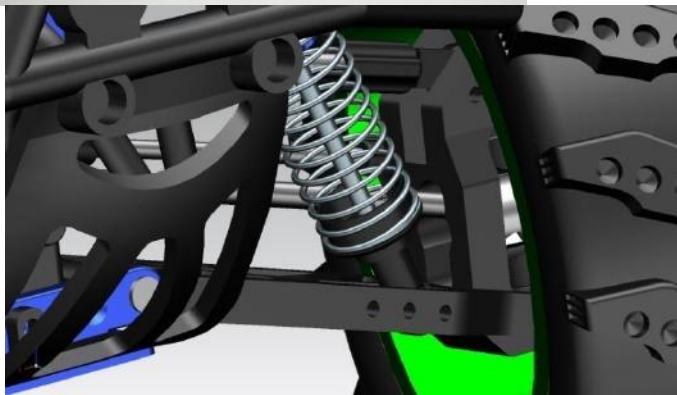
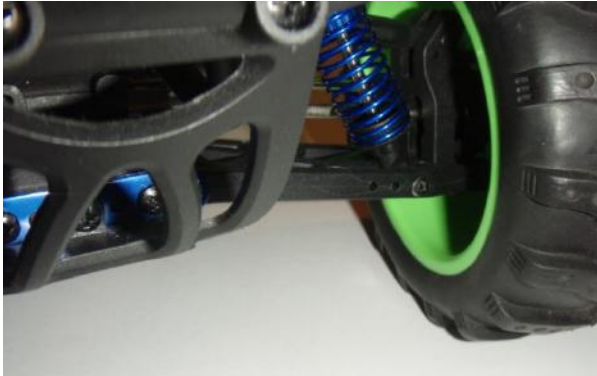
Počet strojů



Virtual reality



Production



- TeamCenter -
<http://www.youtube.com/watch?v=mIPfMnsCTm4>
- Introduction to PDM -
<http://www.youtube.com/watch?v=6zNeunC-SX0>
- Portfolio Management for Product Development -
<http://www.youtube.com/watch?v=67sLBThpAI8>

- NX 8 numerical control simulation -
<http://www.youtube.com/watch?v=6ZUpjWVwbSw>
- CNC Simulation, verification and NC post-processing -
<http://www.youtube.com/watch?v=dJgcd0iBybo>
- CNC simulation milling -
<http://www.youtube.com/watch?v=CL-I-RvMeAU>

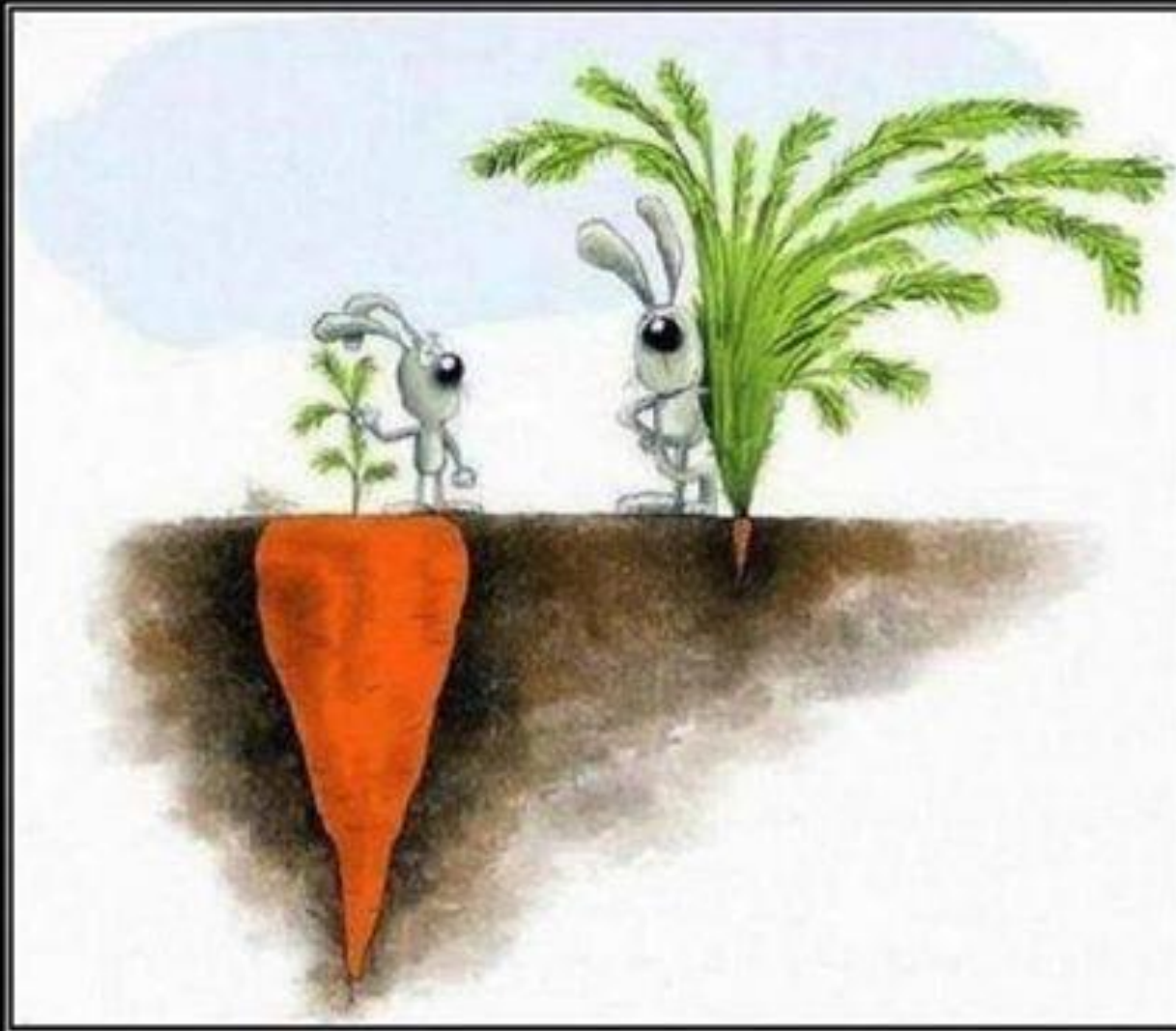
Video

- Robotics Simulation at Volvo Cars with Tecnomatix - <http://www.youtube.com/watch?v=Xx0PRMhev3A>
- Tecnomatix 10 - Efficient Planning - <http://www.youtube.com/watch?v=g-HFnjHXKGE>
- Tecnomatix 10 - PLM for Manufacturing - <http://www.youtube.com/watch?v=gvzL0ReckuA>
- Tecnomatix 10.1 Process Simulate Human -- Real-time fatigue tool - <http://www.youtube.com/watch?v=HBHtNKaNTk8>

- Tecnomatix Jack - Kinect Plug in -
<http://www.youtube.com/watch?v=4FoeydgNjRU>
- Tecnomatix Jack - Kinect Plug -
<http://www.youtube.com/watch?v=vuY4vVPX4hs>
- Augmented reality in industrial engineering -
<http://www.youtube.com/watch?v=eX08z33vnc>
- Augmented reality in industrial engineering -
<http://www.youtube.com/watch?v=vuY4vVPX4hs>

Video

- Virtual CAVE on University of Žilina -
<http://www.youtube.com/watch?v=qJS5rqL2ahc>
- Jack Tips & Tricks: Scaling Jack and Jill –
Tecnomatix -
<http://www.youtube.com/watch?v=dXBKGrUuJA&list=PLB862277A1217D6A9>
- Jack Human Simulation with MS Kinect -
<http://www.youtube.com/watch?v=JlkoWV4yFo>
- Human Simulation to perform Ergonomics
Analysis in a PLM -
<http://www.youtube.com/watch?v=UZs-cCsMqal>



SUCCESS

it's not always what you see

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