CLASSIFICATION OF MANAGEMENT DECISIONS OF THE ENTERPRISE BY ECONOMICS OF RESOURCE SAVING

Shapoval V.S., Pererva P.G.
National Technical University «Kharkiv polytechnic institute», Kharkiv

Making a management decision on resource saving at the enterprise is a process of choosing the optimal measures aimed at solving the problem of effective use of enterprise resources, as well as a reasonable approach to preventing excessive spending of resources.

The purpose of this study was to determine the sequence of managerial decision-making on resource saving at the enterprise. The process of making a management decision on resource saving is an important phase in the cycle of resource saving management at the enterprise. Therefore, the quality and efficiency of managerial work in this direction is expressed through the prism of the quality and effectiveness of the decisions taken and implemented. However, in order to make an effective management decision on resource saving at the enterprise, it is necessary to determine the sequence of its adoption. Making management decisions on resource saving is associated with the process of enterprise management as a whole, therefore, summarizing the existing classification features of management decisions and clarifying their content and essence in relation to resource saving, a feature was determined that is characteristic of this process, but is not included in the general list [1-4]. We propose to supplement the classification of management decisions of the enterprise for resource saving with the sign "aspects of resource saving" and to determine the types of solutions aimed at: optimizing the composition of the resources used, saving resources and greening the activities of the enterprise. Solutions aimed at optimizing the composition of the resources used provide for the most accurate selection of the optimal composition of resources on the principle of maximum quality and price ratio, choice of supplier and compliance with the existing production technology and the fullest possible use of resources and technological base of production. Resource saving solutions aimed at greening the activities of the enterprise are based on maintaining the proper level of environmental safety of the enterprise. The constant tightening of environmental requirements by the state requires the enterprise to pay due attention to the environmental safety of its production and its products [2]. When making calculations for domestic enterprises, it often turns out that it is more cost-effective for an enterprise to poison the environment than to carry out measures to clean up the waste that they dump. That is why, when implementing these decisions on resource saving, enterprises should use such environmental production technologies that minimize damage to the environment.

References:

1. Pererva P.G., Kocziszky G., Szakaly D., Veres Somosi M. (2012) Technology transfer. Kharkiv-Miskolc: NTU «KhPI». 668 p.
2. Compliance program of an industrial enterprise. Tutorial. (2019) / [P.G Pererva et al.] // Edited by prof. P.G.Pererva, prof. Gy.Kocziszky, prof. M.Somosi Veres. Kharkiv-Miskolc: NTU "KhPI". 689 p.
3. Tkachev M.M., Kobielieva T.O., Pererva P.G. (2016) Evaluation of holder profits violation of their exclusive rights // *Scientific bulletin of Polissia*. № 4 (8), ч. 2. С. 240-246.
4. Pererva P.G. Tkachov M.M., Kobielieva T.O. (2016) Evaluation of holder profits violation of their exclusive rights // *Scientific bulletin of Polissia*. № 4 (8). P. 27-35.